

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2024 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2024 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2024 CoC Program Competition on behalf of your CoC.  
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

### Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

### Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** FL-517 - Hendry, Hardee, Highlands Counties CoC

**1A-2. Collaborative Applicant Name:** Heartland Coalition for the Homeless, Inc.  
formerly Highlands Cty Coalition for Homeless

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** Heartland Coalition for the Homeless, Inc.

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2023 to April 30, 2024:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Nonexistent	No	No
3.	Disability Advocates	Nonexistent	No	No
4.	Disability Service Organizations	Yes	Yes	No
5.	EMS/Crisis Response Team(s)	Nonexistent	No	No
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	No	No
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	Yes	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	No
11.	LGBTQ+ Service Organizations	Yes	Yes	No
12.	Local Government Staff/Officials	Yes	Yes	No
13.	Local Jail(s)	Yes	Yes	Yes
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	No
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	No

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	No
18.	Organizations led by and serving people with disabilities	Yes	Yes	No
19.	Other homeless subpopulation advocates	Yes	Yes	No
20.	Public Housing Authorities	Yes	Yes	No
21.	School Administrators/Homeless Liaisons	Yes	Yes	No
22.	Street Outreach Team(s)	Yes	Yes	No
23.	Substance Abuse Advocates	Yes	Yes	No
24.	Substance Abuse Service Organizations	Yes	Yes	No
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	No
26.	Victim Service Providers	Yes	Yes	No
27.	Domestic Violence Advocates	Yes	Yes	No
28.	Other Victim Service Organizations	Nonexistent	No	No
29.	State Domestic Violence Coalition	Yes	Yes	No
30.	State Sexual Assault Coalition	Nonexistent	No	No
31.	Youth Advocates	Yes	Yes	No
32.	Youth Homeless Organizations	Yes	Yes	No
33.	Youth Service Providers	Nonexistent	No	No
	Other: (limit 50 characters)			
34.				
35.				

By selecting "other" you must identify what "other" is.

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

While it is understood that interaction with domains like the criminal legal or child welfare systems are drivers into homelessness, a person's ability to exit homelessness is by the local homeless response system. The Coc believes that the built for zero movement is used to address racial disparities in the service area. The CoC works with many leaders, organizations, and homeless individuals to develop a framework for understanding and improving the racial equity of a community's homeless response system. The CoC believes this framework can empower community working to end homelessness to ensure the system isn't leaving anyone behind. This tool is just one tool in the movement toward racial equity. The CoC's farmwork seeks to equip communities with signals of progress across four (4) critical areas: equitable system decision-making power; lived experience; quality data; and systems outcomes.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	
	Describe in the field below how your CoC:	
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;	
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).	

(limit 2,500 characters)

- 1.) The CoC collaborative applicant, invites new members to join the CoC through several avenues: a) invitation on the CoC website [www.heartlandcoalitionforthehomeless.org](http://www.heartlandcoalitionforthehomeless.org); b) announces via CoC email listing to over 150 participants; c) announced at all CoC quarterly/annually meetings; d) outreach at all community events, and e) individualized intentional invitation to targeted organizations and different companies.
- 2.) To ensure effective communication and access for people with disabilities, including accessible electronic formats, the CoC proactively plans to offer alternative communication methods like large print, Braille, audio recordings, captioned videos, and screen reader compatible digital documents, always prioritize the individual's preferred method of communication, and make sure all electronic content is designed with accessibility standards in mind; this includes features like sufficient color contrast, keyboard navigation, and alternative text for images.
- 3.) The CoC a.) issue overtures to potential partner organizations to join the CoC membership and build the CoC's expertise in assisting Black, Latino, Indigenous, LGBTQ+, and persons with disabilities individual experiencing homelessness; b.) schedule a time with providers and people with lived experience to review the CoC's nondiscrimination policies and solicit input on how they can be updated; c.) develop a process for monitoring noncompliance with nondiscrimination policies; and d.) schedule trainings for providers on the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity Rule, and the Equal Access in Accordance with an individual's Gender Identity in Community Planning and Develop Programs Rule.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	
	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;	
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;	
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

**(limit 2,500 characters)**

1.) Our CoC Board maintains dedicated seats for a broad array of expertise including lived experience, racial equity, PHA, housing programs (PSH, RRH, TH/RRH, Prevention), DV, local government, advocacy, healthcare, education liaisons, street outreach, etc. We engage cross-sector with child welfare, criminal justice, workforce development, faith-based organizations, private funders, corporations, etc. All work to sync priorities & coordinate services for preventing and ending homelessness. Our CoC receives input through ten CoC workgroups with specific expertise that meet monthly. We conduct CoC-wide publicly announced meetings & focus groups throughout the year.

2.) CoC has quarterly community-wide public meetings per year, including our CoC Prioritization monthly meetings, via virtual platforms accessible to all. We maintain a robust social media presence across multiple platforms & HCH's website. HCH posts meetings on our local newspaper's online calendar, & send community-wide newsletters, available to both existing & potential new agencies. Individuals & participants are also welcomed at ten monthly workgroups &/or board meetings, all of which are open to the public & held via virtual platforms, scheduled & announced in advance. We conduct focus groups & feedback surveys throughout the year.

3.) All annual and monthly meetings (i.e., workgroups, CoC Board) are held via virtual or hybrid platforms, open to the public, and accessible to all. Recordings of CoC meetings on HCH website are closed captioned & text files are text-to-speech compatible. HCH conducts outreach to County Disability Services, Community Action Agency, The Public Library, hospitals, schools, & Association for the Blind.

4.) Our CoC is built on collaboration. Workgroups and sub-committees of the CoC Board develop all CoC policies, including all Coordinated Entry policies, CoC project prioritization, and operational policies. Local processes allow for innovations to address homelessness, homelessness prevention, and barriers to success. Programming constantly evolves based on community feedback, participant feedback, identified best-practices, data analysis, outcome measures, and changing needs of the community.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section V.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

**(limit 2,500 characters)**

1.) HCH meets with organizations interested in first-time CoC funding year-round, solicits new applicants through CoC competition public notice, and at the start of the local competition process via HCH's website, social media, City & County meetings, radio, local newspaper, etc. Stakeholders are asked to share invitations widely. HCH conducts outreach to agencies not yet receiving CoC Funding. HCH also regularly presents at local public government meetings, NAACP, and has presence in local media, explaining how to apply for CoC funding.

2.) On August 9, 2024, HCH posted "Local Request for Proposal" on the website, sent emails to over 150 participants, posted in the local newspaper and the local radio that the annual HUD RFP was available. On August 13, 2024, Questions & Workshop was held via conference call to explain the purpose of the program, responsibilities of the CoC, local funding process with timeline, CoC Board, CoC Structure, eligibility requirements. HCH posted the local timeline with all deadlines, instructions, and forms on the website and constantly updated social media on the process. The local priority ranked list was decided by the community process and announced on September 4, 2024. HCH will submit 2024 NOFO prior to the deadline and post it on the website.

3.) The Request for Proposal submission deadline was August 28, 2024; on August 29, 2024, HCH Lead staff review all RFP to ensure adherence to eligibility criteria and fatal flaw reviews. Between August 30, 2024, and September 3, 2024, Scoring and Review Committee members individually scored each project proposal using a scoring sheet in the RFP to finalize Priority Listing. Applicants with the highest score would be included to be submitted to HUD.

4.) Competition forms and deadlines were emailed and posted digitally on multiple platforms that are accessible to the public. Digital text forms are compatible with text-to-speech for visually impaired persons.

## 1C. Coordination and Engagement

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Nonexistent
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Nonexistent
17.	Temporary Assistance for Needy Families (TANF)	Nonexistent
	Other:(limit 50 characters)	
18.		



1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	Yes
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	Yes
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	Yes

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

Highlands County School Board Liaison has a dedicated voting seat on the CoC Board per CoC Governance Charter, attend CoC workgroups, and participates in system planning. The CoC has requested that the contact information to the CoC's Coordinated Entry System. be placed on the school's website. The school Board Liaison enters MOUs with CoC housing agencies serving families to ensure services to families experiencing homelessness are met. Also, working with parents of families experiencing homelessness work to make sure their basic needs are met, focusing on the education services for the children. The Liaison assists students when experiencing homelessness by arranging transportation to school, distributing backpacks and school supplies, providing clothing, arranging immediate access for the free lunch program, offering summer programming, providing tutoring, and streamline referrals to homelessness service providers in our CoC. CoC agencies working with families experiencing homelessness meet monthly to review attendance, assist with information for IEP meetings, and case conference with parents and students.

1C-4b.	Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

The CoC requires that all projects inform families and youth of educational resources when entering a housing project. The CoC and ESG funded projects are required to have a designated staff person who works to make educational resources known to participants and to connect interested participants to those services. Strategies to end homelessness by the CoC confirm knowledge of this requirement from the subcontractors as a part of completing annual project applications. Additionally, as the enters into funding agreements with all family-serving agencies requiring that they designate a staff person to be responsible for ensuring that children being served in the program are enrolled in school and connected to appropriate services in the community, including early childhood programs such as: Head Start, part C of the Individuals with Disabilities Education Act, and programs authorized under subtitle B of title VII of the Act. All projects must establish policies and practices that are consistent with and do not restrict the exercise of rights provided by subtitle B of Title VII of the McKinney-Vento Act as amended and other laws related to the provision of education and related services to individuals and families experiencing homelessness. Every subrecipient receives at least one annual monitoring that includes review of all policies for consistency with the subaward and all federal, state, and local requirements. The monitoring then tests the implementation of the policies and procedure. The CoC provides technical assistance as needed and works on corrective actions plans with the agency if appropriate. The CoC collaborates with the Local Education Agency (LEA) to inform and disseminate resources and best practice to all partners. The LEA are voting members of the CoC Board. LEA and CoC agencies meet monthly to case conference and ensure all school-aged children are enrolled in and attending school and that their basic education needs are met, such as transportation and school supplies.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	Yes
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	Yes	No
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	No
7.	Healthy Start	Yes	No
8.	Public Pre-K	Yes	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	State Domestic Violence Coalitions	Yes
2.	State Sexual Assault Coalitions	Yes
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.		

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1.) The CoC's Victim Service Provider (VSP) is a member of the counties Domestic Violence Network, sits on the CoC Board, attends CoC workgroups, and is a subrecipient of CoCs ESG funding. New and updated community policies are drafted by persons with expertise in the subject matter and then circulated to relevant workgroups for feedback and approval, they are then thoroughly reviewed by the Steering Team of the CoC Board, and then submitted to the CoC Board for final review and approval. The VSP is responsible for participating in the development of policies directly related to their expertise and for reviewing all CoC policies to ensure policies do not unintentionally adversely affect survivors of domestic violence, dating violence, sexual assault, and stalking.

2.) The CoC provides a training series throughout the year, with CEUs available, for Coordinated Entry (CE) staff and housing and services providers that includes topics of DV, Trauma Informed Care (TIC) and Motivational Interviewing. These trainings enable housing and service providers to better understand and serve clients experiencing domestic violence. The CoC's Victim Service Provider (VSP) hosts safety planning training for CoC partners and staff. CoC family and victim service provider staff attend "Risking Connection," a trauma-informed care training. The "Basic" course, of three hours, is offered approximately every other month to ensure new staff are trained in a timely manner. A full 18-hour training is also offered at least annually. These trainings address safety, choice, collaboration, trustworthiness, and empowerment. Trauma-Informed Care ensures that the physical and emotional safety of an individual is addressed initially and throughout the delivery of services. ODNV has 10 separate training courses that are free and available to all that specifically address Trauma-Informed approaches.

1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:	
	1. safety planning protocols; and	
	2. confidentiality protocols.	

(limit 2,500 characters)

1. Safety planning protocols: Trauma-Informed Care training is ongoing. The CoC staff members partner agencies were trained on how to implement trauma-informed care at their agencies. The CoC has been coordinating with the local Victim Service Provider, the YMCA of Highlands County to provide training at least twice a year that addresses best practices on safety and planning protocols in serving survivors of domestic violence. In this training, attendees learn about the dynamics of intimate partner violence and how to respond to survivors from a supportive, survivor-centered, trauma informed framework. Attendees increase their understanding of risks faced by survivors and learn how to work with survivors of intimate partner violence to develop collaborative, comprehensive safety plans. The training is marketed to CoC project staff and CoC partners.

2. Confidentiality protocols: All of the trainings addressed in element 1 of this response are available and free to all project staff, including Coordinated Entry staff and they are encouraged to attend. All HMIS users are trained in confidentiality and security protocols annually.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.			

&nbsp;

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below:

1.	whether your CoC's written policies and procedures include an emergency transfer plan;
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
3.	what your CoC requires households to do to request emergency transfers; and
4.	what your CoC does in response to households requesting emergency transfers.

**(limit 2,500 characters)**

- 1.) Yes, our CoC has policies and procedures in place that include an emergency trans plan.
- 2.) Per the CoC Policy, to request an emergency transfer, the tenant shall notify Housing Provider (HP) & submit a request for a transfer. HP will provide reasonable accommodation if warranted. HUD-5383 may be used to complete the request but is not required. Requests must include either: •A statement expressing that the tenant is a victim of DV, is requesting a transfer, & reasonably believes that there is a threat of imminent harm from further violence if the tenant were to remain in the same unit; OR •A statement that the tenant was sexually assaulted on the premises during the 90-calendar-day period preceding the tenant's request for an emergency transfer. If a participant seeks the protections granted under VAWA (e.g., emergency transfer) HP may request in writing that the applicant/tenant submit documentation of the occurrence of DV. If requested, the tenant/applicant may choose to submit any one of the following: •HUD-5382) that was provided along with the Notice of Occupancy Rights Under VAWA •A document: Signed by an employee, agent, or volunteer of a victim service provider, an attorney, or medical professional, or a mental health professional (collectively, "professional") from whom the victim has sought assistance relating to, or the effects of abuse; Signed by the applicant or tenant; & that specifies, under penalty of perjury, that the professional believes in the occurrence of the incident of domestic violence that is the ground for protection & remedies under this subpart, & that the incident meets the applicable definition of domestic violence under §5.2003; or •A record of a Federal, State, tribal, territorial, or local law enforcement agency, court, or administrative agency; or •At the discretion of a HP, a statement or other evidence provided by the applicant or tenant.
- 3.) Per the CoC policy, transfers must be allowed when an emergency transfer is requested in accordance with the CoC Policy. Because of the safety of the tenant is at risk when requesting a transfer, housing providers must provide a response to the emergency transfer request within one business day in the same format the request was made (email or written letter) unless the tenant believes that method of communication to be a risk to their safety, then the response will be provided as preferred by the tenant.
- 4.) CoC per policy works with all to provide safety for all.

1C-5e.	Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.  Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.	

**(limit 2,500 characters)**

1. The CoC has clear emergency transfer plan policies, which are utilized for clients being served in housing programs to continue to receive services and timely housing relocation efforts in the event of a safety crisis. This plan encompasses survivor-choice while also prioritizing safety. VAWA addendums are included in every lease and agencies are required, by the written standards, to have safety and security policies that provide specialized services for individuals and families fleeing domestic violence or human trafficking. Rapid Rehousing projects are required by the written standards to comply with Emergency Transfer plans for victims of domestic violence or human trafficking. Upon client intake, program staff communicate the above information and have program participants sign agreement forms to outline the understanding and cooperation in the mentioned policies and procedures. VAWA compliance documents are discussed and signed, typically upon a client's initial meeting with a program provider. Throughout the course of the case management process, but especially encouraged during the housing search stage, and prior to projected move-in, the participant creates a client-led emergency transfer plan with program staff that details the steps to take if the safety plan must take immediate action.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC ensures survivors receive safe housing and services by:	
1.	identifying barriers specific to survivors; and	
2.	working to remove those barriers.	

(limit 2,500 characters)



1. The CoC has a historically strong professional relationship with the Highlands County DV Shelter, the only service provider for survivors of domestic violence, dating violence, sexual assault, or stalking within the CoC's geographic area. The CoC also subcontracts with the Center to ensure access to all housing and services available within the CoC's geographic area and assurance of the highest standards of quality care and case management. The CoC's coordinated entry system works closely with the Center to promote fair distribution of services to survivors while simultaneously protecting confidentiality rights. CoC stakeholders are often reminded to refer survivors to Highlands County DV Shelter services to promote streamlined assistance for this targeted population by this survivor-specialized agency. In relation to housing, the CoC's VAWA compliance agreement, that must be made in writing between potential landlords and service providers, assures that a victim's rights are protected against evictions and a victim's ability to maintain safe housing is prioritized.

2. In working to remove any barriers the CoC's partnership with the DV Shelter, and their heavy involvement in the CoC's general membership, bi-weekly case conferencing and targeted committees, helps promote a proactive ongoing evaluation of potential systemic barriers. Any concerns that may arise are prepared to be discussed with the CoC membership for collective problem-solving efforts. DV case managers also attend regular case management meetings and training to promote the elimination of barriers and promote permanent.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:

1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. The CoC has working partnerships with LGBTQIA+ specific service providers and individuals. These partnerships and routine collaborative opportunities ensure that CoC-wide anti-discrimination policies and practices are inclusive and trauma-informed. One of the partnered entities that assist the CoC with this, is also staffed with individuals who identify as part of the LGBTQIA+ community. If changes to the CoC's current anti-discrimination policy are suggested as necessary based upon stakeholder feedback, these changes are proposed and voted upon by the CoC Board. If changes are approved, the CoC's written standards will be updated so all stakeholders and service providers are held to the same anti-discriminatory standards regarding the services being provided. There have been no recent changes to the anti-discriminatory policies within our official written standards.

2. The CoC utilizes time during quarterly general membership meetings to provide education and presentation opportunities to service providers. Professionals that specialize in LGBTQIA+ services are invited to conduct educational opportunities and offer service providers guidance with any related questions. In addition to monthly education opportunities, Lead Agency staff often offer time for general discussion at committee meetings for service providers to support each other in addressing HUD and CoC identified priorities and gaps. Anti-discrimination practices have long been identified as a CoC priority in program service delivery. Guidance is provided in the CoC written standards and agencies are encouraged to have additional anti-discrimination policies at the agency level.

3. The CoC evaluates anti-discrimination policy compliance by conducting annual program monitoring, during which time client and program records are evaluated to ensure that service activity matches the values set forth in the written standards. Data retrieved from the collective HMIS system also serves as a tool for evaluating compliance. Data within the system can indicate populations that are funneling into the homeless response system, as well as the outcomes of those populations being entered into CE and receiving overall housing-focused services.

4. If non-compliance occurs in relation to the CoC's anti-discrimination policies, Lead Agency staff will review the CoC's written standards with the service provider and provide further targeted education, if necessary, until standards are fully adhered to.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section V.B.1.g.	
	<p>You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.</p> <p>Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:</p>	

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Avon Park Housing Authority	10%	Yes-Public Housing	Yes
Arcadia Housing Authority	15%	Yes-Public Housing	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	
	Describe in the field below:	
	1. steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
	2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,500 characters)

1) The President/CEO of the Arcadia Housing Authority is on the Board of Directors of HCH, the CoC Lead Agency. This relationship has been instrumental in achieving the goals of our strategic plan, for example, being able to partner the Housing Authority has enable several client to move from homelessness to stable housing in a different county. In addition to these direct partnerships, Arcadia Housing Authority has had a homeless admission preference for over six (6) years. To date, Arcadia Housing Authority continues to reach out to the Avon Park Housing Authority to foster coordination and collaboration in that area of the service area. In addition, Arcadia Housing Authority has worked with several county officials and agencies in developing the Strategic Plan on Homelessness and in which one of the initiatives, Tiny Housing, is geared toward increasing coordination, collaboration, and services in service area in partnership with the PHA and other community partners in that area. HCH eagerly worked to get the other PHA to adopt a homeless admission preference, for which they did. However, it has been unsuccessful in getting them to offer any new admissions into Public Housing and actively participate in the CoC. With Avon Park being in a rural area of Highlands County and the majority of the services in the central corridor of the CoC geographical area, HCH has made a concerted effort to increase outreach efforts in Avon Park to ensure that those experiencing homelessness can gain access to Coordinated Entry and other basic needs. Through these efforts, we hope that shortening the connection to the care system would encourage the Avon Park PHA to engage with the CoC actively.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	
	Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:	

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	No
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	No
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## 1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	Yes
4.	Foster Care?	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	2
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	2
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

Describe in the field below:

1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation;
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

1. The HCH CoC regularly evaluates projects to ensure that a Housing First approach is prioritized so that people experiencing homelessness are offered unconditional, permanent housing as quickly as possible with wrap around services afterward. Each project intending to submit a proposal in response to the local competition request for proposals attests that a Housing First approach is utilized. Upon project application for funding, projects must discuss the plan for utilizing the Housing First approach. The 2024 scoring criteria addresses the housing first approach in the official scoring cards used for both renewal and new project applications. Applicants are expected to address how they intend to implement a housing first and/or low barrier to entry approach in their applications, and the Scoring and Review Task Force evaluate the project's usage (or intended usage) of this model on the scoring cards, based upon their findings in the project application(s). During annual monitoring, the Housing First Checklist is reviewed as are case management files for documentation of the Housing First approach.

2. The CoC uses several factors and performance indicators during evaluation that include: access, eligibility, reasonable accommodations for people with disabilities, harm reduction philosophy and practice, tenant driven goals and case plans, engagement, problem-solving supportive services, collaboration with coordinated entry, and strategies to avoid eviction.

3. The CoC uses the same concepts to evaluate outside projects to prevent CoC programs from digressing from the priority policy. The written standards are shared with outside projects to provide guidelines and ensure they are also utilizing the Housing First approach.

4. The CoC has also offered several Housing First trainings to project staff from all levels of administration and participant facing positions and has worked to build relationships with landlords and property owners that accept tenants who present with criminal history, lack income, or other barriers.

1D-3.	Street Outreach—Data—Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	

Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

1. If the CoC had funds to employ Street Outreach staff their duties would be as defined: The street outreach team travels to all areas of the county looking for those experiencing homelessness to engage and assist with accessing services. The teams would drive throughout the service area daily visiting rest stops, truck stops, gas stations and other well-known locations. The teams would travel during different shifts to maximize outreach efforts. When the teams are not in a vehicle, they are on bicycles and foot frequenting the encampments, tent cities, on the beach and in the woods. Street Outreach will be well known to the public and accept calls from outside service providers, law enforcement agencies, businesses, and concerned community members regarding persons experiencing homelessness. The outreach team would regularly participate in community-wide events, attend training sessions, and participate in bi-weekly case conference calls to further promote awareness and increase access to services for persons experiencing homelessness. The outreach team would cover all areas of the CoC is the full geographic area of the continuum. On an average day, they cover up to 25 square miles. Street outreach activities would be conducted Monday through Friday from 9:00 AM to 4:00 PM. Exceptions will be made when there is a hurricane or a tropical storm. Exceptions are also made to accommodate when a night or weekend operation is required.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

Your CoC's Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1. Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	Yes
2. Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	Yes	Yes
3. Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	Yes	Yes
4. Other:(limit 500 characters)		

1D-5.	Rapid Rehousing—RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.i.	



		HIC Longitudinal HMIS Data	2023	2024
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	Longitudinal HMIS Data	236	96

1D-6.	Mainstream Benefits—CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI—Supplemental Security Income	No
3.	SSDI—Social Security Disability Insurance	No
4.	TANF—Temporary Assistance for Needy Families	No
5.	Substance Use Disorder Programs	No
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. The CoC lead agency works with the local hospital that includes a mental health crisis center and a mobile clinic as part of its services. Staff from these programs are part of the CoC and CoC Board and have tailored services for the homeless population. There are also two additional mental health and substance use providers on the Board, as well as several others in the general membership who share resources at meetings and have provided training for their services. The CoC holds regular case conferencing and quarterly training courses on mainstream services.

2. The CoC promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification to program staff. The organization acts as a connector and is available to assist clients and agencies to find appropriate, timely and available resources. The CoC service providers serve as DCF Access Florida Community partners, providing access to public assistance services that promote self-sufficiency, such as SNAP and TANF.

ID-7.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	

Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:

1.	respond to infectious disease outbreaks; and
2.	prevent infectious disease outbreaks among people experiencing homelessness.

(limit 2,500 characters)

1. The CoC is in a unique situation because the local hospital members serves on the CoC Board. For future public health emergencies, the CoC already has policies and procedures in place. The CoC, in consultation with Community Health nurses, developed shelter and infection prevention guidance, and a plan for a prevention facility for the medically vulnerable. Additionally, the CoC has established emergency preparedness protocols and a relationship with the other health providers county Department of Emergency Management. Many CoC members also volunteer at the Emergency Operations Center when activated during an emergency. As a response to the COVID-19 pandemic specifically, the lead agency created a resource hub in HMIS. A shared program was developed with an interactive dashboard where all needs were tracked, and weekly provider calls were conducted to address the needs being presented in our service area. During this call, the Lead Agency was able to coordinate with the providers and navigate clients to the appropriate resource. This process is like the coordinated entry weekly calls, but it was expanded to address COVID needs specifically. This coordination streamlined resource navigation and eligibility screening which decreased wait time for service delivery. The weekly calls have ended because COVID specific needs have drastically decreased but if there is a need in the future, the framework and procedures are already established and can be easily utilized.

2. Our community has continued to focus on infectious disease prevention and preparedness to limit further health complications within vulnerable populations to decrease the potential of unnecessary hospitalizations. The CoC developed a Board approved plan for a prevention facility for the medically vulnerable who are experiencing homelessness. If the need arises, there is a plan in place and vulnerable individuals will be transitioned into the hotel setting. In caring closely for this population by offering support, resources, education, and shelter to those identified as high risk or most vulnerable, the goal is to limit the spread of infections within the communal setting.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	
	Describe in the field below how your CoC:	
1.	effectively shared information related to public health measures and homelessness; and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1. CoC General Membership meetings provide a consistent platform for sharing information related to public health measures and homelessness such as vaccine availability and health services from partnered health care providers, such as the Department of Health in each county. Health providers provided updates on health gaps in service and successes in servicing the homeless population and preventing the spread of infectious diseases. The CoC also works with other non-profit agencies, the local, free health care clinic, whose coordinating nurse is a CoC Board member, to offer education and vaccine opportunities to the local homeless community. To enhance collaboration while proactively addressing the health needs of the homeless, the annual PIT data analysis, which is shared both community-wide and at targeted events throughout the year, highlights health related information provided by those experiencing homelessness at the time of PIT. Data such as access to and the frequency of use as it relates to health care providers, is discussed when exploring programmatic revisions to improve public health measures. The PIT responses aid the CoC's efforts to partner with healthcare providers in making health-related resources more accessible for the homeless community.

2. The CoC facilitates communication between public health agencies and homeless service providers to ensure street outreach, shelter and housing programs are equipped to prevent/limit infectious disease outbreaks. The CoC has a successful framework to implement when the need arises. When the street outreach team identifies a client with severe health/medical needs, they are able to utilize a bed at the emergency temporary shelter, if medically appropriate and available. The client is transported to the shelter and works with a case manager to address health needs.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	can serve everybody regardless of where they are located within your CoC's geographic area;	
2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;	
3.	collects personal information in a trauma-informed way; and	
4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. Coordinated Entry is accessible to any person experiencing homelessness throughout all areas of the CoC service area, the full geographic area of our continuum. Access has no requirements or barriers for clients that are experiencing a housing crisis within the continuum's service area. For the CE system to be easily accessible for all experiencing homelessness in the service area as well as for individuals of varying abilities and that are least likely to apply for assistance, the CoC ensures CE coverage of the entire area with multiple access points, including the resource navigation helpline, youth shelter and day services, emergency shelter, hospital, mental health crisis center, victim service provider and its domestic violence shelter, street outreach, and unsheltered day service program. Providers are located throughout the geographic area. Providers are able to meet with clients anywhere in the county utilizing satellite offices, street outreach team, or telephonic services through the resource navigation line.

2-3. The Coordinated Entry system utilizes a standardized assessment process which includes triage and diversion to quickly resolve the crisis and provide the client with available resources. If housing is identified as a need, and triage and diversion is unsuccessful, the client is assessed utilizing the VI-SPDAT standardized assessment tool to determine vulnerability and housing priority. Those with a higher score are prioritized as having a higher acuity of need. The CE process ensures assistance is received promptly by using the eligibility search tool within HMIS to determine eligibility for differing homeless programs and other identified needed assistance. Case managers offer eligible resources to the household as available, upon intake and throughout process. Income, employment status, and criminal history are not factored into the CE process.

4. The Coordinated Entry system is updated using feedback from participating projects and clients who participate in CE. The CoC is consistently working with partners and service providers to improve the CE system through monthly CE committee meetings, focus groups, quarterly housing workshops, trainings, and client satisfaction surveys to ensure that lived expertise of clients guides our work. In addition, the CoC has created a new assessment, the Prioritization, Eligibility & Assessment Tool (PEAT), that will be piloted later this year.

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and	
4.	takes steps to reduce burdens on people seeking assistance.	

**(limit 2,500 characters)**

1) Our CoC reaches people least likely to seek assistance by funding street outreach programs that can travel within the CoC, which have access to community referrals and data to make sure that our CE system covers 100 percent of our CoC. Our CoC also funds designated access points that allow anyone in the service area to call in for CE assessments and access in situations where they are otherwise incapable of engaging the CE system.

2) Our CoC's CE committee sets forth the policies by which people are prioritized by need. This committee prioritizes people based on the household type and screening scores; households who are 1) attempting to flee or actively fleeing domestic violence and 2) unsheltered have been deemed to be the most in need for housing. These households are further prioritized by their VI-SPDAT score, which screens for things like length of homelessness and acuity of medical, behavioral, and legal needs. Other household types besides those noted above are ranked based on their VI-SPDAT score.

3) Our CoC ensures that the most in need of assistance receive permanent housing in a timely manner while respecting client choice by 1) enforcing the housing-first philosophy across the CoC and 2) increasing the availability of affordable housing available. Firstly, our CoC monitors program enrollments to make sure that the most vulnerable are being pulled from the CE priority list and uses a housing first assessment to score programs when they apply for funding, both of which encourage programs to adhere to the housing first philosophy. Secondly, our CoC offers rental gap assistance, risk mitigation, acquisition investment, and other services through our Shared Housing programs to create and maintain relationships with landlords and housing developers, which in turn increases the number of units available for clients to move into as soon as possible.

4) Our CoC takes steps to reduce burdens on people using CE by making CE as accessible as possible. Firstly, every outreach project, and drop-in center in our CoC functions as an access point so that people experiencing homelessness have a plethora of choices when it comes to access; outreach projects are particularly mobile and can meet the needs of those who don't engage in traditional services. Secondly, our CoC has designated access points that people can call and be assessed for CE over the phone, allowing even more flexibility and less barriers for those needing to access to CE.

1D-8b.	Coordinated Entry—Informing Program Participants about Their Rights and Remedies—Reporting Violations.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC through its coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;	
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and	
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.	

**(limit 2,500 characters)**

1. Coordinated Entry (CE) is marketed in areas where people experiencing a housing crisis are likely to present for services. Marketing and outreach occur on an annual schedule defined in the Annual Outreach Plan. Each quarter, the plan focuses on a specific audience to increase CE visibility in the CoC. Letters and flyers are sent to:

-Spring: all community partner agencies

-Summer: schools, after-school programs, and other educational facilities to prepare for back-to-school,

-Fall: heavy traffic areas, such as bus stations, libraries, recreation centers, etc. in advance of dangerously cold weather

-Winter: To online audiences through social media marketing the Street Reach app and CE.

CE is also marketed on the CoC Lead Agency website.

2. Participants are informed of their rights at the time of assessment and enrollment into Coordinated Entry. We provide a script for service partners to use during this process to ensure that clients are fully aware of their rights under all applicable laws. This script guarantees that all clients receive this vital information in a clear and consistent way. We also include a statement on the hold line of the CE hotline. Additionally, this information is included in the ROI that participants sign when entering them in HMIS; if clients refuse to sign the ROI, the information still applies.

3. As a part of the standard monitoring process, all subrecipients receive an annual monitoring, including a review of all policies and procedures and a sample of client files. Compliance staff thoroughly monitors for compliance with all laws and requirements, including compliance with Fair Housing. Housing referrals are monitored for consistency with fair housing laws, ensuring that the only referrals from CE that are rejected by housing providers are if a client is found to be ineligible.

Significant issues of noncompliance with subrecipients are first addressed in the subcommittee and then escalated to the CoC Board, if necessary. If an issue was identified with a housing provider that was not a part of the CoC, that issue would be taken directly to the CoC Board, and other staff members.

1D-9.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	01/11/2024

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.

(limit 2,500 characters)

1. The CoC is taking an active approach with analyzing racial disparities. The CoC conducts analysis throughout the year that examines racial disparities across the system. The CoC begins the year by analyzing the Stella Reports available from HDX 2.0 for the LSA for any changes in data including demographics, specifically age groups and racial make-up. The CoC then conducts the PIT count which provides the second racial disparities analysis. In March the HMIS Data Committee and HMIS Administrator analyzed the 2022 PIT data compared to coordinated entry data from the previous year. Black/African Americans was higher in 2022 than in 2023. In review of our coordinated entry process, data showed that a larger number of those who entered Coordinated Entry were Black/African American. Outcomes such as the number of people who have entered the program, number of people that have entered the program and have been provided services, the number of people who entered the program who did not receive housing were also examined for the different racial groups.

2. Through the committee's analysis, a disparity arose. The number of people who identified as black was represented at a much higher rate than that of the total population. People identifying as black are housed at a disproportionate rate compared to other races. The CoC has implemented different strategies to properly assist in the community: collaborating with people who have lived, utilizing culturally inclusive hiring practices, using more client/user friendly assessment language, and providing diversity training for providers. The CoC also plans to continue analyzing racial data in the fall of 2024 and 2025 in the yearly gaps analysis to inform the Board's and update the strategic plan with data driven decisions.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes



4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	Yes
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

The CoC's plan for ongoing evaluation of systems-level process, policies and procedures for racial equity, once the starting point has been identified then create internal processes. Align the measurement framework, assess program, revise logic models, and refine indicators. Improving the tools by updating data collection language and collection process. By checking the assumptions, address bias in data analysis, and bring in secondary data as needed.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

Describe in the field below:

1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and
2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

1. The CoC has several strategies for tracking progress on preventing/eliminating disparities in homeless assistance outcomes. The HMIS/Data Team reviews feedback from service providers and clients (via PIT results, data reports and general discussion during committees) to provide a report on the current state of disparities, how to possibly prevent them, and what measures have improved or declined. The data will be passed to the appropriate committees, including the strategic plan task force, for recommendations and next steps. The Task Force will decide if the data will be significant enough to warrant adding a new goal to the 2024-25 plan focusing on the CoC creating a culture of equity, diversity, and inclusivity. To develop a CoC's Youth Advisory Board (YAB), comprised of six transitional-aged youth with lived experience, assists the CoC with tracking disparities. The YAB provides lead agency staff with direct feedback in relation to service disparities that they have collectively identified through their own experiences. YAB feedback will be documented and presented to the Board for discussion and consideration, once available, to encourage board members to consider this feedback during decision-making processes. The CoC Board will decide to replace the VI-SPDAT due to identified racial disparities. A Task Force, made up of subject matter experts, service providers, individuals with lived experience, and people of varying races/ethnicities, assessed the CoC's prioritization process and developed of a new, more sensitive assessment tool named PEAT (Prioritization Eligibility and Assessment Tool). The CoC will compare the gaps analysis from the year prior and the year post of the new tool implementation to ensure that there are no disparities in those prioritized for services. To track progress on preventing and eliminating disparities, the CoC also conducts an annual gaps analysis. The HMIS/Data Committee reviews the gaps analysis for necessary disparity focuses. The data team then revises the analysis with potential new data elements. Finally, a comparison of the CoC wide analysis is completed comparing the current year with the past. The information is provided on the CoC website and the community is asked to provide feedback on the analysis.

2. The CoC utilizes the following tools to track system-wide disparities: HMIS, the annual gaps analysis, the annual PIT data, by name list and the coordinated entry system.

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section V.B.1.q.	
	Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.	

(limit 2,500 characters)

Our CoC uses various outlets to work and engage those with lived experience and have them in leadership roles and a part of the decision-making process to:

- 1) address homelessness;
- 2) determine how local policies may need to be revised and updated;
- 3) participate in CoC meetings and on committees as stakeholders;
- 4) provide input for decisions; and
- 5) provide input related to the local competition process.” Our main method is through a few of our CoC Committees (for which we recruit for during CoC monthly meetings, on HCH’s website, and during community events) such as:
  - 1) CoC Consumer Advisory Committee (CAC) - In collaboration with the Outreach Committee, surveys and gathers feedback from individuals with lived experiences at quarterly outreach events.
  - 2) Outreach Committee - The Chair of the Outreach Committee serves on the CoC Board/Executive Planning Committee. - The Outreach Committee works to develop a comprehensive street outreach and engagement plan, including specific steps for identifying and meeting homeless individuals and families sleeping in places not meant for human habitation and providing referrals to the appropriate housing and services within the CoC’s geographic area. - The Outreach Committee has members and partners with lived experience.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	3	3
2.	Participate on CoC committees, subcommittees, or workgroups.	3	3
3.	Included in the development or revision of your CoC’s local competition rating factors.	3	3
4.	Included in the development or revision of your CoC’s coordinated entry process.	3	3

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

As the CoC's ideology stands; those with lived experience of homelessness are the experts on the fight against homelessness, our community is continuously researching ways to engage those actively experiencing homelessness and/or individuals with former homelessness experiences in our mission efforts. Providing specific employment opportunities for individuals with lived experience has become more common within our pool of housing focused agencies, as various agencies within the CoC (lead agency included) have hired individuals with lived experience of homelessness, substance use and mental health service utilization. A CoC-funded agency is partnered with a work program designed to offer employment opportunities to seniors. This partnership has since re-introduced elderly populations that are experiencing homelessness back into the work force, specifically within the CoC. Strides to create more peer positions, and more lived-experience preferences and opportunities are underway, and the CoC intends to see a growing community of individuals with lived experience in positions of employment within our crisis response system, as numerous CoC agencies are actively looking to hire for peer-specific roles. The lead agency interviewed for and hired for a peer support role within the last year, and that individual is greatly involved with outreach and resource connection efforts for those he engages with within the community. In terms of professional development, many CoC provider agencies have offered programs in partnership with local colleges, churches, and community groups, such as: financial literacy classes, business skill training, resume writing and interview skill training, all of which are aimed to prepare those experiencing homelessness to be successful in their professional endeavors.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

	Describe in the field below:
1.	how your CoC gathers feedback from people experiencing homelessness;
2.	how often your CoC gathers feedback from people experiencing homelessness;
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1. The CoC will utilize time during the quarterly Youth Advisory Board meetings to focus on service-provision discussion. A key agenda item for each YAB meeting is to allow ample time for the members to identify areas of discussion as it relates to community-wide services, and brainstorm solutions to any gaps and/or barriers identified. YAB discussion is documented and brought to the Board's attention. The lead agency's peer support specialist/case manager also routinely gathers feedback, from those that are experiencing homelessness, that he encounters while conducting his daily outreach services.

2. The CoC will utilize time during the quarterly Youth Advisory Board meetings to gather feedback from people experiencing homelessness.

3-4. During the annual program monitoring process, funded agencies are asked to provide client testimonies. Results help evaluate the different components of service that are available and help make program adjustments where allowable and suggested. Although rare, if a client is exited from a housing program, an exit interview provides agencies with guidance on how to create stronger structures of care. The feedback gathered within the CoC are crucial components to program restructuring.

5. When challenges arise, they are treated as opportunities to restructure programs to best fit the needs of the homeless community. The focal points of concern for clients should match the focal points of concern for the CoC. If willing, it is beneficial to inquire about what the client may suggest for solutions. It is best for this information to be channeled through to agency representatives that attend CoC meetings, so that information may be shared with the collective CoC. This process provides the CoC with opportunities to implement the changes advised by those with lived experience. In some cases, systematic changes require re-allocations of funding and/or new streams of funding. If programs identify changes to services that can address and rectify client challenges, but funding poses a barrier, re-allocation is one way to address that. Applying for appropriate funding opportunities is another solution to client challenges. For example, the Youth Advisory Board identified a lack of focus on the youth population as a challenge, which propelled the CoC to establish the Youth Committee in 2022. Usually, challenges can be addressed at the local level; like staff training for example. The CoC prioritizes eliminating challenges.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	
	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

In the past 12 months, our CoC has continued to rigorously engage city, county and state governments on policies and barriers to housing development. Highlands County Board of County Commissioners addressed the CoC concerns in a meeting reference homelessness in which they agreed to donate property to construct affordable housing in the service area. The CoC Lead Agency signed an agreement to administer support for this project. The Housing Director serves as the CoC's liaison to reform policies and reduce barriers to housing development.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Advance Public Notice of Your CoC's Local Competition Deadline, Scoring and Rating Criteria.	
	NOFO Section V.B.2.a. and 2.g.	

1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC's local competition.	08/28/2024
2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC's local competition.	08/28/2024

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes
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1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	4
3.	What renewal project type did most applicants use?	PH-RRH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

1) With the utilization of the CoC's HMIS locally administered electronic system that collects and stores client-level data for those receiving homeless assistance. Through a coordinated effort between CoC and homeless assistance stakeholders with HMIS expertise, CoC developed HMIS technical, privacy, and security standards to collect and analyze data regarding each project that has successfully housed program participants in permanent housing.

2) Policies embedded in the application process include: a priority for PSH projects; a policy requiring that PSH units be filled using HUD's Orders of Priority (highest needs/longest homelessness histories); & other policies requiring funded agencies to adhere to Housing First, gender inclusion & non-discrimination and CoC wide case management standards.

3) Threshold requirements ensure all projects are in compliance with CoC Interim Rule; will accept 100% of referrals through CE prioritization based on vulnerability; agrees to practice and be monitored on fidelity to HCH principles; and will not separate or deny assistance due to family composition. Competition scoring is weighted towards projects that serve persons are unsheltered; projects that exit the fewest participants to homeless situations; conversely PSH projects that retain or exit to positive destinations are rewarded.

4) Due to all projects taking referrals from CE, there is little variance in the need profile when comparing like projects. However, some history and stable and successful projects with few exits may have had for ex. 50% negative exits, scoring low in the competition (exiting 2 participants, 1 of which returned to homelessness), with 2 exits out of 50 participants in a given year. The Review & Ranking (RRC) took such nuanced consideration into account and did not penalize a highly successful project due to an inadvertently crude nuance in the competition performance scoring. While not present in our current application, the CoC can conceive of a situation where a targeted project serving lower acuity participants. In such a case, the RRC would make necessary, transparent and open adjustments.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.	

(limit 2,500 characters)



1) In the Review, section and ranking process for project applications incorporated input from person of different races in several phases of the process. Black persons are the second most over-represented race in our homeless population. The CoC discuss rating factors. The CoC is open to all members so exact racial breakdown is not captured, however in a recent CoC survey (41% persons with lived experience). CoC Board approves review, selection and ranking process and is 31% Black and has Hispanic representation.

2-3) CoC determined scoring weight of specific factors and reviewed all scored measurements. Persons of color were involved in this review, selection and ranking process. 21% of the volunteer scorers were Black, and 8% were Asian. The Asian homeless population, while small in number, makes up the group with the largest overrepresentation in the homeless population. The Community Ranking Committee members were 40% Black and 20% Hispanic. The CoC Board approves the final recommendations and is 31% Black. The scoring and ranking process considered how applicants promote race equity through several scored elements, including board representation; written policies and procedures; degree to which the project reviewed outcomes with a racial equity lens, and has identified barriers to participation by persons of different races and ethnicities; and what steps taken to eliminate the identified barriers; and policies & processes to address racial disparities.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

The CoC did not reallocate any low performing or less needed projects during the local competition this year, because the CoC did not receive any bids.

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	No
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	No
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	09/01/2024
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1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	Yes
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1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	11/16/2024
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1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	11/16/2024
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## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Wellsky
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	05/31/2024
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2A-4.	Comparable Databases for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

In the field below:

1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2024 HMIS Data Standards.

(limit 2,500 characters)

1. At this point the CoC do not have a partnering relationship with the local DV provider. The CoC uses Wellsky Service Point Software that gathers all HMIS standard data points and produces comparable HUD CoC APR and ESG CAPER reports. However, when this process come available the CoC lead agency will provide technical assistance to all DV and subcontractors providers as requested to ensure compliance of comparable database and reports with HUD requirement. Lead agency's HMIS will partner support specialist as needed to DV providers for consultation to improve data quality, analyze system performance, and provide CoC with reports needed to understand the intersection of DV survivors and homelessness response system. CoC is aware that reporting gaps exist by design and are not related to software. State of Florida statutory requirements preclude DV providers from collecting some personal information, such as disability or income, so that the information is not available for a court subpoena should the survivor be taken to court by the abuser.

2. The DV housing and service providers in the CoC do not input information into the CoC HMIS database, yes, they are using a HUD-compliant comparable database - compliant with the FY 2024 HMIS Data Standards.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	0	0	0	0.00%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	0	0	0	0.00%
4. Rapid Re-Housing (RRH) beds	157	0	157	157.00%
5. Permanent Supportive Housing (PSH) beds	90	0	90	90.00%
6. Other Permanent Housing (OPH) beds	0	0	0	0.00%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section V.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

The CoC did not score less than the required %.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section V.B.3.d.	
	You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?	Yes
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## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/30/2024
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2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	05/10/2024
--	---	------------

2B-3.	PIT Count—Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:
1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;
2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and
3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.

(limit 2,500 characters)

1. Preventing and ending youth homelessness is a CoC goal, with partner collaboration being a key component of this effort. In partnership with community stakeholders, the CoC has implemented a leadership team that meets quarterly. The CoC has also implemented two working groups, comprised of outreach staff and managers, that meet bi-weekly. Both groups works with the Young Adult (YA) By Name List (BNL) generated with Coordinated Entry in their meetings, identifying newly homeless sheltered and unsheltered youth, tracking housing plans and outcomes, identifying barriers to system navigation.

2. The CoC developed a plan to improve the Young Adult PIT count by increasing outreach coordination, data quality, and sharing young adult experiences.

3. During the CoC's planning phase for the PIT, the CoC discussed known locations and engagement strategies to promote system awareness of unstably housed youth. The Sheltered Count was confirmed through HMIS.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
3.	describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and
4.	describe how the changes affected your CoC's PIT count results; or
5.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.

(limit 2,500 characters)

1-2. The CoC did not change the sheltered PIT count implementation, including the methodology or data quality between 2023 and 2024.

3. The CoC PIT count was affected by a natural disaster because there were less agencies willing to come out to do the count.

4. The usual number of volunteers was much involved with assisting folks with the disaster.

5. Not Applicable.



## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless—Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1. In determining the risk factors to identify persons experiencing homelessness for the first time, the CoC used information gained from survey responses during the PIT Count, universal intake applications and HMIS data to determine trends and risk factors for becoming homeless within the CoC service area. Two main factors identified in the 2023 analysis included: Loss of income or some sort of crisis having taken place in their lives, such as a medical emergency, death, or other traumatic event. The same was found for 2022. The data committee investigated these causes further and found that many new individuals had a current or history with mental illness.

2. Current strategies in place to address risk factors are to recognize the risk factors of individuals and families during intake and provide the appropriate referrals for concrete services such as applications for SSI/insurance, prescription assistance, assistance in obtaining identification, and other needs; as well as wrap-around case management tailored to their specific needs.

3. The CoC Lead Agency (Heartland Coalition for the Homeless FL-517) is responsible for overseeing the strategy to reduce the number of individuals and families experiencing homelessness for the first time. The CoC HMIS/Data Committee contributes data analysis including trends and priority risk factors. The Committee may also suggest options, such as gaps in service, that may be useful to those making recommendations, with the support of the CoC HMIS/Data and Coordinated Entry Committees, who is responsible for oversight and training agencies regarding risk factors for first-time homeless.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	Yes
2.	having recently arrived in your CoC's geographic area?	No

(limit 2,500 characters)

While the overall number of first-time homeless who were seeking short-term shelter or housing did not increase this year, our case managers report an influx of new individuals arriving at the CoC's geographic area from other areas has increased. The case managers asked individuals coming in from other areas what the reason for traveling to the service area (Highlands, Hardee, Hendry, Glades, Desoto and/or Okeechobee) Counties might be and the top three answers were as follows: weather, job opportunity, and schools. Additionally, the service areas had several hurricanes in 2023 that displaced over many families. The CoC does not have any shelters or transitional houses however the case managers identified an increase in length of stay with long term stayers, a majority of which are categorized as chronically homeless. Given the increase in chronically homeless in the area, lack of permanent supportive housing, and increase in prevention spending, we believe that the number of persons seeking short-term shelter or housing assistance due to displacement is in line with what we see year over year with a slight increase to the number of people arriving to the geographic area.

2C-2.	Reducing Length of Time Homeless—CoC's Strategy.	
	NOFO Section V.B.5.c.	

In the field below:

1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. The CoC's strategy to reduce the length of time individuals and persons in families remain homeless is achieved through the coordinated entry process by employing universal diversion and triage strategies throughout the CoC. This process prioritizes individuals and people in families experiencing homelessness for the longest length of time and attempts to secure permanent housing for those individuals as quickly as possible. To accomplish these tasks, the CoC employs strategies such as: collaborating with homeless shelters, the hospital, the street outreach team, and rapid re-housing programs as well as unique, specific service agencies outside of the CoC, who have funding available to re-home individuals and families. Seeking housing solutions, CoC Lead Agency staff also participate are continuously seeking housing for all clients. Additionally, case managers along with clients are engaging landlords, increase housing stock, and create easier access to these affordable housing options.

2. To identify those with the longest length of time homeless, the CoC uses a universal intake, standardized assessment and a by name list tracking system for coordinated entry which then provides a vulnerability score and length of time in crisis system for individuals experiencing homelessness for the prioritization.

3. The CoC Lead Agency Heartland Coalition for the Homeless is responsible for overseeing the CoC's strategy to reduce the length of time individuals and families remain homeless. The HMIS/Data Committee provides data, such as the length of time individuals and persons in families remain homeless and number of attempts to successfully secure permanent housing, to the CoC Coordinated Entry Committee that oversees prioritization. The CoC case manager compiles a monthly report, that is shared with CoC membership, highlighting number of households in process, number of households matched to financial housing assistance, number of households flowing in and flowing out of the system, and the number of Veterans (a priority sub-population) identified and receiving assistance. This information is regularly discussed in Coordinated Entry Committee meetings which may produce strategies and/or recommendations to the CoC Board. The CoC and the Lead Agency are dedicated to ensuring that the system of care is operating efficiently and effectively so that homelessness is rare, brief and one time.

2C-3.	Successful Permanent Housing Placement or Retention –CoC's Strategy.	
	NOFO Section V.B.5.d.	
	In the field below:	
	1. describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	
	2. describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.	

(limit 2,500 characters)

1. The CoC's strategy to increase the rate of households exiting to permanent housing is multifaceted. The CoC Lead Agency staff participate in the CoC staff along with the clients seeking housing, whose members have been working with the local government to address issues preventing the development of this housing locally, including the lack of affordable permanent housing and transitional housing. Additionally, the CoC work very closely with landlords to help access affordable housing and build local housing stock. The CoC uses a Housing First strategy to ensure that all service providers are focused on permanent housing as a destination.

2. A critical strategy for both obtaining and retaining permanent housing is case management. Through effective case management, the case manager can build rapport and build a relationship of trust with clients. Case management can be short-term or long-term but has proven to be the best supportive service in maintaining permanent housing. Our CoC values the importance of effective case management and provides multiple training opportunities to ensure all agencies are providing services to address a client's case management needs. Through bi-weekly case conferencing calls and quarterly housing workshops, we can build case management skills and review feedback from partners to provide the most up-to-date resources.

3. The Lead Agency is responsible for overseeing the CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing and a key role in this effort is the Housing Team Lead/Housing Navigator. The CoC Board provides additional oversight. The HMIS Data Committee gives analysis of the key data points to measure the progress of the strategies implemented.

2C-4.	Reducing Returns to Homelessness—CoC's Strategy.	
	NOFO Section V.B.5.e.	
	In the field below:	
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;	
2.	describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

(limit 2,500 characters)

1. Individuals and families who return to homelessness are identified through HMIS reporting. This data is also included in the By Name List used with Coordinated Entry.

2. The CoC strategy to reduce the rate of additional returns to homelessness is focused on diversion and prevention activities, case management, and wraparound services. Sub-contacted service agencies employ diversion and prevention activities to identify additional resources to keep those who are at risk of losing housing in their current location and divert them from returning to homelessness. Case management is a critical piece of successful housing placement. With strong case management and wrap-around services, clients can achieve self-sufficiency and reduce returns to homelessness. The CoC also discusses system performance metrics with providers to ensure they are aware of the rate of return. The HMIS/Data Committee continues to review data measures surrounding the system performance measures and references HUD's brief on System Performance Improvement found on HUD HDX. The group is currently reviewing High-Impact Strategies to Improve System Performance. The HMIS/Data Committee consistently shares data findings with various CoC Committees to inform recommendations made to the CoC Board for use in data informed decision-making. The CoC providers have deliverables for their grants and on-going case management and services are associated with those deliverables. The CoC continues to provide multiple training opportunities on various aspects of diversion/prevention activities and case management to ensure that agencies are knowledgeable and fully aware of resources available to reduce the rate of returns to homelessness.

3. The Lead Agency is responsible for overseeing the CoC's strategy to reduce the rate that individuals and people in families return to homelessness. The CoC Strategic Planning Task Force provides insight and guidance to the CoC Board on strategy and the HMIS/Data Committee provides analysis of the data measures and outcomes.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section V.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

1. The CoC's strategy to access employment cash sources includes: creating and maintaining partnerships with businesses, ready for work establishments, the local career source agencies and the provider agencies. Case plans, developed between the provider agencies and the client(s), focus on barriers to self-sufficiency, that include income and employment endeavors. The partnerships created with the mentioned entities within the CoC help assist case managers with connecting clients to resources to remedy goal plans as they relate to access to employment cash resources. Self-sufficiency and security, in relation to gained/improved income, is supported by the above partnerships developed throughout the CoC. According to the CoC's HMIS records, several adults have gained income (began services without income, exited services with income) while participating in CoC programs.

2. The CoC Lead Agency and CoC member agencies work with various employment centers including CareerSource Heartland, Sunshine Staffing, Labor Finders, and many of whom participate in CoC meetings regularly. CareerSource Heartland, an organization providing resource navigation, acts as a connector and is available to assist clients and agencies to find appropriate, available resources. CareerSource Heartland is partnered with all CoC member agencies and extends to those who are not part of the CoC. This network is utilized to connect clients to agencies that assist with employment. CoC member organizations have direct agreements with staffing agencies to hire those who are homeless or seeking better employment. CoC member agencies also host activities related to employment. For example, CoC provider agencies offer programs in partnership with local colleges, churches, and community groups to build skills such as sewing classes, business skills, resume writing and interview skills.

3. The CoC Lead Agency is responsible for overseeing the CoC's strategy to increase income from employment.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC's strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. The CoC's strategy to increase non-employment cash income is to connect clients with benefits such as TANF, SSI, SSDI and SNAP benefits through effective case management. The CoC homeless service providers serve as Department of Children and Families (DCF) Access Florida Community partners providing access to public assistance services that promote self-sufficiency, e.g., SNAP, Medicaid and TANF. Additionally, Central Florida Behavioral Health, a CoC member agency, employs a SOAR Processor who assists clients with SSI/SSDI applications directly assist clients with obtaining benefits.

2. The CoC Lead Agency Heartland Coalition for the Homeless is responsible for overseeing the strategy to increase non-employment cash income.

## 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
--	--	----

3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
--	--	----

3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

## 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.r.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)



### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serve Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Cost Effectiveness of Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

## 4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applicants.	
	NOFO Section I.B.3.j.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	No
Applicant Name		
This list contains no items		

## 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.		
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.		
3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.		
4.	Attachments must match the questions they are associated with.		
5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.		
6.	If you cannot read the attachment, it is likely we cannot read it either.		
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).		
	. We must be able to read everything you want us to consider in any attachment.		
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.		
8.	Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.		
Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No		
1C-7. PHA Moving On Preference	No		
1D-10a. Lived Experience Support Letter	Yes	Lived Experience ...	11/08/2024
1D-2a. Housing First Evaluation	Yes	1D-2a Housing Fir...	11/08/2024
1E-2. Local Competition Scoring Tool	Yes	Local Scoring Tool	11/08/2024
1E-2a. Scored Forms for One Project	Yes	Scored Form for O...	11/08/2024
1E-5. Notification of Projects Rejected-Reduced	Yes	Notification of P...	11/08/2024
1E-5a. Notification of Projects Accepted	Yes	1E-5a Notificatio...	11/08/2024
1E-5b. Local Competition Selection Results	Yes	Local Competition...	11/08/2024
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes	Web Positing Appr...	11/16/2024
1E-5d. Notification of CoC-Approved Consolidated Application	Yes	Approved Consolid...	11/08/2024

2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	2024HDX Competito...	10/29/2024
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		
Other	No		

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: Lived Experience Support Letter

Attachment Details

Document Description: 1D-2a Housing First Evaluation Tool

Attachment Details

Document Description: Local Scoring Tool

Attachment Details

**Document Description:** Scored Form for One Project

## **Attachment Details**

**Document Description:** Notification of Projects Rejected

## **Attachment Details**

**Document Description:** 1E-5a Notification of Projected Accepted

## **Attachment Details**

**Document Description:** Local Competition Selection Results

## **Attachment Details**

**Document Description:** Web Posting Approved Application

## **Attachment Details**

**Document Description:** Approved Consolidation Plan

Attachment Details

Document Description: 2024HDX Competiton Report

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	10/03/2024
1B. Inclusive Structure	11/16/2024
1C. Coordination and Engagement	11/16/2024
1D. Coordination and Engagement Cont'd	11/13/2024
1E. Project Review/Ranking	11/16/2024
2A. HMIS Implementation	11/16/2024
2B. Point-in-Time (PIT) Count	11/16/2024
2C. System Performance	11/16/2024
3A. Coordination with Housing and Healthcare	11/16/2024
3B. Rehabilitation/New Construction Costs	11/16/2024
3C. Serving Homeless Under Other Federal Statutes	11/16/2024



<b>4A. DV Bonus Project Applicants</b>	11/16/2024
<b>4B. Attachments Screen</b>	11/16/2024
<b>Submission Summary</b>	No Input Required

## Heartland Coalition for the Homeless

752 U.S. Highway 27 North  
Avon Park, FL 33825  
Phone: 863-453-8901



<http://www.heartlandhomeless.com>

**COPY**  
P.O. Box 1023  
Avon Park, FL 33826  
Fax: 863-453-8903

### Atty 1D-11a Signed Letter by Working Group

#### FL-517 Lived Experience Working Group

This letter is notification that the Working Group of Persons with Lived Experience of Homelessness in the FL-517 CoC comprised of homeless and/or near homeless persons with other representatives.

The purpose of individuals serving on this board is to ensure that the concerns stated below are addressed:

- Homeless individuals are treated with respect.
- Ensure they are directed to services needed.
- That someone be there for them when needed.
- Ask what they need.

The above only states a few of the subjects addressed at our meetings.

Respectfully submitted,

Board Members:

Leola English Leola English

Larry Underwood Larry Underwood

Gloria Stevens Gloria Stevens



### Housing First Standards Assessment Tool

**Overview:** This tool aims to assess and document how closely a housing and service provider adheres to the recommended best practice standards of the Housing First model, in the context of the broader work to implement a Housing First orientation at the system-level. This tool specifically evaluates project-level fidelity to Housing First, which directly impacts a system's fidelity to Housing First. In addition to the universal best practice standards identified in this tool, Continuums should also take into account their local community context and local written standards pertaining to Housing First when assessing projects. A Continuum of Care can use this tool to prompt discussion and to

**Provider Info tab:** The Provider Information tab should be completed **prior** to beginning the assessment. Specifically, the **Project Name, Project Type, Target Sub-Population served, and Date of Assessment** fields need to be completed in order to populate the assessment standards and report summary with questions that are specific to the project type and population. Please complete this section prior to printing any standards for assessment.

**Standards:** The standards have been arranged into the following categories: *Access, Evaluation, Services, Housing, Leases, and Project-Specific*. The "Tab" chart at the bottom of this page describes each of the categories in more detail. Some of the categories are not applicable for all project types, and those standards do not need to be completed,

Project Type	Applicable Standards
Coordinated Entry	Access & Evaluation; Project-specific
Street Outreach	Access & Evaluation; Project-specific
Emergency Shelter	Access & Evaluation; Service & Housing; Project-specific
Transitional Housing	Access & Evaluation; Service & Housing; Leases; Project-specific
Rapid Rehousing	Access & Evaluation; Service & Housing; Leases; Project-specific
Permanent Supportive Housing	Access & Evaluation; Service & Housing; Leases; Project-specific

**Safeguarding:** Please keep in mind safeguarding concerns when assessing projects. In particular, we advise Continuums of Care to work with projects with victims of domestic violence to make sure that adequate safety and confidentiality policies and practices are in place before beginning assessments.

**Scoring:** For each standard, there are three scoring criteria: "Say It", "Document It", and "Do It" (as explained further below). To show that a project is in full compliance with each standard, the assessor should mark "Always" for each scoring criteria. Use the drop down in the three columns to the right to select "Always" or "Somewhat" or "Not at

- "Say It" means that project and agency staff can describe verbally what they do concerning each standard. The assessor should be able to identify that the organizational culture supports the standard by how staff talks about what is done.
- "Document It" means that there is written documentation that supports the project's compliance with each standard. Written documentation could include Policies and Procedures, Personnel Handbooks, Professional Development Plans, Project Rules, etc.

Instructions	Tool overview and aim	Offers instruction to users on the assessment tool
Provider Info	Input provider, project and general assessment information	Determines project-specific standards for consideration
Standards - Access & Evaluation	Input compliance with standards concerning participant access to the project and input, project evaluation and performance management	Assesses whether access and evaluation are compliant with Housing First principles
Standards - Leases	Input compliance with standards concerning the lease and occupancy agreements, where applicable	Assesses whether leases and occupancy agreements are compliant with Housing First principles
Standards - Services & Housing	Input compliance with standards concerning the service and housing models and structure, where applicable	Assesses whether services and housing are compliant with Housing First principles
Standards – Project-Specific	Prompts assessment standards based on project type and targeted sub-populations served by the project, where applicable	Assesses whether specific project standards are compliant with Housing First principles
Report Summary	Displays assessment scores and conclusions, and highlights non-compliant standards	Printable summary of the assessment

## Housing First Standards Assessment Tool

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Purpose

Definition

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# Local Scoring Tool

# Heartland Coalition for the Homeless

Fiscal Year 2024-2025 Local Request For Proposals  
NOFO – Due By: August 28, 2024



## II. Threshold and Scoring Review (To be completed by Lead Agency)

	Scoring Factor	Description of Scoring Factor	Points Available	Yes/No
A.	Proposal was submitted to lead agency by Friday, August 28, 2024, 5pm deadline	Ineligible to Apply – RFP clearly stated deadline	Yes = Continue to next factor No = Ineligible to apply	
B.	Non-Profit Organization with 501(c)3 status (IRS letter of proof included)	Ineligible to Apply – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
C.	Organization has been in operations for at least two (2) years	Ineligible to Apply – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
D.	Organization is in good standing with the State of Florida	Ineligible to Apply – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
E.	Organization not listed on “Excluded Parties List”	Ineligible to Apply – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
F.	RFP Application is signed by the designated agency official	Ineligible to Apply – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
G.	Proposal is mostly typed – not handwritten	Fatal Flaw – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
H.	Proposal includes one (1) electronic copy	Fatal Flaw – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
I.	Proposal submitted follows the order of proposal as outlined in the RFP	Fatal Flaw – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
J.	Proposal includes all required documents as stated in the RFP	Fatal Flaw – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
K.	Proposal does not exceed specified pages limits in any section as outlined in the RFP	Fatal Flaw – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
L.	Proposals are submitted in a manner	Fatal Flaw – RFP clearly states this	Yes = Continue to next	

# Heartland Coalition for the Homeless



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outlined in the RFP	is required for eligibility	factor No = Ineligible to apply
<b>Eligible to Apply</b>		<input type="checkbox"/> YES <input type="checkbox"/> No

Name of HCH Staff Member Completing Threshold Review: \_\_\_\_\_

Signature of HCH Staff Member Completing Threshold Review: \_\_\_\_\_

Date of Threshold Review: \_\_\_\_\_

## Scoring Tool

	Scoring Factor	Scoring Description/Notes	Points Available	Comments	Points Awarded
1.	Organization is an active member with HCH CoC	Lead Agency staff will provide membership attendance record for past 12 months.	Yes = 1 No = 0		
2.	Applicant has at least one (1) staff member regular participating on a CoC Committee(s)	Lead Agency staff will provide membership attendance record for past 12 months.	Yes = 1 No = 0		
3.	Participation in Coordinated Entry Process	Project description should describe how agency plans to participate or how agency currently participate in HMIS and Coordinated Entry.	10 pts.  Adequately explains = 10  Somewhat explains = 5  Did not address in application = 0		
4.	Housing First and/or Low Barrier implementation	Organization philosophy should describe experience utilizing; eligibility criteria, process for accepting new clients and process and criteria for exiting clients under a Housing First model.	10 pts.  Adequately explains = 10  Somewhat explains = 5  Did not address in application = 0		
5.	Timeliness of Reporting monthly invoice submission by due date.	If a previous subcontractor: Lead Agency staff will provide funding agency invoice submission data, if new agency <b>Do Not Answer.</b>	10 pts.  0 late invoices = 10  1-3 = 5		

# Heartland Coalition for the Homeless



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6.	Organization's Capacity and Experience: History of addressing the needs of, and providing services to, low-income households who are homeless, formerly homeless or at risk of becoming homeless.	Extensive or high history/experience as defined as 8+ years  Some History/experience as defined as 4 to 7 years  Minimum or No History/Experience as defined as less than 3 years	3> = 0  Extensive or high history/experience = 2 points  Some History/experience = 1 point  Minimum or No History/Experience = 0 points		
7.	Organization's Capacity and Experience: Experience of operating at least similar projects, including performance outcome(s) from similar programs that show the effects of the service(s) provided	Extensive or high history/experience as defined as 8+ years  Some History/experience as defined as 4 to 7 years  Minimum or No History/Experience as defined as less than 3 years	Extensive or high history/experience = 2 points  Some History/experience = 1 point  Minimum or No History/Experience = 0 points		
	<b>Scoring Factor</b>	<b>Scoring Description/Notes</b>	<b>Points Available</b>	<b>Comments</b>	<b>Points Awarded</b>
8.	Organization's Capacity and Experience: Federal, state, and/or local government grant experience and capacity of the organization and person(s) responsible for administering the project and overseeing all compliance requirements.	Extensive or high history/experience as defined as 8+ years  Some History/experience as defined as 4 to 7 years  Minimum or No History/Experience as defined as less than 3 years	Extensive or high history/experience = 2 points  Some History/experience = 1 point  Minimum or No History/Experience = 0 points		
9.	Project Description – Overview: Describes the overall scope of the project including the clients to be served, which services will be provided, how they will be provided, and process for quickly assessing clients into permanent housing.	Clearly and in detail describes the overall scope of the project including the clients to be served, which services will be provided and how they will be provided, and process for quickly assisting clients into permanent housing  Describes, but lacks important details, the overall scope of the project including the clients to be served, which services will be provided and how they will be provided, and process for quickly assisting clients into permanent housing  Vaguely or inadequately	Clearly describes = 3 points  Describes but lacks = 2 points  Vague or inadequate = 0 points		



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		describes, the overall scope of the project including the clients to be served, which services will be provided and how they will be provided, and process for quickly assisting clients into permanent housing			
10.	<b>Project Description – Client Demographics/Target Populations:</b> Describes the project's proposed populations to be served, including identifying targets, and information demonstrating an understanding of the needs of the clients they propose to serve.	<p>Clearly defines the target demographics of the individuals/households to be served with details that demonstrate an understanding of the needs of those they propose to serve.</p> <p>Adequately defines the target demographic, but lacks some detail to demonstrate a full understanding of the needs of those they propose to serve</p> <p>Vaguely defines the target demographic, does not demonstrate an understanding of the needs of those they propose to serve</p>	<p>Clearly describes = 3 points</p> <p>Describes but lacks = 2 points</p> <p>Vague or inadequate = 0</p>		
11.	<b>Budget Summary Form and Detailed Budget/Plan Narrative:</b> Provides detail and describes/explains the numbers on the Budget Summary	<p>Detailed, clear and complete; aligns with the information on the Budget Summary; presents a feasible project.</p> <p>Adequately provides necessary information and aligns with the Budget Summary, but lacks some information needed to determine if a project is feasible.</p> <p>Vague, missing key information and/or does not present a feasible project.</p>	<p>Detailed, clear and complete = 5 points</p> <p>Adequately provides necessary information – 2.5 points</p> <p>Vague, missing key information = 0 points</p>		
12.	<b>Match Narrative and Committed Match:</b> All funding requires 25% of match; proving the ability to provide required match (match funds as stated in the NOFO).	<p>Detailed, clear and complete indicating the applicant understands and will be able to provide required project match.</p> <p>Demonstrates a basic understanding, however, may have difficulty providing necessary match.</p> <p>Vague, missing key information and/or does not demonstrate an understanding and/or have the ability to provide required</p>	<p>Detailed, clear and complete = 3 points</p> <p>Adequately provides necessary information = 1.5 points</p> <p>Vague, missing key</p>		

# Heartland Coalition for the Homeless



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		project match.	information = 0 points		
13.	Adequate cash flow for project: All funding will be awarded on a Cost Reimbursement process; therefore, Applicant must have adequate cash flow to continue operations while reimbursement is processed.	Applicant has adequate cash flow  Applicant does not have adequate cash flow	Yes = 2 points  No = 0 points		
14.	Project proposal describes how the project will help move the community forward in achieving HUD and CoC priorities and goals to effectively end homelessness in Heartland Coalition for the Homeless service area.	All content clearly describes how the proposed project helps move the community forward to effectively ending homelessness by achieving HUD and CoC priorities and goals.  Somewhat describes how the proposed project helps move the community forward to effectively ending homelessness by achieving HUD and CoC priorities and goals.  Does not or vaguely describe how the proposed project helps move the community forward to effectively ending homelessness by achieving HUD and CoC priorities goals	Clear and complete = 10 points  Somewhat provides necessary information = 3.5 points  Vague = 0 points		
15.	Proposed Project is innovative, bold and creative thinking with proven, effective practices.	Clearly and in detail described an innovative project utilizing proven and effective practices.  Touches on some innovative ideas and effective practices but lacks detail.  Not innovative and/or does not utilize proven effective practices.	Clear and detailed = 10 points  Somewhat touches on ideas = 3.5 points  Not innovative = 0 points		
16.	Overall proposal Presentation: formatting, content, flow of narratives, adherence to RFP instructions – demonstrates attention to detail and quality	Presented in a detailed, concise, organized manner that was easy to understand and review.  Lacked attention to detail and overall organization of information making it difficult to locate information needed to complete scoring.	Detailed = 1 point  Lacked detail = 0 points		

Maximum Points Possible: 75

Points Awarded:

# Heartland Coalition for the Homeless



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## Bonus Points

<u>Scoring Factor</u>	<u>Scoring Description /Notes</u>	<u>Points Available</u>	<u>Comments</u>	<u>Points Awarded</u>
<i>Case Management Narrative provided in Project Description offers process for, and offers, case management focused on extended self-sufficiency and stability.</i>		25 max. points  Yes = 25  No = 0		

Maximum Points Possible: 25

Points Awarded: \_\_\_\_\_

Reviewer's Overall Observation/Concerns:

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Reviewer's Name (Print): \_\_\_\_\_

Reviewer's Signature: \_\_\_\_\_

Date Reviewed: \_\_\_\_\_

The CoC did not receive any submission, however if any would have been received the attached scoring tool would have been utilized.

1 E-2a

Scored Forms for One Project

# Heartland Coalition for the Homeless

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A.	Proposal was submitted to lead agency by Friday, August 28, 2024, 5pm deadline	Ineligible to Apply – RFP clearly stated deadline	Yes = Continue to next factor No = Ineligible to apply	
B.	Non-Profit Organization with 501(c)3 status (IRS letter of proof included)	Ineligible to Apply – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
C.	Organization has been in operations for at least two (2) years	Ineligible to Apply – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
D.	Organization is in good standing with the State of Florida	Ineligible to Apply – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
E.	Organization not listed on “Excluded Parties List”	Ineligible to Apply – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
F.	RFP Application is signed by the designated agency official	Ineligible to Apply – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
G.	Proposal is mostly typed – not handwritten	Fatal Flaw – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
H.	Proposal includes one (1) electronic copy	Fatal Flaw – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
I.	Proposal submitted follows the order of proposal as outlined in the RFP	Fatal Flaw – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
J.	Proposal includes all required documents as stated in the RFP	Fatal Flaw – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
K.	Proposal does not exceed specified pages limits in any section as outlined in the RFP	Fatal Flaw – RFP clearly states this is required for eligibility	Yes = Continue to next factor No = Ineligible to apply	
L.	Proposals are submitted in a manner	Fatal Flaw – RFP clearly states this	Yes = Continue to next	

# Heartland Coalition for the Homeless



Fiscal Year 2024-2025 Local Request For Proposals  
NOFO – Due By: August 28, 2024

outlined in the RFP	is required for eligibility	factor No = Ineligible to apply
<b>Eligible to Apply</b>		<input type="checkbox"/> YES <input type="checkbox"/> No

Name of HCH Staff Member Completing Threshold Review: \_\_\_\_\_

Signature of HCH Staff Member Completing Threshold Review: \_\_\_\_\_

Date of Threshold Review: \_\_\_\_\_

## Scoring Tool

	Scoring Factor	Scoring Description/Notes	Points Available	Comments	Points Awarded
1.	Organization is an active member with HCH CoC	Lead Agency staff will provide membership attendance record for past 12 months.	Yes = 1 No = 0		
2.	Applicant has at least one (1) staff member regular participating on a CoC Committee(s)	Lead Agency staff will provide membership attendance record for past 12 months.	Yes = 1 No = 0		
3.	Participation in Coordinated Entry Process	Project description should describe how agency plans to participate or how agency currently participate in HMIS and Coordinated Entry.	10 pts.  Adequately explains = 10  Somewhat explains = 5  Did not address in application = 0		
4.	Housing First and/or Low Barrier implementation	Organization philosophy should describe experience utilizing; eligibility criteria, process for accepting new clients and process and criteria for exiting clients under a Housing First model.	10 pts.  Adequately explains = 10  Somewhat explains = 5  Did not address in application = 0		
5.	Timeliness of Reporting monthly invoice submission by due date.	If a previous subcontractor: Lead Agency staff will provide funding agency invoice submission data, if new agency <b>Do Not Answer.</b>	10 pts.  0 late invoices = 10  1-3 = 5		

# Heartland Coalition for the Homeless



Fiscal Year 2024-2025 Local Request For Proposals  
NOFO – Due By: August 28, 2024

6.	Organization's Capacity and Experience: History of addressing the needs of, and providing services to, low-income households who are homeless, formerly homeless or at risk of becoming homeless.	Extensive or high history/experience as defined as 8+ years  Some History/experience as defined as 4 to 7 years  Minimum or No History/Experience as defined as less than 3 years	3> = 0  Extensive or high history/experience = 2 points  Some History/experience = 1 point  Minimum or No History/Experience = 0 points		
7.	Organization's Capacity and Experience: Experience of operating at least similar projects, including performance outcome(s) from similar programs that show the effects of the service(s) provided	Extensive or high history/experience as defined as 8+ years  Some History/experience as defined as 4 to 7 years  Minimum or No History/Experience as defined as less than 3 years	Extensive or high history/experience = 2 points  Some History/experience = 1 point  Minimum or No History/Experience = 0 points		
	<b>Scoring Factor</b>	<b>Scoring Description/Notes</b>	<b>Points Available</b>	<b>Comments</b>	<b>Points Awarded</b>
8.	Organization's Capacity and Experience: Federal, state, and/or local government grant experience and capacity of the organization and person(s) responsible for administering the project and overseeing all compliance requirements.	Extensive or high history/experience as defined as 8+ years  Some History/experience as defined as 4 to 7 years  Minimum or No History/Experience as defined as less than 3 years	Extensive or high history/experience = 2 points  Some History/experience = 1 point  Minimum or No History/Experience = 0 points		
9.	Project Description – Overview: Describes the overall scope of the project including the clients to be served, which services will be provided, how they will be provided, and process for quickly assessing clients into permanent housing.	Clearly and in detail describes the overall scope of the project including the clients to be served, which services will be provided and how they will be provided, and process for quickly assisting clients into permanent housing  Describes, but lacks important details, the overall scope of the project including the clients to be served, which services will be provided and how they will be provided, and process for quickly assisting clients into permanent housing  Vaguely or inadequately	Clearly describes = 3 points  Describes but lacks = 2 points  Vague or inadequate = 0 points		

# Heartland Coalition for the Homeless



Fiscal Year 2024-2025 Local Request For Proposals  
NOFO – Due By: August 28, 2024

		describes, the overall scope of the project including the clients to be served, which services will be provided and how they will be provided, and process for quickly assisting clients into permanent housing			
10.	<b>Project Description – Client Demographics/Target Populations:</b> Describes the project's proposed populations to be served, including identifying targets, and information demonstrating an understanding of the needs of the clients they propose to serve.	<p>Clearly defines the target demographics of the individuals/households to be served with details that demonstrate an understanding of the needs of those they propose to serve.</p> <p>Adequately defines the target demographic, but lacks some detail to demonstrate a full understanding of the needs of those they propose to serve</p> <p>Vaguely defines the target demographic, does not demonstrate an understanding of the needs of those they propose to serve</p>	<p>Clearly describes = 3 points</p> <p>Describes but lacks = 2 points</p> <p>Vague or inadequate = 0</p>		
11.	<b>Budget Summary Form and Detailed Budget/Plan Narrative:</b> Provides detail and describes/explains the numbers on the Budget Summary	<p>Detailed, clear and complete; aligns with the information on the Budget Summary; presents a feasible project.</p> <p>Adequately provides necessary information and aligns with the Budget Summary, but lacks some information needed to determine if a project is feasible.</p> <p>Vague, missing key information and/or does not present a feasible project.</p>	<p>Detailed, clear and complete = 5 points</p> <p>Adequately provides necessary information – 2.5 points</p> <p>Vague, missing key information = 0 points</p>		
12.	<b>Match Narrative and Committed Match:</b> All funding requires 25% of match; proving the ability to provide required match (match funds as stated in the NOFO).	<p>Detailed, clear and complete indicating the applicant understands and will be able to provide required project match.</p> <p>Demonstrates a basic understanding, however, may have difficulty providing necessary match.</p> <p>Vague, missing key information and/or does not demonstrate an understanding and/or have the ability to provide required</p>	<p>Detailed, clear and complete = 3 points</p> <p>Adequately provides necessary information = 1.5 points</p> <p>Vague, missing key</p>		



# Heartland Coalition for the Homeless



Fiscal Year 2024-2025 Local Request For Proposals  
NOFO – Due By: August 28, 2024

		project match.	information = 0 points		
13.	Adequate cash flow for project: All funding will be awarded on a Cost Reimbursement process; therefore, Applicant must have adequate cash flow to continue operations while reimbursement is processed.	Applicant has adequate cash flow  Applicant does not have adequate cash flow	Yes = 2 points  No = 0 points		
14.	Project proposal describes how the project will help move the community forward in achieving HUD and CoC priorities and goals to effectively end homelessness in Heartland Coalition for the Homeless service area.	All content clearly describes how the proposed project helps move the community forward to effectively ending homelessness by achieving HUD and CoC priorities and goals.  Somewhat describes how the proposed project helps move the community forward to effectively ending homelessness by achieving HUD and CoC priorities and goals.  Does not or vaguely describe how the proposed project helps move the community forward to effectively ending homelessness by achieving HUD and CoC priorities goals	Clear and complete = 10 points  Somewhat provides necessary information = 3.5 points  Vague = 0 points		
15.	Proposed Project is innovative, bold and creative thinking with proven, effective practices.	Clearly and in detail described an innovative project utilizing proven and effective practices.  Touches on some innovative ideas and effective practices but lacks detail.  Not innovative and/or does not utilize proven effective practices.	Clear and detailed = 10 points  Somewhat touches on ideas = 3.5 points  Not innovative = 0 points		
16.	Overall proposal Presentation: formatting, content, flow of narratives, adherence to RFP instructions – demonstrates attention to detail and quality	Presented in a detailed, concise, organized manner that was easy to understand and review.  Lacked attention to detail and overall organization of information making it difficult to locate information needed to complete scoring.	Detailed = 1 point  Lacked detail = 0 points		

Maximum Points Possible: 75

Points Awarded:

# Heartland Coalition for the Homeless



Fiscal Year 2024-2025 Local Request For Proposals  
NOFO – Due By: August 28, 2024

## Bonus Points

<u>Scoring Factor</u>	<u>Scoring Description /Notes</u>	<u>Points Available</u>	<u>Comments</u>	<u>Points Awarded</u>
<i>Case Management Narrative provided in Project Description offers process for, and offers, case management focused on extended self-sufficiency and stability.</i>		25 max. points  Yes = 25  No = 0		

Maximum Points Possible: 25

Points Awarded: \_\_\_\_\_

Reviewer's Overall Observation/Concerns:

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Reviewer's Name (Print): \_\_\_\_\_

Reviewer's Signature: \_\_\_\_\_

Date Reviewed: \_\_\_\_\_

## **1E-5**

The CoC did not receive any submission, therefore none were rejected. The CoC submitted for all projects.

## Heartland Coalition for the Homeless

752 U.S. Highway 27 North  
Avon Park, FL 33825  
Phone: 863-453-8901



<http://www.heartlandcoalitionforthehomeless.org>

# COPY

P.O. Box 1023  
Avon Park, FL 33826  
Fax: 863-453-8903

### Atty 1E-5 Notification of Projects Rejected-reduced

#### Notification of Projects Rejected-Reduced Listing

CoC did not reject or reduce any application because there were none submitted by any nonprofit organization. Below is a sample of the letter would have been sent:

Greetings,

This is notification that your submission was rejected/reduced by the CoC Ranking and Review Committee.

Sincerely,

A handwritten signature in black ink that reads "Brenda Gray". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Brenda Gray, Executive Director

## Heartland Coalition for the Homeless

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### Atty 1E-5a Notification of Projects Accepted

CoC did not receive any project to be scored/accepted below is an example of a Notification of Projects Accepted.

Date: \_\_\_\_\_

Organization Name: \_\_\_\_\_

Organization Address: \_\_\_\_\_

\_\_\_\_\_

Greetings: \_\_\_\_\_

Congratulations. The Ranking and Review Committee selected your Request for proposal for the \_\_\_\_\_ Project to be included In FL517 CoC FY2023 Notice of Funding Opportunity (NOFO) for Fiscal Year 2023 Continuum of Care Competition.

The CoC will submit the NOFO by December 4, 2024, and you will be notified when/if your project was selected by HUD.

We at FL-517 CoC would like to thank you and your organization for all the dedicated hard work your organization provided to clients in our service area. We look forward to continued partnership.

Do let me know if you have any questions.

Regards,

A handwritten signature in blue ink that reads "Brenda Gray". The signature is fluid and cursive.

Brenda Gray, Executive Director

## **1E-5a**

The CoC did not receive any submission. The CoC submitted all projects.

# Heartland Coalition for the Homeless

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Avon Park, FL 33825  
Phone: 863-453-8901



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Avon Park, FL 33826  
Fax: 863-453-8903

## 1E-5b Local Competition Selection Results

FL-517 CoC Heartland Coalition for the Homeless FY2024 – 2024 Local Competition Selection Results						
Program Name	New/Renewal	Score	Status	Ranked	Amount Requested from HUD	Reallocated Funds
PSH	Renewal	100	Accepted	1	\$149,893	No
Bonus	Renewal	100	Accepted	2	\$139,893	No

No submission was received, the CoC published in the RFP via the website, email and the local newspapers. None was received. The CoC submitted the request to HUD.

## Newspaper Article Posting

The U.S. Department of Housing and Urban Development (HUD) issued FY2024 and 2025 Notice of Funding Opportunity (NOFO) to invite applications from eligible applicants for the program and purpose described within this NOFO. The full NOFO can be located at Grants.gov FR-6800-N-25 or HUD website ( <https://www.hud.gov/e2024NOFO>) under FY2024 and FY 2025 Continuum of Care and...NOFO).

Heartland Coalition for the Homeless serves as the Continuum of Care (CoC) to submit the application to HUD, and is requesting qualifying not for profit organizations, identified as 501c3 organizations, to submit their Request for Proposal to Heartland Coalition for the Homeless no later than August 28, 2024, by 5:00 p.m. Full details can be found on our website [www.heartlandcoalitionforthehomeless.org](http://www.heartlandcoalitionforthehomeless.org) under Reports, Local Request for Proposals.

For additional information please contact Brenda Gray, Executive Director 863-453-8901 or [brenda.gray@heartlandcoalitionforthehomeless.org](mailto:brenda.gray@heartlandcoalitionforthehomeless.org)



## Brenda Gray

---

**From:** Virginia Rahmings  
**Sent:** Friday, August 9, 2024 1:48 PM  
**To:** Adriana Walker; ALPI (pyang@alpi.org); Angel Wiggins (angelhwiggins@gmail.com); Angie Davis (angie.davis@uss.salvationarmy.org); Anita; bette@faithfilledchurch.com; Bob Shayman (bshayman@hardee.k12.fl.us); Bobbie Smith-Powell (bobbie.smith-powell@hhhheartland.org); Carol Smith (gcsmith66@hotmail.com); Chris Ritenour (criterenour@highlandssheriff.org); cwilliams@jfcscares.org; Davette Thompson (dcthom0817@earthlink.net); david.ramirez@catholiccharitiesdov.org; Denise Whitehead (dwhitehead@co.okeechobee.fl.us); Diane Rivers (Martinen1@highlands.k12.fl.us); Ed Sager (ed@hcpao.org); Gary Smith (gsmith@cityofwauchula.com); info@euccfl.org; George Ridenour (Gridenour@highlandssheriff.org); Gloria Romero-Hutchinson (gloria.romero@catholiccharitiesdov.org); isis@bettertogetherus.org; Jan Shoop (janshoopsbhc@gmail.com); Jean Warren (jeankwarren@yahoo.com); jill@hardeehelpcenter.com; johnq@svdp.care; Judy Schaefer (j.schaefer@desotobocc.com); Julie Wilkins (juliewilkins@citylabelle.com); Karen Tibbs (karen@aofminc.com); Karson Turner (bocc5@hendryfla.net); Khris Staples (kstaple@voa-fla.org); L Smith (lsmith@gladessheriff.org); Larry Shoeman (apha4@avonparkha.org); Latoya Randolph (randolphlc5@gmail.com); Leeanne Sacino (isacino@outlook.com); Linda Roberson (townmanager@townofzolfo.com); Lt. Tyrone Tyson (atyson@highlandssheriff.org); luella.richardson@va.gov; M Fiory (mfiory@jfcscares.org); mgranado@highlandsfl.gov; Michael Swindle (bocc4@hendryfla.net); don@stcamillushcp.com; Mitch Willis (bocc3@hendryfla.net); myraidavaldes@bettertogetherus.org; Robert Vaughn (robertv@desotocareshomelesservices.org); ROBIN JONES; Romona Washington (romona.washington@highlandsnewssun.com); Ronald Stubblefield (TeamJesusWins@gmail.com); operations@samaritanstouch.org; Shirley Shuman-Alegre (copperharbor78@gmail.com); Susan Whidden (swhidden@myglades.com); Tim Stanley (TStanley@myglades.com); Wendell Smith (Cedgemin@gmail.com)  
**Cc:** Brenda Gray  
**Subject:** Local Request for Proposals FY2024 and 2025 NOFO  
**Attachments:** Local Request for Poposals - Posted on Website 8-9-2024.pdf

Good Afternoon All,

“On behalf of Brenda Gray, Executive Director”, please find attached the Local Request for Proposals FY 2024 and 2025 NOFO.

The Request for Proposal is due August 28, 2024, by 5:00 p.m.

All the information can also be found on our website:

[www.heartlandcoalitionforthehomeless.org](http://www.heartlandcoalitionforthehomeless.org)

If additional information is needed, please contact Ms. Brenda Gray at 863-453-8901.

Sincerely,

Virginia Rahmings  
Office Clerk



Office Phone: (863) 453-8901

Fax: (863) 453-8903

[virginia.rahmings@heartlandcoalitionforthehomeless.org](mailto:virginia.rahmings@heartlandcoalitionforthehomeless.org)

[www.heartlandcoalitionforthehomeless.org](http://www.heartlandcoalitionforthehomeless.org)

Mission Statement: The Heartland Coalition for the Homeless' mission is to effectively end homelessness and to improve lives through community education, advocacy, engagement and funding.

## Brenda Gray

---

**From:** Virginia Rahmings  
**Sent:** Friday, August 9, 2024 1:46 PM  
**To:** soulcitymagazine@gmail.com; Anita Hurley (AHDirector@centurylink.net); bkondor@live.com; bettyisrael@caringpeoplerecovery.com; carissajmarine@gmail.com; apccdc@embarqmail.com; Chris Price; bcc@hardeecounty.net; hcnaacptreasurer01@gmail.com; boccc2@hendryfla.net; dhazellief@co.okeechobee.fl.us; howertod@highlands.k12.fl.us; emily.hunter@hendryfla.net; fred@svdpsp.org; info@euccfl.org; Nunez, Gina S. (she/her/hers); ladyofsoldusa@gmail.com; jmholbrook@gmail.com; churchservice@gmail.com; kmaddox@hardee.k12.fl.us; kowens@co.okeechobee.fl.us; kelly.otis45@gmail.com; bolds@peacrivercenter.org; kim.leatherman@highlandsnewssun.com; contactus@democratsofhighlandscounty.org; sebringlf@embarqmail.com; lortiz@unitedwaylee.org; mleonhardt@championforchildren.org; m.hines@desotoboccc.com; directormannalp@gmail.com; martinen1@highlands.k12.fl.; mundyb@hendry-schools.net; Natasha Lambright; Newsome, Elizabeth J.; ogbcwauchula1@gmail.com; stephanied33471@gmail.com; lgamble2319@gmail.com; landresp@highlands.k12.fl.us; pshinman@centurylink.net; hcho@avonparkha.org; penny.pieratt@avonparkha.org; phiott@okeechobeeountyfl.gov; knadaskay@cityofwauchula.com; sandylopes12@gmail.com; shirleyjohnson6248@gmail.com; sjohnson4808@comcast.net; tmartin@jfcs-cares.org  
**Cc:** Brenda Gray  
**Subject:** Local Request for Proposals FY2024 and 2025 NOFO

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Sincerely,

Virginia Rahmings  
Office Clerk



**Heartland Coalition  
for The Homeless**

Office Phone: (863) 453-8901

Fax: (863) 453-8903

[virginia.rahmings@heartlandcoalitionforthehomeless.org](mailto:virginia.rahmings@heartlandcoalitionforthehomeless.org)

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**Mission Statement:** The Heartland Coalition for the Homeless' mission is to effectively end homelessness and to improve lives through community education, advocacy, engagement and funding.

## Brenda Gray

---

**From:** Virginia Rahmings  
**Sent:** Friday, August 9, 2024 1:43 PM  
**To:** aalayande@gmail.com; amalia.arista@hardeecounty.net; Andrea Fennell (afennell@peacerivercenter.org); hcnaacpsecretary1@gmail.com; Bradley Goodbread (bgoodbread@co.okeechobee.fl.us); cacevedo@highlandsfl.gov; danielakin@citylabelle.com; desoto.cares@gmail.com; bocc1@hendryfla.net; clerk@mylakeplacid.org; ganderson@avonpark.cc; gloryjean65@gmail.com; Guetchine Charite (GuetchineCharite@hpcswf.com); Hands for Homeless (handsforhomelessap2@gmail.com); Hardee County Sheriff's Office (dispatch@hardeeso.com); Ingra Gardner (lgardner@highlandsfl.gov); Isaac Durrance (durranci@highlands.k12.fl.us); handsforhomelessap@gmail.com; Janet Fernandez (janet.fernandez@avonparkha.org); Judith George (judithgeorge01@gmail.com.); karen.abdulhameed@highlandsscr.org; karen.abbott2@va.gov; katrina.blandin@southflorida.edu; kevon.daughma@fdc.myflorida.com; Lacy Granados; Laura Calvillo (laura.calvillo@hardeecounty.net); i.benson@desotobocc.com; lenardcarlisle@mysebring.com; lori@hardeehelpcenter.com; mark.bukowski@southflorida.edu; Mary Destin (destin204@gmail.com); carter.mike1957@gmail.com; ncobb@cityofwauchula.com; Noey Flores (noey.flores@hardeecounty.net); pblackman@highlandssheriff.org; salbritton@hardee.k12.fl.us; Sheila Dorsey (sdorsey@jfcscares.org); Sylvia Collins (Sycollins03@gmail.com); tatchley@cityofwauchula.com; tburroughs@co.okeechobee.fl.us  
**Cc:** Brenda Gray  
**Subject:** Local Request for Proposals FY2024 and 2025 NOFO  
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If additional information is needed, please contact Ms. Brenda Gray at 863-453-8901.

Sincerely,

Virginia Rahmings  
Office Clerk

## Brenda Gray

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**From:** Virginia Rahmings  
**Sent:** Friday, August 9, 2024 1:56 PM  
**To:** soulcitymagazine@gmail.com; Anita Hurley (AHDirector@centurylink.net); bkondor@live.com; bettyisrael@caringpeoplerecovery.com; carissajmarine@gmail.com; apccdc@embarqmail.com; Chris Price; bcc@hardeecounty.net; hcnaacptreasurer01@gmail.com; boccc2@hendryfla.net; dhazellief@co.okeechobee.fl.us; howertod@highlands.k12.fl.us; emily.hunter@hendryfla.net; fred@svdpsp.org; info@euccfl.org; Nunez, Gina S. (she/her/hers); ladyofsoldusa@gmail.com; jmholbrook@gmail.com; churchservice@gmail.com; kmaddox@hardee.k12.fl.us; kowens@co.okeechobee.fl.us; kelly.otis45@gmail.com; bolds@peacrivercenter.org; kim.leatherman@highlandsnewssun.com; contactus@democratsofhighlandscounty.org; sebringlf@embarqmail.com; lortiz@unitedwaylee.org; mleonhardt@championforchildren.org; m.hines@desotobocc.com; directormannalp@gmail.com; martinen1@highlands.k12.fl.; mundyb@hendry-schools.net; Natasha Lambricht; Newsome, Elizabeth J.; ogbcwauchula1@gmail.com; stephanied33471@gmail.com; lgamble2319@gmail.com; landresp@highlands.k12.fl.us; pshinman@centurylink.net; hcho@avonparkha.org; penny.pieratt@avonparkha.org; phiott@okeechobeeountyfl.gov; knadaskay@cityofwauchula.com; sandylopes12@gmail.com; shirleyjohnson6248@gmail.com; sjohnson4808@comcast.net; tmartin@jfcs-cares.org  
**Cc:** Brenda Gray  
**Subject:** Local Request for Proposals FY2024 and 2025 NOF  
**Attachments:** Local Request for Poposals - Posted on Website 8-9-2024.pdf

Good Afternoon All,

Please accept my apology; the attachment was not on the first email.

Thank you.

Sincerely,

Virginia Rahmings  
Office Clerk



Heartland Coalition  
for The Homeless

Office Phone: (863) 453-8901

Fax: (863) 453-8903

[virginia.rahmings@heartlandcoalitionforthehomeless.org](mailto:virginia.rahmings@heartlandcoalitionforthehomeless.org)

[www.heartlandcoalitionforthehomeless.org](http://www.heartlandcoalitionforthehomeless.org)

**Mission Statement:** The Heartland Coalition for the Homeless' mission is to effectively end homelessness and to improve lives through community education, advocacy, engagement and funding.

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It

- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).



## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** FL-517 - Hendry, Hardee, Highlands Counties CoC

**1A-2. Collaborative Applicant Name:** Heartland Coalition for the Homeless, Inc. formerly Highlands Cty Coalition for Homeless

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** Heartland Coalition for the Homeless, Inc.

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC's coordinated entry system; or	
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Nonexistent	No	No
4.	Disability Advocates	Yes	Yes	Yes
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	Yes	Yes
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
10.	Law Enforcement	Yes	Yes	Yes
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
12.	LGBTQ+ Service Organizations	Yes	Yes	Yes
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	Yes	Yes	Yes
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
19.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	Yes	Yes	Yes
23.	State Domestic Violence Coalition	Yes	Yes	Yes
24.	State Sexual Assault Coalition	Nonexistent	No	No
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	Yes
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	Nonexistent	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.				
35.				

By selecting "other" you must identify what "other" is.

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1) New members may join the CoC at any time via standing/open process announced at the CoC meetings and explained in weekly email notices to 160 + interested parties. CoC website contains the membership information and form. The CoC website contains the membership information and form. CoC charges no membership fee. CoC continuously solicits members from across the region and from the broadest set of potential stakeholders. Members are also solicited at CoC-related activities, at trainings & at partner-hosted planning mtgs. CoC also virtual meetings to ensure safe participation during pandemic. Also host virtual workgroups for broader initiatives such as PIT Count planning & disaster preparedness also reach additional potential members.

2) CoC meetings are accessible via web conference, invitations are sent to all persons signed up for updates. CoC publishes membership materials in accessible electronic PDF format, holds all in-person mtgs in ADA compliant locations, invitations & flyers include invitations to request reasonable accommodations to facilitate participation in CoC-sponsored mtgs & activities.

3) CoC assertively uses culturally specific trainers to improve quality of training & encourage other culturally specific agencies to participate & join as members. CoC reaches out to minority-led agencies to notify of funding opportunities & to encourage membership.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

	Describe in the field below how your CoC:
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1) CoC solicits and incorporates opinions through an extensive range of ongoing activities, particularly committees & workgroups in which ALL stakeholders are invited –in addition through Youth Action Board and CoC Lived Experience Council. CoC representatives also seek out venues spanning multiple platforms, including local media, business association meetings, Faith Based organizations, etc., to promote dialogue and gather input to inform system planning. This tandem of in-reach and outreach maximizes engagement, which bolsters public awareness, collective impact and private sector partnership. Monthly general membership mtgs, fueled by active year-round committees, anchor this effort & provide for multi-sector participation (providers, advocates, public system partners, etc.) in the development & implementation of the regional CoC plan. CoC also works in alignment with related system-level entities, e.g., local jurisdictions (delivering affordable hsg).

2) CoC uses all of the above general and topic specific gatherings to collect information related to CoC plans and initiatives from stakeholders. For example, meeting with apartment association leaders to gather input on strategies for attracting new landlords and units. During COVID19 pandemic, CoC transitioned to virtual meetings via Zoom, providing post-meeting information via website. The CoC also shares this same information – including notice of all CoC events - through email (160+list), social media, press releases & CoC/lead agency websites.

3) CoC continuously incorporates feedback from the above sources into its strategies for improving system access, responsiveness & performance. For ex, the CoC used input from Youth with lived Experiences & persons with lived experience to improve PIT Count methods, hiring of CoC Youth Homelessness Community Organizer, shelter inclusivity for LGBTQ individuals, hotel conversion projects, disaster preparedness & institutional discharge practices.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section VII.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.	

(limit 2,500 characters)

1) CoC email to 160+stakeholders announcing competition to new and renewal applicants with a link to RFA and application. 9/10 posting on the website. Announced at Quarterly membership meetings. Posted RFA included timeline and announcing information session for any interested applicants held 9/7. Announced CoC will consider applications from organizations that have not previously received CoC Program funding in the past.

2) CoC notified that applications would be accepted via email, U.S. Postal Service, and paper applications accepted for persons who could not use the previous deliveries. Paper version and instructions made available on website as part of RFA. 160+ stakeholder CC sent to notify of active portal (9/12). Lead Agency consistently supported applicants through phone calls, written responses to emails and support with online support.

3) CoC funding priorities & application scoring methodology approved by CoC Board and posted on website (RFA )+ administrative data to be used in scoring in addition to submitted application responses. RFA described review/ranking/selection process and showed specific points on scorecard by application type. CoC published application materials in accessible electronic PDF format on website with links sent via email, held and recorded all meetings virtually, & offered reasonable accommodations to facilitate participation in process.

4) HCH effectively communicated with individuals with disabilities, including making information accessible in electronic forms. The way society refers to persons with disabilities shapes its beliefs and ideals about them. Using appropriate terms can foster positive attitudes about persons with disabilities. One of the major improvements in communicating with and about people with disabilities is "People First" language. People-first language emphasizes the person, not the disability. By placing the person first, the disability is no longer the primary, defining characteristic of an individual but one of several aspects of the whole person. For example, it is preferred to say, "people with disabilities" instead of "the disability". HCH used numerous communication aids and accommodations were available to enable successful communication. These may include the use of qualified interpreters (sign language, oral or tactile); materials in alternative formats such as large print, audio taps, Braille and computer dist; a reader; and assistive listening d

## 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	

In the chart below:

1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Nonexistent
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

	Describe in the field below how your CoC:
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1) Consulted in planning and allocation: The CoC Lead Agency: a) oversees the allocation of & administers Balance of State ESG funding for Highlands, Hardee, Hendry, Glades, Desoto and Okeechobee Counties b) regularly consults with all ESG jurisdictions, resulting in development of ESG standards; c) participates in scoring of local applications and d) added extensive HMIS & Coordinated Entry System participation requirements to all ESG CoC contracts, including ESG-CV. All ESG jurisdictions & all ESG-funded sub-recipients across the CoC participate in the CES Registry Management prioritization and matching processes. The CoC also works extensively with ESG jurisdictions to regionally integrate and leverage ESG funding to implement a seamless system-wide Rapid Rehousing (RRH) strategy. ESG jurisdictional & grantee reps participate actively in CoC committees and workgroups, which furthers integration of ESG-funded initiatives into system development efforts facilitated by the CoC.

2) Evaluation and Reporting performance: CoC developed extensive reporting tools for use in evaluating ESG-funded project performance, including comprehensive system-level "dashboard" & project type-specific "report cards" grounded in key performance indicators. These tools promote a shared system-wide understanding of ESG-applicable standards for accountability purposes and equip grantees with data necessary for continuous improvement. HMIS produces CAPER reports for ESG grantees. Finally, Lead Agency also conducts ongoing monitoring of RRH projects using ESG and other CoC funds, providing feedback to ESG grantees as needed.

3) CoC provided PIT and HIC data to Conplan partners through direct email and presentation at CoC Board meetings.

4) CoC participates in ESG jurisdictions' Consolidated Plan and application review processes and provides information for homeless-related questions; provides HMIS/PIT data for planning preparation; 6 of 7 ConPlan partners serve on CoC Board.



1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	Yes
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

1) CoC's primary youth education contacts are Homeless Education Liaisons (ELs). The CoC keeps ELs & other school officials informed about CE Community Access HUBs where families can be assessed for access to housing and services. School district reps actively participated in YDHP application process & continue involvement in CoC Youth Committee. ELs train CoC providers re: educational rights & resources under McK/ESSA at least annually. CoC members representing youth service agencies, corrections, local jurisdictions, 211/United Way, social services, mental health providers, shelter operators & family RRH program managers participate in LEA meetings/planning events. Liaisons participate regularly in CoC member meetings, advisory committees & family case conferencing.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

HCH has adopted policies & procedures intended to ensure all children & youth experiencing homelessness have the right to access a free, appropriate public education and receive educational services comparable to those provided to other students, according to each student's need. All policies are written to ensure participants are helped to understand their rights under VII-B of the McKinney-Vento Homelessness Assistance Act. HCH CoC requires or encourages key CoC participants to take active steps to affirm the educational rights of homeless children & youth, including but not limited to:

- i) Clear identification of the staff member responsible for informing individuals & families of their eligibility for education services & for serving as the point person for each school district's McK-V Homeless Education Liaison including the contractual obligation for funded partners;
- ii) Promotion of the educational rights of children and youth and their families as stated in the McKinney Vento legislation;
- iii) Ensuring that ALL case managers take reasonable steps to affirm educational rights and access educational resources with program participants (as outlined in case mgmt standards); and
- iv) Requiring that the subrecipients train members on the educational service rights of homeless program participants at least annually.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	Yes	No
2.	Child Care and Development Fund	Yes	No
3.	Early Childhood Providers	Yes	No
4.	Early Head Start	Yes	No
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	Yes	No
6.	Head Start	Yes	No
7.	Healthy Start	Yes	No
8.	Public Pre-K	Yes	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:	
1.	update CoC-wide policies; and	
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.	

(limit 2,500 characters)

1) Violence Against Women Act housing protection prohibits covered housing programs from denying housing or evicting a victim (of domestic violence, sexual assault, dating violence, or stalking) simply because they are victims; this will allow public housing agencies to prioritize victims for housing when their safety dictates, HCH will ensure this is adhered to by the law and update the CoC comprehensive policies. HCH will increase services and support for survivors from underserved and marginalized communities, including for LGBTQ + survivors of domestic violence, dating, violence, sexual assault, and stalking; funding survivor-centered, community-based restorative practice services; and increasing support for culturally specific services and services in rural communities.

2) Adopting a trauma-informed approach to domestic violence advocacy means attending to survivors' emotional as well as physical safety. HCH will ensure survivors increase their access to economic resources, physical safety, and legal protection, using a trauma-informed approach mean that we also assist survivors in strengthening their own psychological capacities to deal with multiple complex issues that they face in accessing safety, recovering from the traumatic effort of domestic violence and other lifetime abuse, and rebuilding their lives. HCH will also ensure that all survivors of DV have access to advocacy services in an even oriental that is inclusive, welcoming, destigmatizing, and non-retraumatizing. manner.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

(limit 2,500 characters)

1)Violence Against Women Act housing protection prohibits covered housing programs from denying housing or evicting a victim (of domestic violence, sexual assault, dating violence, or stalking) simply because they are victims; this will allow public housing agencies to prioritize victims for housing when their safety dictates, HCH will ensure this is adhered to by the law and update the CoC comprehensive policies. HCH will increase services and support for survivors from underserved and marginalized communities, including for LGBTQ + survivors of domestic violence, dating, violence, sexual assault, and stalking; funding survivor-centered, community-based restorative practice services; and increasing support for culturally specific services and services in rural communities.

2)Adopting a trauma-informed approach to domestic violence advocacy means attending to survivors' emotional as well as physical safety. HCH will ensure survivors increase their access to economic resources, physical safety, and legal protection, using a trauma-informed approach mean that we also assist survivors in strengthening their own psychological capacities to deal with multiple complex issues that they face in accessing safety, recovering from the traumatic effort of domestic violence and other lifetime abuse, and rebuilding their lives. HCH will also ensure that all survivors of DV have access to advocacy services in an even oriental that is inclusive, welcoming, destigmatizing, and non-retraumatizing manner. HCH understands that uncertainty about the future can quickly lead to despair. And it can wear on providers as much as encourage trauma-informed care for the people we serve, HCH encourages it within ourselves. Doing so we helps us to become more resilient homeless service providers, and resilient people overall. ourselves.

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

**(limit 2,500 characters)**

DV database meets HMIS technical standards & has APR export capacity. APR data is used in the local application competition. Data currently tracked includes basic unidentifying client demographics: persons served with SSO & ES; age demo., household makeup, race & ethnicity, LOT. The CoC's HMIS team works w. DV providers to promote knowledge around System-Wide & Project performance goals & benchmarks to build data decision making competence & apply parallel SPM understanding within the DV context. The regional DV/HT projects start with the assumption that any data in their database could be subpoenaed in a child custody hearing. Thus, the DV/HT comparable database captures no details on many barriers/needs including substance use, mental illness, criminal history, evictions & credit issues. Thus, the CoC uses aggregate information about people served by those providers, but supplements with additional data from HMIS & other public databases to determine special needs of the population, for comparison and trend analysis. CoC also receives aggregate data from DV client surveys and listening projects. The CoC utilizes data from Federal/State data sources & other agencies (ex. 211, US Census, Justice Dept. Entities & Florida Coalition Against Domestic Violence, DCF Human Trafficking Hotline) to extrapolate service needs (e.g. health care, child custody, mental health & substance abuse services, budgeting, job training, child care, pet care, child welfare, parenting, transportation, credit counseling, building new natural supports network, etc). Unique needs of survivors are incorporated into training for DV and non-DV providers, case conferencing, housing plans, gets.)

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
1.	the emergency transfer plan policies and procedures; and	
2.	the process for individuals and families to request an emergency transfer.	

**(limit 2,500 characters)**

1) Prioritize Safety: CoC protocols for addressing safety needs of those fleeing DV are grounded in victim-centered & trauma-informed approaches, prioritize safety, mitigate impact of violence, & maximize self-determination. The CE hsg. search process is guided by Housing Needs Form (NHF) used to match survivors w. units responsive to DV-related barriers and circumstances & client choice. HCH requires no PII. Service providers are required & trained to safeguard confidentiality of survivors w. ETPs. CE coordinated with DV agencies to protect victim PII w. de-identified information & emphasize safety while maximizing access to hsg. & services. DV agencies use comparable HMIS system, do not share client level data.

2) Use Emergency Transfer Plan: This is done through use of safety planning & emergency transfer plans (ETPs). As those fleeing DV present at Access Points, HUBs or through 211, staff assist in safety assessment & planning w. DV specialists. If survivor's stay in ES/PH is no longer tenable, a safety plan is created & survivor is relocated to bridge housing & new PH. CoC hsg team (HLT) works w. landlords to secure lease bifurcations & voluntary terminations & assist participant & landlord in understanding rights under VAWA. ETP relocating survivors receive top priority for re-housing & waived waiting periods, relocation costs. CoC ensures other HUD-required protections & rights for survivors & Hsg. First principles of client choice are affirmed & balanced.

### &nbsp;nbsp;

1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

(limit 2,500 characters)

HUD requires each CoC to establish a coordinated entry process so that assistance is allocated as effectively as possible and that it is easily accessible no matter where or how the participants are present. CoC ensures that all communities that the needs of survivors of domestic violence + are incorporated into the CoC's coordinated entry process. Engaging in the safety needs of persons fleeing domestic violence is addressed. Ensuring inclusive decision-making means including domestic violence providers and others in the CoC's planning body and decision-making structures. CoC ensures that all stakeholders review HUD guidance and make sure their nuisance abatement ordinances, crime-free housing ordinances, and crime-free housing programs are fair and do not discriminate.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC's coordinated entry includes:

1.	safety protocols,
----	-------------------

2.	planning protocols, and
3.	confidentiality protocols.

(limit 2,500 characters)

1-2)Survivors of domestic violence and sexual assault often need more than shelter to find safety from violence and abuse and to achieve house stability. HCH has developed innovative practices and has developed and incorporated them to broaden the array of housing options, including flexible funding and domestic violence house-first approach. At the same time, HCH has recognized that providing safe housing also requires addressing whether and how those options are made available to everyone who need them and a commitment to identify and remove existing barriers.

3)Through community-based technical assistance, HCH is collaboratively working to build capacity and develop strategies for ensuring that safe housing is available, and confidentiality protocols are in place and accessible to all survivors.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	

	Describe in the field below:
1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1)HCH anti-discrimination policy explains how we prevent discrimination and protect our employees and clients and stakeholders from offensive harmful behaviors. Our policy supports our overall commitment to creating a safe and happy workplace for everyone. HCH complies with all anti-discrimination laws, including [Title VII of the Civil Rights Act of 1964, Americans with Disabilities Act (ADA), and Age Discrimination in Employment Act (ADEA)]. We at HCH explicitly prohibit offensive behavior (e.g. derogatory comments towards colleagues of a specific gender or ethnicity). HCH gathers information from all stakeholders at each quarterly meeting inquiring if there has been any issues concerning discrimination.

2)HCH assists providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy by ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination by adopting values of care and executing regulations and procedures of the practice. During staff recruitment and interviewing process that conforms with the Equality Act; staff advancement and training; mentoring; staff meeting; addressing discrimination; quality assurance of such as feedback.

3)HCH's anti-discrimination measures are a key part of poverty eradication policies, and without them, certain categories of people will remain in, or slide back into, poverty. This is HCH's starting point for this project. It seeks answers to the question: which measures have worked in reducing discrimination against excluded groups and the poorest people, including the poorest children, in low-and-middle income areas? HCH has learned in order to answer this question, there has to be a methodology that includes a systematic review of the formation gathered.

4)Consequences and anti-retaliation – HCH clearly lists and defines the process for administering reprimands to staff/providers found guilty of violating anti-discrimination policies. Outline the order and types of warning given to violators with examples of action that led to each of the consequences.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section VII.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Avon Park Housing Authority	100%	Yes-Public Housing	Yes



Acradia Housing Authority	100%	Yes-Public Housing	Yes
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1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.

(limit 2,500 characters)

1)CoC has a standard working relationship with the Avon Park Housing Authority in adopting a homeless admission guide. As units at the Avon Park Housing Authority become available, they are offered to a homeless family first. Avon Park Housing Authority has 16 units set aside for homeless individuals and families. As the CoC encounter a homeless individual and/or family the Avon Park Housing Authority is notified via the referral process after they have been processed through the HMIS system and coordinated entry.

2)CoC is working with the largest housing authority in the geographic area.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	No
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	No
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section VII.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?

1.	Emergency Housing Vouchers (EHV)	No
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	No
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	No
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section VII.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	No
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored—For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.
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<b>PHA</b>
Avon Park Housing...

## 1C-7e.1. List of PHAs with MOUs

**Name of PHA:** Avon Park Housing Authority

## 1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	2
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	2
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

Describe in the field below:

1.	how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1)Conduction of and evaluating involves allocating resources from the project budget for this task, hiring appropriate personnel, and budgeting staff time. If the evaluation s going to be conducted by an external evaluator, resources will re required for this individual or team. Additional, there is a fidelity component that will be conducted by the external team. The evaluating process involves three key purposes – a) to ensure fidelity to the program model(making sure the program is adhering to Housing First principles; b) to understand how well the implementation strategy is working, including any barriers to implementation (i.e. lack of resources or training opportunities); c) to determine outcomes resulting from the program.

2)Data management are other resources that are considered during the performance evaluation process. There is no “one size fits all” solution, but there are resources from which can be drawn from. For instance, the HMIS will allow to report on the outcomes indicators that need to be measured.

3)With use of capacity building ensures all stakeholders feel they are part of the process even after the competition project is over. This would involve planning and stakeholder engagement so that all stakeholders understand the purpose of doing evaluation.

1D-3.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

1) Street outreach is conducted on behalf of the community rather than one agency, requiring collaboration among multiple stakeholders. Knowledge of the engagement with all partners implementing street outreach efforts leads to more strategic use of resources and more comprehensive coverage and identification of all people experiencing unsheltered homelessness. CoC's efforts include connecting to a coordinated entry process. People sleeping in unsheltered locations are assessed and prioritized for assistance in the same manner as any other person access through the coordinated entry process. All street outreach contacts and housing placements are documented in HMIS as an active or by-name list. Outreach workers have access to data systems to be able to input data, look up previous contacts with people experiencing homelessness, and access information on available resources. Data-sharing agreements are in place. HCH's goal of street outreach is to make connections to stable housing with tailored services and support of their choice, such as health and behavioral health care, transportation, access to benefits, and more. Street outreach does not require individuals to enter an emergency shelters or transitional housing as an "interim step" or prerequisite to access stable housing.

2) HCH covers six (6) counties Highlands, Hardee, Hendry, Glades, Desoto, and Okeechobee to ensure all are covered during the outreach stage the partnership is formed with other government and/or nonprofit organizations that share the same ideal as HCH, that is providing service to ending homelessness.

3) HCH street outreach is conducted annually on the norm, however, the dedicated case managers conduct street outreach at any event where homeless clients gather i.e. food pantries, local areas where the homeless is normally known areas.

4) Street outreach providers have protocols in place to ensure the safety of all individuals seeking assistance. Street outreach efforts effects utilize harm reduction principles, including the non-judgemental, non-coercive provision of service and resources. Street outreach efforts accept that some individuals may not initially accept offers for assistance. While maintaining a focus on creating connection to permanent housing, outreach workers establish rapport and reduce harm by providing critical, life-saving resources such as food, water, clothing, blankets, and other necessities.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	Yes	No

4.	Implemented community wide plans	Yes	No
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC).	
	NOFO Section VII.B.1.I.	

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of “Current.”	157	14

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	TANF–Temporary Assistance for Needy Families	No
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC:

1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1)These mainstream resources, like Food Stamps, SSI, TANF, and substance abuse programs provide income food are forms of assistance. Many are significantly larger in scale than targeted homelessness programs and offer forms of assistance that targeted programs cannot. Some can help finance essential housing and service interventions, like supportive housing and rapid re-housing, that serve as the backbone of efforts to prevent and end homelessness. It is critical for the CoC to build partnerships with the agencies that administer these types programs. HCH conversation is to reinforce the importance of housing stability. The path is to continue to educate the public of all services available.

2)Medicaid is one of the most important means of providing health insurance coverage for low-income populations, including people experiencing homelessness. Through the Affordable Care Act, states can now extend Medicaid eligibility and coverage to low-income childless adults, including those experiencing homelessness. This includes youth transitioning from foster care and unaccompanied youth who are now eligible to receive Medicaid until the age of 26. In addition to covering required services like primary care, medical services, and behavioral health treatment under their Medicaid plans. HCH case management will work to ensure this process is completed.

3)Supplemental Security Income (SSI) and Social Security Disability Insurance (SSDI) are important benefits for many people with disabilities experiencing homelessness, providing income, access to health care coverage through Medicaid and Medicare, and help with workforce reconnection through work incentives and services. Crisis response systems should work with local SSA field offices to ensure that best practices are being used when processing claims of people experiencing homelessness so that they are able to quickly enroll in SSA programs that can provide income for housing.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	
	Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.	

(limit 2,500 characters)



Non-congregate sheltering (NCS) has become an integral part of this community's efforts to protect particularly vulnerable people experiencing homelessness, especially during the COVID-19 crisis. HCH has facilities with Alternative Care Sites that isolate and quarantine people who were COVID-positive, have been exposed to a COVID-positive person, or have COVID-like symptoms and are waiting for test results. Hotels, motels, dormitories, and medical respite/recuperative care facilities have all functioned as sites for non-congregate shelters. Rehousing clients directly out of non-congregate shelters will reduce clients' exposure. With this process, HCH has rapidly engaged in comprehensive planning to newly created non-congregate facilities as the streamline rehousing strategies. This planning is focused on flexing Coordinated Entry, landlord engagement, and other processes in a highly coordinated way. It will also focus on synching NCS policies and procedures with broader strategies to cut through red tape, eliminate bottlenecks, increase available housing units, expedite paperwork, and thereby accelerate the time it takes to engage a household experiencing homelessness to help them find housing.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1)HCH effectively collaborates with state and local public health agencies to develop policies comprise one of three core functions of governmental public health. Policy development activities conducted at federal, state, and local levels include the development plans, priorities, statutes ordinance source allocation discussions, and program requirements (including operational and fiscal accountability policies). As the policy is developed at one level of government with implications for other levels of government, it is important to avoid unintended policy conflicts while assuring that the policy will achieve its intended outcomes. Securing adequate resources for public health must be a joint responsibility between state and local health departments, and balance the needs of state and local service providers. HCH and the local health department work together to design strategies and plans for the allocation of federal and state public health resources.

2)The real solution to preventing the spread of infectious diseases is to get people off the streets and into housing, where good health can be obtained and preserved. Another way includes efforts to increase toilets, hot water, and hand-washing stations at the sites where homeless folks congregate (i.e. encampments) and to bring in hand-washing kits to be used. In the Planning stage, CoC created an infectious disease response plan, which defines the roles of partners and stakeholders in the plan, and assess weak spots and vulnerabilities. Communication plans were developed to ensure all stakeholders receive timely appropriate information to prevent and respond to an outbreak. Then assist homeless service providers to assess gaps in their ability to respond and ensure they receive the resources and supplies needed. Training plays an essential role in the providers on roles and responsibilities to prevent and respond to infectious disease outbreaks.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:	
1.	sharing information related to public health measures and homelessness, and	
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1)HCH effectively collaborates with state and local public health agencies to develop policies comprise one of three core functions of governmental public health. Policy development activities conducted at federal, state, and local levels include the development plans, priorities, statutes ordinance source allocation discussions, and program requirements (including operational and fiscal accountability policies). As the policy is developed at one level of government with implications for other levels of government, it is important to avoid unintended policy conflicts while assuring that the policy will achieve its intended outcomes. Securing adequate resources for public health must be a joint responsibility between state and local health departments, and balance the needs of state and local service providers. HCH and the local health department work together to design strategies and plans for the allocation of federal and state public health resources.

2)The real solution to preventing the spread of infectious diseases is to get people off the streets and into housing, where good health can be obtained and preserved. Another way includes efforts to increase toilets, hot water, and hand-washing stations at the sites where homeless folks congregate (i.e. encampments) and to bring in hand-washing kits to be used. In the Planning stage, CoC created an infectious disease response plan, which defines the roles of partners and stakeholders in the plan, and assess weak spots and vulnerabilities. Communication plans were developed to ensure all stakeholders receive timely appropriate information to prevent and respond to an outbreak. Then assist homeless service providers to assess gaps in their ability to respond and ensure they receive the resources and supplies needed. Training plays an essential role in the providers on roles and responsibilities to prevent and respond to infectious disease outbreaks.

1D-9.	Centralized or Coordinated Entry System—Assessment Process.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	covers 100 percent of your CoC's geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1)The CoC has established Coordinated Entry System (CES) access points throughout the CoC service areas, located in local organizations or sites where individuals and families regularly receive homeless housing information and service. In addition, households can access CES through telephone access. The 211 hotline system screens and directly connect callers to the appropriate homeless housing and service provider in all six (6) counties in the CoC.

2)CoC and sub-recipients use the same standardized assessment and process. CoC utilizes the Vulnerability Index-Service Prioritization Decision Assistance Tool (VI-SPDAT Single and Family) as the common assessment tool. The VI-SPDAT aids in assessing the household's current situation, housing and service needs risk of harm, risk of future or continue homeless. The information collected via the assessment tool establishes the household's priority within the CoC's prioritization structure, as well as identifies the person's needs and preferences.

3)The CoC's Coordinated Entry is updated regularly using feedback received from participating projects and households that participate in coordinated entry.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

(limit 2,500 characters)

1) CoC's Coordinated Entry System (CES) is a process by which the most vulnerable homeless residents are matched with available and appropriate housing resources. An effective coordinated process entry is a critical component to any community's efforts to the goals of housing first. CoC manages data in the system and corrects it as needed. CES integrates Housing First, Harm Reduction, and Trauma Informed Care approaches in its housing and supportive services. Policies and procedures support CoC in identifying people who are experiencing a housing crisis including homelessness, preventing homelessness whenever possible, appropriately assessing clients' needs, and providing connections to housing and services quickly. Specifically, CES Policies and Procedures provides policies that govern and provide continuity and consistency on CES practices and what key stakeholders and participants should expect from the process; and a framework for service providers. Ensuring that people who are least likely to apply for homeless assistance in the absence of special outreach are served. The use of the Homeless Management Information System (HMIS) is used to track and report data on people experiencing homelessness and their participation in services. The use of organizations that distribute services i.e. food pantries to homeless folks.

2) CoC requires all communities to utilize a Homeless Management Information System (HMIS) to track and report data on persons experiencing homelessness and their participation in services. HMIS is a local web-based information technology system that the Heartland Coalition for the Homeless (HCH) CoC uses to collect client-level data on the provision of housing and services to individuals and families through the homeless response system. The CoC uses the software Charity Tracker by Solution Solution but will be moving to Community Service Solution by WellSky in the future. HCH serves as the CoC's HMIS Lead Agency. In this roles, HCH sets policy, performs executive functions and provides strategic direction and oversight to CoC HMIS.

3) Describe in the field below how your CoC's coordinated entry system ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences.  
CoC ESE is designed to connect vulnerable households to available resources through a streamlined system of access, assessment, data collection, prioritization, and referrals.

1D-10.	Promoting Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	No
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	

1D-10a.	Process for Analyzing Racial Disparities—Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	
	Describe in the field below:	
1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and	
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.	

(limit 2,500 characters)

The Heartland Coalition for the Homeless Coc has developed a board of decision-making representatives whom help to better assist with expanding programs to better assist in outreaching the geographic populations within our six counties that has a higher concentration of underrepresented groups of homeless individuals and families of racial disparities.

Our CoCs consistently make effortless communications within inter-agencies throughout our six counties to provide access for resources that can help assist through websites, agency contact information, and other materials to reach the underrepresented groups of homeless individuals and families of racial disparities.

We also have picked from a reputable selection of reliable citizens from three (3) of the counties in the service area to manage the decision-making process of the CoCs application, which includes a review and ranking committee that rates the process.

We also have implemented equitable resources that address the pandemic, which includes funding for CV1/CV2 grants.

2) The racial disparities our CoC has identified in the provisions or outcomes of homeless assistance are the consistent poverty within our communities we serve. There are challenges in providing ample jobs of racial ethnicities, which causes a wealth gap between the various ethnicity groups we serve within our counties, such as African Americans, Hispanics, and Latin Americans versus our Caucasian population. There is also a challenge with incarceration amongst African Americans.

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.q.	
	Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.	

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes

7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

Compare local demographic data on race and ethnicity from the census to data from HMIS to determine the scope of disparities within the community. It is important to compare HMIS data on race and ethnicity not just to the data for the general population, but also for people in the community living in poverty. This gave an important window of inequity. Analyze the system's inflow and outcomes. The ultimate goal of looking at our own data is to ensure that the homeless system itself is not perpetuating inequity.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

HCH has in place to track the progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance by reducing financial barriers to care, particularly for those with low incomes and other vulnerable populations. Most prominently, mental health and dental care for children and the elderly tracking progress. Enhancing the availability of services and professionals in remote areas by increasing the supply of beds and technologically advanced equipment to the area. Addressing the unique needs of minorities through the adoption of cultural responsiveness requirements for all providers, the establishment of a community translation call center, and targeted intervention for all in need. Identify health, social, and income inequities. The measures that we have in place to track progress on preventing or eliminating disparities in the provisions or outcomes of homeless assistance are providing housing and shelter programs such as emergency assistance funding, rapid rehousing funding, and transitional housing as well as permanent supportive housing to assist individuals and families with serious chronic issues of maintaining stable housing and a stable environment.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC's Outreach Efforts.	
	NOFO Section VII.B.1.r.	
	Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.	

(limit 2,500 characters)

The outreach efforts we have in place to engage those with lived experience of homelessness in leadership roles and decision-making processes are our social media Facebook announcement web page we have setup as well as our HCH web page website. We also provide out-in-the-field community outreach services and have inter-agency communications between our board members for our decision-making committee which we meet on the 4th Thursday of every month to discuss evaluations of all programs and announcements we may have involving our six counties and homeless assistance that is provided for individuals and families that have chronic issues relating to homelessness in our geographical areas.

Having a strong relationship with the community not only helps to improve public safety and recruits individuals with lived experiences, it also makes participants feel welcomed to the program. Especially in diverse communities. In reaching individuals HCH conducts an assessment – time to learn about the community and look at the Census data to understand the demographics. Develop marking and educational materials in different languages to effectively reach out to different ethnic groups within the community. Partner with the local community group to assist with the translation of materials. Host an “Open House” event and provide snacks and items that are attractive to the homeless population (at no charge). Offer free cell phones to the homeless so that they can share their ideas and leadership in the decision-making process Partner with the local newspaper and/or media to get the service being done in the community will invite more members to join in.



1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	5	5
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	5	5
3.	Participate on CoC committees, subcommittees, or workgroups.	5	5
4.	Included in the decisionmaking processes related to addressing homelessness.	5	5
5.	Included in the development or revision of your CoC's local competition rating factors.	5	5

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

HCH donates time and develops workshops and training for people with lived experience of homelessness. Seek community space for a safe place where people with lived experience of homelessness can assist to meet new people who are currently facing the same situation (reemployment) and be inspired by others success stories. CoC offers membership to folks with lived experience at every monthly meeting. Peers have lived experiences in surviving difficult situations and societal stigma, as well as navigating nuances within the social service sector. Both homeless and drug use can leave a person feeling isolated, making them vulnerable to health issues, and limiting their ability to join the mainstream job market. Peer work includes a spectrum of services, such as advocacy and program creation, coordination, implementation and management, as well as research and evaluation. Peer support has been a vital part of successful harm reduction strategies. It is lived experience which allows those seeking support to feel connected and understood.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC:

1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness

(limit 2,500 characters)

1-2) Things change when feedback is gathered from participants served with the ESG program on their experience receiving assistance. In the homeless services arena, feedback isn't always sought. When it is, it often is done by the staff. In an ideal homeless provider situation providing the participants with access to a small kiosk can use to provide instant honest feedback. The system aggregates the data to help its service provider participants make sense of it, helping to analyze it both quantitatively and qualitatively. However, that will be an added expense. HCH has policies in place that every sub-recipient/case manager does an exit interview with the participant and the participant has the opportunity to provide feedback. Also, the participant can provide feedback via our website on the service they received or they can send an email to our info email address. The information received is reviewed by HCH staff to see where improvements can be made if needed.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section VII.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC's geographic area regarding the following:	
1.	reforming zoning and land use policies to permit more housing development; and	
2.	reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1-2) A major challenge to achieving widespread housing affordability in the HCH's service areas is the persistent underproduction of new housing. Restrictive land use regulation – especially in high-productivity rural areas – limit housing supply and drive up the cost of housing to levels unaffordable to many. To attract further attention to the problem and to possible solutions, HCH along with a nonprofit organization in Hendry county hosted a virtual event, Providing Tiny Housing and Reducing Land Use and Zoning Restrictions if needed, on September 7, 2022. The event featured city, county, and private officials, who shared their interest in the project. The Pilot Project was to create supportive housing in Hendry County. Also, HCH met with county officials in Highlands County to discuss the possibility of them identifying and donating vacant land for a homeless shelter and possibly funding through the SHIP funds, this occurred in December 2021.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC's local competition.	08/12/2022
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1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.

Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.

Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	4
3.	What renewal project type did most applicants use?	HMIS

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section VII.B.2.d.	

Describe in the field below:

1.	how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1) With the utilization of the CoC's HMIS locally administered electronic system that collects and stores client-level data for those receiving homeless assistance. Through a coordinated effort between CoC and homeless assistance stakeholders with HMIS expertise, CoC developed HMIS technical, privacy, and security standards to collect and analyze data regarding each project that has successfully housed program participants in permanent housing.

2) Policies embedded in the application process include: a priority for PSH projects; a policy requiring that PSH units be filled using HUD's Orders of Priority (highest needs/longest homelessness histories); & other policies requiring funded agencies to adhere to Housing First, gender inclusion & non-discrimination and CoC-wide case management standards.

3) Threshold requirements ensure all projects are in compliance with CoC Interim Rule; will accept 100% of referrals through CE prioritization based on vulnerability; agrees to practice and be monitored on fidelity to HCH principles; and will not separate or deny assistance due to family composition. Competition scoring is weighted towards projects that serve persons are unsheltered; projects that exit the fewest participants to homeless situations; conversely PSH projects that retain or exit to positive destinations are rewarded.

4) Due to all projects taking referrals from CE, there is little variance in the need profile when comparing like projects. However, some history and stable and successful projects with few exits may have had for ex. 50% negative exits, scoring low in the competition (exiting 2 participants, 1 of which returned to homelessness), with 2 exits out of 50 participants in a given year. The Review & Ranking (RRC) took such nuanced consideration into account and did not penalize a highly successful project due to an inadvertently crude nuance in the competition performance scoring. While not present in our current application, the CoC can conceive of a situation where a targeted project serving highly vulnerable persons might not perform at the same level as a project serving lower acuity participants. In such a case, the RRC would make necessary, transparent and open adjustments.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	
	Describe in the field below:	
1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;	
2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;	
3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and	

- |    |   |
|----|---|
| 4. | how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers. |
|----|---|

(limit 2,500 characters)

1) In the Review, selection and ranking process for project applications incorporated input from person of different races in several phases of the process. Black persons are the second most over-represented race in our homeless population. LA staff research and develop initial ideas about rating factors to present to CoC members/Board. LA staff is 31% Black, 27% Hispanic, 12% with disability and 21% formerly homeless. Lived Experience Council (33% B, 17% H, 17% M) Youth Action Board (63% B, 13% H, 13% A), and Technical Expertise Cmtes discuss rating factors. Other committees are open to all members so exact racial breakdown is not captured, however in a recent CoC survey (41% persons with lived experience). CoC Board approves review, selection and ranking process and is 31% Black and has Hispanic representation.

2-3) 2 Cmtes determined scoring weight of specific factors and reviewed all scored measurements. Persons of color were involved in this review, selection and ranking process. 21% of the volunteer scorers were Black, and 8% were Asian. The Asian homeless population, while small in number, makes up the group with the largest overrepresentation in the homeless population. The Community Ranking Committee members were 40% Black and 20% Hispanic. The CoC Board approves the final recommendations and is 31% Black.

4) The scoring and ranking process considered how applicants promote race equity through several scored elements, including board representation; written policies and procedures; degree to which the project reviewed outcomes with a racial equity lens, and has identified barriers to participation by persons of different races and ethnicities; and what steps taken to eliminate the identified barriers; and policies & processes to address racial disparities.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any projects through this process during your local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

HCH did not do any reallocation of projects. However, if we were to do so the process for reallocation was included in the local application RFP.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	No
2.	Did your CoC inform applicants why their projects were rejected or reduced?	Yes
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/16/2022
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1E-5b.	Local Competition Selection Results–Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes
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1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website—which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/28/2022
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC's website or partner's website.	09/28/2022
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## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Simon Solution Charity Tracker
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	04/22/2022
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2A-4.	Comparable Database for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:	
	1. describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD's comparable database requirements; and	
	2. state whether your CoC is compliant with the 2022 HMIS Data Standards.	

(limit 2,500 characters)

1) HCH used Charity Tracker, Simon Solution data based that gathers all HMIS standard data points and produces comparable HUD CoC APR and ESG CAPER reports. CoC lead agency provides technical assistance to DV providers as requested to ensure compliance of comparable database and reports with HUD requirements. Lead agency's HMIS Partner Support Specialists are available to DV providers for consultation to improve data quality, analyze system performance, and provide CoC with reports needed to understand the intersection of DV survivors and homelessness response system. CoC is aware that reporting gaps exist by design and are not related to software. State of Florida statutory requirements preclude DV providers from collecting some personal information, such as disability or income, so that the information is not available for a court subpoena should the survivor be taken to court by the abuser.

2) Yes, HCH is in compliant with the 2022 HMIS Data Standards.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	25	0	25	100.00%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	16	0	16	100.00%
4. Rapid Re-Housing (RRH) beds	14	0	14	100.00%
5. Permanent Supportive Housing	64	0	64	100.00%
6. Other Permanent Housing (OPH)	0	0	0	

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

Bed Coverage was all at 100%

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes
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## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	01/31/2022
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2B-2.	PIT Count Data—HDX Submission Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	04/27/2022
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2B-3.	PIT Count—Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

	Describe in the field below how during the planning process for the 2022 PIT count your CoC:
1.	engaged stakeholders that serve homeless youth;
2.	involved homeless youth in the actual count; and
3.	worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)

1) Engaged stakeholders that serve homeless youth - HCH's process is to make real improvements in the key areas we realized that we needed key experts engaged in solutions and decisions that shape their lives. There are a number of groups that were used during the planning process. Key stakeholders are individuals with lived experiences.

2) Involved homeless youth in the actual count – yes, HCH used homeless youth input on the count process and survey. They were recruited and trained.

3) Shelter providers worked with HCH to select the location where homeless youth were most likely to be identified. They advised on the best way of conducting the count in emergency facilities and their input on survey and process overall.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section VII.B.5.a and VII.B.7.c.	
	In the field below:	
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;	
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and	
3.	describe how the changes affected your CoC's PIT count results; or	
4.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2022.	

(limit 2,500 characters)

CoC did not make any changes to the sheltered PIT count implementation, including methodology or data quality between 2021 and 2022.

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless--Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time	

(limit 2,500 characters)

1) CoC uses HMIS & community data to analyze FTH, esp 211, the first call for most persons experiencing FTH. Analysis shows low-wage jobs dominating service-driven economy & acute affordable hsg shortage create FTH threat for those w/limited support systems. HMIS display ES is most signi entry point for FTH. CoC is working w/ jurisdictional partners to determine how to utilize data from ERA program as a future predictor of FTH.

2) The CoC's HMIS are trained on a workflow to provide housing CoC has implemented robust diversion & housing mediation initiative that grew w/ CARES and ARP resources, along with braiding of local resources. Persons experiencing a hsg crisis are encouraged to utilize 211 call center, visit a local service provider or CE access HCH location. 211 Intake specialists triage persons between those at-risk of hmlsns vs. those who are literally hmls. Those at-risk are referred to County/State eviction prevention assistance (including CARES/ARP Emergency Rental Assistance). Those who are literally hmls are referred to hsg specialists trained to engage, HCH or via phone/virtual, in problem-solving conversations about their hsg crisis. All willing providers in mediation prior to assessment/referral to ES or Supportive Hsg Resourcesor the Homeless is the Lead Agency for the CoC and is responsible for overseeing and facilitating the development of a strategy to reduce the number of individuals and families experiencing homelessness for the f

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1) Key elements of strategy to reduce LOTH include: i) introducing diversion and rapid exit strategy implemented system-wide that diverted 10% of those identified as homeless at community access points w/o financial assistance--flexible financial assistance is provided when necessary to aid in rapid resolution of homelessness. CE implemented a phased assessment process & equips front-line staff, CES staff and Intake Specialists with mediation skills to facilitate rapid resolution of homelessness; ii) aggressive housing placement efforts with broad landlord (LL) engagement increasing flow in & out of the housing "pipeline." The CoC's will implement team of housing location specialists recruit private LL across the region, market aggressively to real estate professionals, and use master leasing to reduce access barriers for hardest-to- house clients; and iii) outreach to/extended engagement of those w. longest LOTHs.

2) CoC uses HMIS as primary tool to identify those with longest LOTH and invests significantly in Street Outreach (SO) to identify most vulnerable individuals with longest LOTHs, many of whom are in HMIS and un- sheltered & not accessing ES beds (the resulting impact of persons housed directly from the streets is not captured in this SPM). Prioritization process used by the CoC includes a combination of the current vulnerability index, COVID risk factors & LOTH (based on HMIS) rather than Length of Stay (LOS) in shelter. Strategies for housing these persons include identifying LL to accept high-barrier persons, case conferencing with specific persons with long LOTH, prioritizing LOTH even if persons are unsheltered and, thus their housing is not captured in this SPM. Leasing project targets persons with high barriers and longest LOTH.

3) Heartland Coalition for the Homeless is the Lead Agency for the CoC and is responsible for overseeing the CoC's strategy to reduce the length of time individuals and families remain homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section VII.B.5.d.	
	In the field below:	
1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;	

2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1-2) ES/RRH Exits to PH: CoC increases exits to PH with housing- focused CM, recruit & support private landlords (LLs), increase client income, link clients to move on units, & monitor system/project performance. CoC expanded RRH with ESG CV funds.

CoC uses data literacy with emergency shelter agencies to analyze the data, understand patterns of success & roadblocks to permanent housing exits. Influx of ESG enabled CoC to start singles RRH. State funds used to serve more emergency shelter singles in RRH. CoC hired Shared Housing Coord to develop strategy to remove share housing barriers for ES/TH. CoC will also evaluate chronically homeless utilization of TH and institutional discharges impact on hsg permanency.

CoC coordinates hsg focused CM system-wide, provides skill training (MI., TIC, etc.) Case conferencing extends hsg focused approach. CoC funds Coaching position supporting CM best practice service delivery. Housing Team (HT) recruits private sector (LL) & developed 500+ portfolio supporting choice & need-based hsg placement. To improve RRH success CoC researches service approach outcomes for RRH as part of Notre Dame Lab for Economic Opportunity. HT supports LLs w. tenant/payment concerns, provides incentive & damage funds. Analysis of non-PH exits by race & geography informs system planning. Low performing agencies receive performance improvement plans & funding is re-allocated to agencies w. higher ETPH/Retention.

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	

In the field below:

1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)



1) CoC identifies individuals by providing thorough & easy to follow workflows for agencies at the front door of the system effectively using shared data available in HMIS, CoC maintains a substantial investment in street outreach. CoC operated a hybrid approach to CE to ensure expansive coverage throughout the service area, with centralized access points with face-to-face interaction housing opportunities and/or providing access to appropriate services.

2) CoC strategy to reduce return to homelessness makes use of analytics, targeted interventions, structural linkages with broader system. CoC identifies factors correlated with return to homelessness (i.e. exits to family, case manager caseload, etc) through continuous examination of program data, system- & project-level performance measures at macro level; & case conferencing & feedback loops at provider/client level. RRH/PSH workgroups refined exit policies & procedures to address emerging return to homelessness issues. HCH staff identifies units to re-house clients who lose PH before they return to the system. Leveraging affordable PH units for move-on opportunities increases long-term sustainability. Responding to unauthorized capture of units by visitors of vulnerable clients, CoC developed protocols to regain unit possession & restore tenancy. Case planning emphasizes job supports & training, SOAR & mainstream services to increase income & benefits. Case mgmt includes hsg stability budgeting, adapts to changes in client circumstances, engages targeted homelessness prevention as needed, community integration & includes follow-up after rent subsidy ends.

3) Heartland Coalition for the Homeless is the Lead Agency that is responsible for overseeing the CoC's strategy to reduce the rate of individual and persons in families return to homelessness.

2C-5.	Increasing Employment Cash Income—CoC's Strategy.	
	NOFO Section VII.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.	

(limit 2,500 characters)

1) Strategy re: increase employment income, i) reduce barriers to & integration with mainstream/community resources; maximize partnerships with training programs connected to higher paying jobs; increase emphasis by & improve effectiveness of CoC agencies re: jobs/income; iv) emphasize employment at all client case conferencing; establish partnerships to add youth-specific job training svcs; connect RRH/PSH participants to newly launched First Step supportive employment program.

2) CoC works with employment agencies: Linking case mgmt. with mainstream employment programs; strengthening partnerships w. emerging supportive employment prog. utilizing social entrepreneurship & micro-enterprises to provide individualized employment opportunities for persons w. Employment barriers (ex. disabilities, criminal history, low educational attainment, substance use disorder, lack of childcare); ii) CoC is cultivating linkage between CES & Goodwill Job Connections Centers; RRH & PSH workflow & Cm scope of work include direct referrals to CareerSource Heartland & Goodwill staffing agency; CoC's newest initiative involves entrepreneurship mentoring in partnership with CoC Youth Action Board.

3) Heartland Coalition for the Homeless is the Lead Agency for the CoC and is responsible for overseeing the CoC's strategy to increase income from employment.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section VII.B.5.f.	
	In the field below:	
1.	describe your CoC's strategy to access non-employment cash income; and	
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.	

(limit 2,500 characters)

1)CoC has MOU with Heartland Workforce CareerSource, Goodwill of Sebring who serve as liaisons to mainstream employers & develop specific training programs to meet needs of those businesses. Lead agency's supportive housing team periodically invites representatives to present opportunities available to CMs, with training on how to enroll participants. CoC also uses email and monthly member meetings to promote access to these employment services. CM work with program participants to participate in virtual opportunities that replaced many standard job fairs, etc., during pandemic. The above mentioned organizations also serve on a number of CoC committees and working groups to inform strategies and analyze outcomes.

2) CoC works with educational institutions--specifically South Florida State College provides tuition free accelerated skills training programs in Advanced Manufacturing, Constructions and Maintenance, Health Care, Information Technology and Transportation Logistics. These are intensive hands-on learning programs based on employer specific needs in Central Florida. Job placements services are included as part of the program. Individuals are provided access to a circle of mentors and advocates that support families exiting homelessness. Other nonprofits including Hands for Homeless and Cutting Edge Ministries that provide supportive employment opportunities/job training

## 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	Yes
--	--	-----

3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
--	--	-----

3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
CoC Bonus	PH-RRH	5	Housing
DV Bonus	PH-PSH	6	Housing

### 3A-3. List of Projects.

1. What is the name of the new project? CoC Bonus

2. Enter the Unique Entity Identifier (UEI): NM44KPQUU8E9

3. Select the new project type: PH-RRH

4. Enter the rank number of the project on your CoC's Priority Listing: 5

5. Select the type of leverage: Housing

### 3A-3. List of Projects.

1. What is the name of the new project? DV Bonus

2. Enter the Unique Entity Identifier (UEI): NM44KPQUU8E9

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 6

5. Select the type of leverage: Housing

## 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

Heartland Coalition for the Homeless did not submit any Rehabilitation/New Construction Projects.

### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

N/A

## 4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
--	--	-----

4A-1a.	DV Bonus Project Types.	
	NOFO Section II.B.11.e.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2022 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

**You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.**

4A-3.	Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area.	
	NOFO Section II.B.11.(e)(1)(c)	

1.	Enter the number of survivors that need housing or services:	3,500
2.	Enter the number of survivors your CoC is currently serving:	0
3.	Unmet Need:	3,500



4A-3a.	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(c)	

Describe in the field below:

1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.

(limit 2,500 characters)

10 The formula for DV survivors needing and service: Total DV identified currently in RRH & PSH + total HOH served by DV providers who are or are not housed, + minimum of one victim for every DV arrest in FL Department of Law Enforcement Uniform Crime Report + number requesting assistance through Florida Abolitionist Hotline + numbers reported to Department of Children and Families re: human trafficking of children. Due to confidentiality the numbers cannot be deduplicated and may contain duplicates. Services will be provided to all six (6) counties (Highlands, Hendry, Hardee, Glades, Desoto, and Okeechobee).

2) Data sources: HMIS APR and CAPER; APR data from HMIS comparable DV providers; administrative data from Florida Abolitionists Hotline; Uniform Crime Report of Florida Law Enforcement. Florida Department of Children and Families Human Tracking of Children Annual Report.

3) Barriers to meeting the need include lack of dedicated DV RRH, high number of international human traffickers who operate in this high tourist industry region; intensive needs faced by victims including mental health, substance use, criminal backgrounds, low employment rated, high needs for job training, lack of rental history and high eviction rates. Altho victims may not need permanent services, many need services for longer periods of time than the RRH households.

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name

This list contains no items

## 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3.	We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4.	Attachments must match the questions they are associated with.
5.	Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6.	If you cannot read the attachment, it is likely we cannot read it either.
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
	. We must be able to read everything you want us to consider in any attachment.
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No		
1C-7. PHA Moving On Preference	No		
1E-1. Local Competition Deadline	Yes	Local Completion ...	09/26/2022
1E-2. Local Competition Scoring Tool	Yes	Local Competition...	09/26/2022
1E-2a. Scored Renewal Project Application	Yes	Scored Renewal Pr...	09/26/2022
1E-5. Notification of Projects Rejected-Reduced	Yes	Notification of P...	09/17/2022
1E-5a. Notification of Projects Accepted	Yes	Notification of P...	09/17/2022
1E-5b. Final Project Scores for All Projects	Yes	Final Project Sco...	09/27/2022
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No		

3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

## Attachment Details

Document Description:

## Attachment Details

Document Description:

## Attachment Details

Document Description: Local Completion Deadline

## Attachment Details

Document Description: Local Competition Scoring Tool

## Attachment Details

Document Description: Scored Renewal Project Application

## Attachment Details

**Document Description:** Notification of Projects Rejected-Reduced

## **Attachment Details**

**Document Description:** Notification of Project Accepted

## **Attachment Details**

**Document Description:** Final Project Scoring List

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:** Notification of Approved Consolidation List

## **Attachment Details**

**Document Description:**

## Attachment Details

Document Description:

## Attachment Details

Document Description:

## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	09/14/2022
1B. Inclusive Structure	09/20/2022
1C. Coordination and Engagement	09/20/2022
1D. Coordination and Engagement Cont'd	09/20/2022
1E. Project Review/Ranking	09/26/2022
2A. HMIS Implementation	09/26/2022
2B. Point-in-Time (PIT) Count	09/22/2022
2C. System Performance	09/16/2022
3A. Coordination with Housing and Healthcare	09/20/2022
3B. Rehabilitation/New Construction Costs	09/20/2022
3C. Serving Homeless Under Other Federal Statutes	09/20/2022

FY2022 CoC Application	Page 64	09/27/2022
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<b>4A. DV Bonus Project Applicants</b>	09/20/2022
<b>4B. Attachments Screen</b>	Please Complete
<b>Submission Summary</b>	No Input Required



**Heartland Coalition for the Homeless (HCH)**  
**FL-517 Continuum of Care Lead Agency**  
**Highlands, Hardee, Hendry, Glades, Desoto, and Okeechobee Counties**  
**FY 2022 HUD Continuum of Care Program Competition**  
**Local Request for Proposals (RFP) Application**

**Posted Friday, August 12, 2022**  
**Project Application Submission to HCH**

**Deadline:**  
**Monday, August 29, 2022, by 4:00 p.m. (EST)**

**Send Application to:**  
**Heartland Coalition for the Homeless**  
**P.O. Box 1023**  
**Avon Park, Florida 33826**  
**Or**  
**752 U.S. Highway 27 North,**  
**Avon Park, Florida 33825**  
**Or**  
**[Brenda.gray@heartlandhomeless.com](mailto:Brenda.gray@heartlandhomeless.com)**

HUD released the FY 2022 HUD-CoC Program Competition NOFO on August 1, 2022. All HUD documents related to the FY 2022 HUD-CoC Program Competition can be accessed on HUD's FY 2022 Continuum of Care (CoC) Program Competition: Funding Availability webpage at:

<https://www.hudexchange.info/programs/e-snaps/fy-2022-coc-program-nofa-coc-program-competition/>

**Official HUD FY2022 NOFO:**

[https://www.hud.gov/sites/dfiles/SPM/documents/Continuum\\_of\\_Care\\_Competition\\_and\\_Noncompetitive\\_YHDP.pdf](https://www.hud.gov/sites/dfiles/SPM/documents/Continuum_of_Care_Competition_and_Noncompetitive_YHDP.pdf)

**This Request for Proposal (RFP) is not intended to cover all items as specified in HUD's NOFO, but rather to establish the local process based on HUD's NOFO requirements. Therefore, all applicants must read the NOFO to fully understand all of the elements overall application process, as well as those specific to this application.**

**FUNDING AVAILABLE**

Approximately \$2,794,000,000 is available in this FY 2022 CoC Program NOFO, including approximately \$80,000,000, available for non-competitive YHDP renewal and replacement expiring grants, and at least \$52,000,000 available for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Bonus (DV Bonus) projects, described in Section II.B.5 of this NOFO. HUD may add to the total amount with available funds that have been carried over or recaptured from previous fiscal years and authorized by prior Acts. All requirements in the FY 2022 application process, including requirements for the entire CoC Consolidated Application and the total amount of funds available, are included in this NOFO. HUD will continue to require Collaborative Applicants to rank all projects, except YHDP renewal, YHDP replacement, CoC Planning, and Unified Funding Agency (UFA) Costs in two tiers as described in Sections II.B.11.a and b of this NOFO.

**NEW FUNDING AVAILABLE**

FY2022	Hud Continuum of Care Program – CoC Bonus/DV Bonus	<b>\$141,627 (If HUD awards bonus funds for new project(s)).</b>

**RENEWAL PROJECTS (only requires a letter of Intent to renew from the agencies currently funded):**

<b>FY2022</b>	<b>HUD Continuum of Care Programs – Renewals Only</b>	<b>\$273,450 (estimated)</b>
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**Information:** FY = Fiscal Year; PY = Program Year; Most all Federal Program years operated on an October 1 – September 30<sup>th</sup> year; State of Florida operated on a July 1 – June 30<sup>th</sup> year.

HUD will continue to require Collaborative Applicants to rank all projects, except CoC Planning and Unified Funding Agency (UFA) Costs in two tiers as described in Sections II.B.11.a and b of the HUD FY2022 NOFO.

- **Tier 1:** Tier 1 is equal to 95 % of the CoC's Annual Renewal Demand (ADR) as described in Section III.B.a of this NOFO minus the Annual Renewal Amounts (ADR) of YHDP renewal and YHDP replacements projects. (NOTE: HCH's YHDP references-amounts do not apply to our CoC because as we have not been awarded YHDP funding).
- **Tier 2:** Tier 2 is the difference between Tier 1 and the maximum amount of renewal, reallocation, and CoC Bonus funds that a CoC can apply for, but does not include YHDP renewal or YHDP replacement projects, CoC planning projects, and if applicable, UFA Cost projects, or project selected with DV Bonus funds.

Estimated funding available for the Heartland Coalition for the Homeless CoC in HUD's FY 2022 CoC Program Competition as stated below:

<b>Estimated Annual Renewal Demand (ADR)</b>	<b>\$273,450</b>
HMIS Operation FY2021	\$3,627
PSH Renewal FY2021	\$145,358
HMIS Dedication FY2021	\$34,085
Bonus RH-RRH FY2021	\$90,3804

**CRITICAL DATES AND DEADLINES**

<b>FL-517 Heartland Coalition for the Homeless FY2022 Regular NOFO Local Program Competition</b>	<b>Day</b>	<b>Date</b>	<b>Time</b>
HUD Released the FY22 CoC Program Competition NOFO	Wednesday	8/1/2022	N/A
HUD Open e-snap Access		8/16/2022	N/A
HCH released the FL-517 Highlands, Desoto, Glades, Hendry, Hardee, Okeechobee County CoC RFP	Friday	8/12/2022	N/A

Submittal of Questions	Open	Open	Open
<b>Deadline for all Project Applications to be submitted to the CoC (no later than 30 days before the application deadline)</b>	<b>Monday</b>	<b>8/29/2022</b>	<b>4:00 p.m.</b>
<b>Project Threshold Review</b>			
Ranking and Review Committee Completes CoC Priority Listing (individually)	between	9/2 – 9/13	
Ranking and Review Committee final scoring and opportunity for oral presentation from applicants	Tuesday	9/13/22	1:00 pm
Project Priority Listing Presented to HCH	Wednesday	9/14/22	8:30 am
CoC Notification to Project Applicants – Written Notification to All Project Applicants whether their project application(s) will be accepted and ranked, rejected, or reduced on the CoC Priority Listing  (No later than 15 days before the application deadline)	Thursday	9/15/22	4:00 pm
Post Completed Application		9/28/22	4:00 pm
Post Completed Application to HCH Website  (At least 2 days prior to submission)		9/28*22	8:00 pm
<b>HUD FY2022 CoC NOFO Submission Deadline</b>	<b>Friday</b>	<b>9/30/22</b>	<b>8:00 pm</b>

#### 1) HUD FY 2022 NOFO RESOURCES:

The HUD FY 2022 Continuum of Care (CoC) Program Competition: Funding Availability webpage includes the following NOFO resources:

- FY 2022 CoC Program NOFO
- CoC Program Collaborative Applicant Registration Notice
- CoC Program Unified Funding Agency (UFA) Registration Notice
- CoC Program High Performing Community (HPC) Registration Notice
- FY 2022 Continuums of Care Names and Numbers
- FY 2022 Geographic Codes
- FY 2022 Geo Codes and Preliminary Pro Rata Need Amounts
- FY 2022 CoC Program Competition Estimated ARD Report

All documents listed above are available on HUD's e-snap: CoC Application and Grants Management System – FY 2022 Continuum of Care (CoC) Program Completion: Funding Availability page which can be found at the website below:

[https://www.hud.gov/program\\_offices/comm\\_planning/coc/competition](https://www.hud.gov/program_offices/comm_planning/coc/competition)

- **The overall CoC score, which is a primary factor in both HUD's process of scoring Tier 2 and new CoC Bonus and DV Bonus projects, is based on a complex scoring formula. How the overall CoC Applicationscore is determined in detail in HUD's NOFO.**
- 2) **HUD FY 2022 e-snaps Specific Resources for the CoC Program Competition**  
The electronic grants management system used by HUD's Office of Special Needs AssistancePrograms (SNAPS) is known as *e-snaps*. HUD has posted the following guides related to completing the CoC Submission Requirements using e-snaps.
  - Registering the Continuum of Care (only for the CoC) - Resources for CoC Registrationand CoC Review, specifically for the Collaborative Applicant.
  - Submitting Applications for Project Funding - Resources for project applicant organizations who intend to apply for project funding, including renewals, new projects,CoC Planning funds, and UFA funds.
  - How To: Technical Guides - Resources for all *e-snaps* users to assist with *e-snaps* technical functions.
  - Updating CoC and Project Applicant Information - Resources for updating Applicant Profiles, intended for organizations with funding, those that intend to apply for funding,and Collaborative Applicants.
  - Submitting the CoC Consolidated Application - Resources for Collaborative Applicants toassist with the CoC Consolidated Application, which consists of the CoC Application and the CoC Priority Listing.

**Project applicants should consult the "Submitting Applications for Project Funding" resource page formore detailed resources for completing Project Applications, which can be found at:**

<https://www.hudexchange.info/programs/e-snaps/>

- 3) **CoC Program Resources (Overall Regulations, trainings, and Resources)**  
HUD has information and resource material available via their Continuum of Care Program webpage on the HUD Exchange that includes operation regulations, training and resourcesrelated to 24 CFR part 578 (CoC Program Regulations), including:
  - CoC Program Eligibility Requirements - Including eligible program types and costs; <https://www.hudexchange.info/programs/coc/coc-program-eligibility->

- requirements/
- CoC Program Laws, Regulations and Notices - Including McKinney-Vento and CoC Regulations;
- <https://www.hudexchange.info/programs/coc/toolkit/introduction-to-the-coc-program/#coc-program-laws-regulations-and-notices>
- Other CoC training materials; and [www.hudexchange.info/programs/coc/](http://www.hudexchange.info/programs/coc/)
- CoC FAQs <https://www.hudexchange.info/coc/faqs/>

These resources can be found at

<https://www.hudexchange.info/programs/coc/> and all project applicants ***are strongly encouraged*** to review these informational and resource materials.

#### **4) HUD's HOMELESS POLICY AND PROGRAMS PRIORITIES**

HUD'S FY2022 CoC's Program Competition Notice, Section III, outlines HUD Homeless Policy and Program Priorities, including the following below list. You MUST refer to HUD's NOFO for more information on each of the listed Policy and Program Priorities.

##### **A. Policy Priorities**

1. Increasing Affordable Housing Supply
2. Using a Housing First Approach
3. Persons with lived Experience
4. Reducing Unsheltered Homelessness
5. Ending Homelessness for all persons
6. Racial Equity
7. Improving System Performance
8. Partnering with Housing, Health and Service Agencies
9. Improving Assistance to LGBTQ and Individuals

##### **B. CoC Program Implementation. Highlighted by HUD when preparing the FY2022 CoC Application and project application(s).**

**Heartland Coalition for the Homeless CoC Priorities**

As the Collaborative Applicant and CoC Lead Agency for FL-517 Hardee, Hendry, Glades, Highlands, Desoto and Okeechobee counties CoC, is committed to making homelessness rare, brief, and non-recurring. This requires the HCH to continually assess the community's needs, provide available resources, identify evidence-based best practices, and balance competing priorities of the overall system to strategically align resources to the priorities and needs.

Through the efforts of the CoC, our community has made significant headway in the fight against homelessness. Undoubtedly the onset of the COVID-19 pandemic and subsequent funding had a significant impact on homelessness in our communities. Based on the HCH CoC 2022 Homeless Point in Time (PIT) Count, the following results were noted:

- A total of 2069 homeless individuals and families were counted in 2022, the number increased from 403 in 2019/2020.
- Those experiencing homelessness may have been undercounted during the 2019/2020 PIT count. At the time the count was made, a surge in COVID-19 led to decrease in community volunteers, likely decreasing the number of unsheltered individuals who would normally assist in the count.
- Due to COVID-19 pandemic, over \$1,664,773.00 was injected in the community to combat the COVID-19 pandemic via the Emergency Solution Grant Covid-19 (ESG-CV1&2). This allowed for an additional 536 clients to be served (Emergency Shelter, Prevention, and Rapid Rehousing) and reached 1907 Street Outreach clients with various services.

In order to advance the CoC goals and be most effective in understanding person experiencing homelessness, HCH has identified several key areas of focus for 2022-23 application funding:

- HCH strongly encourages to apply to be SOAR-certified.
- Improving System Performance and Performance Measures.
- Improving performance data of existing projects, project type, cost-effectiveness, and past monitoring/audits.
- Addressing community needs and vulnerabilities as identified in the PIT count, area homeless studies, and other related documents.
- Recognizing projects that make a positive impact on homelessness in the service areas.
- Demonstrate how voices from those with lived homelessness experience will be incorporated into an application.
- Engaging equity and diversity within an organization, including on advisory boards and board of directors.

Applicants should keep in mind the following question when thinking through the proposal:

- What problem does this project solve in the effort to end homelessness?
- How does this project fit into the CoC's system of care and Strategic Plan, articulated as the coordinated efforts to prevent, assist, and end

homelessness?

- Does this project qualify as housing support?
- How does this project integrate with the CoC's coordinated entry system?
- How does this project provide a connection to permanent solutions based on Housing First principles?
- Does this project focus on critical supports and services needed to achieve permanent, sustainable housing?
- What is the collective impact of the proposed project?

Recognizing HUD's obvious emphasis on Survivors of Domestic Violence (DV), the HCH will also take into account the level in which a project considers the needs and vulnerabilities of those with a history of victimization such as domestic violence, sexual assault, criminal histories, and chronic homelessness and how they are prioritized for housing and services.

## **REALLOCATION**

The FY2022 CoC Program Reallocation Policy is:

*Reallocation of HUD CoC funding provides CoC's with the opportunity to 1) reallocate excess funding and 2) to move funding from low performing projects to new projects with the intent that the new project(s) will be higher performing. Reallocation can be done either through voluntary reallocation or through forced reallocation based on a CoC's published reallocation process for low performing projects. HUD examines and considers a CoC's ratio of reallocation when scoring a CoC's Application, as it demonstrates to HUD that CoC's are consistently evaluating the effectiveness of the funding awarded to a CoC's projects and working to ensure that all HUD CoC funded projects are being used to effectively end homelessness.*

**For the FY 2022 HUD CoC Cycle, the CoC will focus on reallocation, as described below:**

- *Excess Funding Awards – HUD CoC funded projects, including those where the agency is a direct HUD recipient and/or a BHC Sub-recipient, should review their current renewal amount compared to their actual expenses over the past 2 funded years. If a project has not expended all funding awarded, that agency should consider the actual amount needed to fulfill their grant outcomes, including serving the same number of clients/households as well as units to determine what, if any amount, can be reallocated to a new CoC project.*



- ***Low Performing Projects – CoC Projects that have consecutively been in Tier 2 based on ranking and scoring of their projects should consider voluntarily reallocating their funding in the FY 2022 funding competition. The funding decisions for projects in Tier 2 will always fall to HUD, based on the criteria they established in the NOFO and are always at risk of a decision by HUD to not renew. While HUD has not indicated they will consider a project's previous application project ranking when making their Tier 2 funding decisions, it is also not outside the realm of possibility for HUD to do so as they continue to focus their funding decisions on high performing projects.***

While the above described process will be followed in most cases, the Heartland Coalition for the Homeless as the Collaborative Applicant retains the right to reallocate any project due to:

1. Findings identified through the CoC's annual site-review;
2. Non-compliance with HUD regulations;
3. Non-compliance with CoC policies; and/or
4. Fiscal non-compliance

***Reallocated funding will be utilized for New Projects as allowable under HUD's FY 2022 NOFO, with any new project to be selected from new project proposals received as part of this RFP. An agency that voluntarily chooses to provide funding for reallocation may submit a new project proposal that will be considered for the reallocated funding but is not guaranteed to be selected.***

#### **ELIGIBLE PROJECTS FOR HEARTLAND COALITION FOR THE HOMELESS COC – NEW AND RENEWAL**

##### **New Project Proposal**

The FY 2022 NOFO allows for CoC's to apply for new funding and/or projects through reallocation, CoC Bonus and Domestic Violence (DV) Bonus. Additionally, HUD's NOFO allows for new projects to be completely new projects, or an expansion of a project currently funded through the CoC Program or expansion of a project not currently receiving CoC Program Funds. New projects can include an expansion of an existing CoC or non-CoC Program funded project.

Therefore, HCH will accept proposal for the following new project types (based on the type of funding (Reallocation, Coc Bonus and DV Bonus), are eligible for submission as a new project):

- **New Projects Created Through Reallocation or CoC Bonus:** New projects application may be created through the reallocation process or as CoC bonus project:
  - (a) New Permanent housing-permanent supportive housing (PH-PSH) projects must serve one of the following:
    - (i) persons eligible to be served by DedicatedPLUS projects as described in Section III.B.2.g of this NOFO in which case all units funded by the project must be used to serve program participants who meet the qualifications for DedicatedPLUS; or
    - (ii) persons experiencing chronic homelessness at the time they initially enroll in the project.
  - (b) New permanent housing-rapid rehousing (PH-RRH) projects that will serve persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3.
  - (c) New Joint TH and PH-RRH projects as defined in Section III.C.3.m of this NOFO that will serve persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3.
  - (d) New dedicated HMIS project for the costs at 24 CFR 578.37(a)(2) that can only be carried out by the HMIS Lead, which is the recipient or subrecipient of an HMIS grant, and that is listed on the HMIS Lead form in the CoC Applicant Profile in e-snaps.
  - (e) Supportive services only coordinated entry (SSO-CE) project to develop or operate a centralized or coordinated assessment system.  
*"Only one SSO-CE project can be submitted per CoC (currently the Brevard Homeless Coalition); however, there is no limit on the number of Permanent housing-rapid rehousing (PH-RRH) and Joint TH/PH-RRH projects provided that each application is for at least \$50,000." For more information, please see the notice linked below:*  
[https://www.hud.gov/sites/dfiles/SPM/documents/Continuum\\_of\\_Care\\_Competition\\_and\\_Noncompetitive\\_YHDP.pdf](https://www.hud.gov/sites/dfiles/SPM/documents/Continuum_of_Care_Competition_and_Noncompetitive_YHDP.pdf)
  - (f) New Permanent housing-permanent supportive housing (PH-PSH) projects must serve one of the following:
    - (i) persons eligible to be served by DedicatedPLUS projects as described in Section III.B.2.g of this NOFO in which case all units funded by the project must be used to serve program participants who meet the

qualifications for DedicatedPLUS; or  
 (ii) persons experiencing chronic homelessness at the time they initially enroll in the project.

(g) New permanent housing-rapid rehousing (PH-RRH) projects that will serve persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3.

(h) New Joint TH and PH-RRH projects as defined in Section III.C.3.m of this NOFO that will serve persons who qualify as homeless under paragraphs (1), (2), or (4) of 24 CFR 578.3.

(i) New dedicated HMIS project for the costs at 24 CFR 578.37(a)(2) that can only be carried out by the HMIS Lead, which is the recipient or subrecipient of an HMIS grant, and that is listed on the HMIS Lead form in the CoC Applicant Profile in e-snaps.

(j) Supportive services only coordinated entry (SSO-CE) project to develop or operate a centralized or coordinated assessment system.

*"Only one SSO-CE project can be submitted per CoC (currently the Brevard Homeless Coalition); however, there is no limit on the number of Permanent housing-rapid rehousing (PH-RRH) and Joint TH/PH-RRH projects provided that each application is for at least \$50,000." For more information, please see the notice linked below:*

*[https://www.hud.gov/sites/dfiles/SPM/documents/Continuum of Care Competition and Non competitive YHDP.pdf](https://www.hud.gov/sites/dfiles/SPM/documents/Continuum%20of%20Care%20Competition%20and%20Noncompetitive%20YHDP.pdf)*

HCH CoC Eligible New Project Selection Process 2022 RFP is the primary solicitation process for determining eligible projects for HUD's CoC Program Completion. As part of the annual RFP process, HCH requests and solicits project proposals for which:

- 1) Funding is anticipated to be secured by HCH, including the CoC Program funds anticipated to be available for new and renewal projects through HUD's NOFO process.
- 2) Future funding availability is unknown to HCH; however, the project(s) must meet a gap to improve the overall system performance of the CoC. These proposals are referred to as pipeline projects.

The RFP process is utilized to increase system coordination and effectiveness in order to strategically align community resources on an annual basis.

All proposals submitted during the RFP process are scored and selected according to the written RFP process. Based on this process, projects are selected for conditional award by the CoC Advisory Council. From the conditional awards, some projects are selected to be awarded funding that is already available. Other projects (or components) for which funding is not available become pipeline projects to be considered when and if

other appropriate and applicable funding becomes available. For example, a proposed project may include the components of street outreach, emergency shelter and rapid rehousing. However, funding may only be available for the rapid rehousing component, and they may be awarded funding for only the rapid rehousing component.

When a funding source or opportunity becomes available for a new project for which HCH did not receive a proposal for during the most recent RFP cycle, a project will be selected based on a project's:

- impact on improving system performance and performance measurements of the CoC,
- performance data of existing projects, project type, cost effectiveness, past monitoring/audits, and
- the community needs and vulnerabilities

**All new projects will be submitted with HCH as the grantee and the submitting agency as the sub-recipient. The sub-recipient will be responsible for ensuring 100 percent of the required match for the project's full grant award is met. The HCH will receive 5% of the allowable admin funding for all new projects.**

Successful applications should address goals, objectives and priorities that have been established in consultation with the Consolidated Plans for the HCH's Strategic Plan and meet the guidelines provided in this Request for Proposals (RFP).

If your organization would like to submit a proposal for consideration, please complete the submission requirements listed in the following pages. Both prospective and current grantees must respond to this RFP if seeking funding – new or renewal – from the HCH.

**RENEWAL PROJECT(S)** - Agencies seeking renewal funding listed in the Renewal Funding Available List will only be required to submit a **Letter of Intent to Renew**. Please see information in the appropriate funding opportunities section for more information.

**NEW PROJECT(S)** - The organization of this RFP for **NEW PROJECT(S)** is as follows:

1. **Completed New HUD e-snaps Application – DO NOT SUBMIT**  
<https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2022-New-Application-Detailed-Instructions.pdf>
2. **Housing First/Low Barrier Questionnaire (all project types) – Included in this RFP, Completed and Signed**  
*NOTE: The Housing First/Low Barrier Questionnaire is to be answered based on the project in the proposal.*

3. **Budget Summary Form** – Use the Budget Summary Form included in this RFP
  
4. **Detailed Budget/Financial Plan Narrative - not to exceed 2 pages (approximately 1,000 words single spaced)** - The applicant should:
  - a. Explain in detail how the amount of funding being requested and/or listed as match in each section of the Budget Summary Form was calculated. Examples:
    - i. If the project is requesting case management staff, then the narrative should state: 2 FTE Salary at \$30,000/year; 2 FTE benefits/fringe at 10% of salary
    - ii. Transportation – 50 31-day bus passes at \$36 /pass
      - If additional “Other” items are needed to show all the project’s costs, please add lines to the Budget Summary Form as needed within a section.
      - If funding is being requested for acquisitions or rehabilitation, be sure to explain the overall project’s budget and financing plan.
      - Explain the agency’s process to ensure adequate cash flow to operate when receiving funding that is based on a cost reimbursement process.
  
5. **Match Narrative and Documentation of Commitment – not to exceed 1 page (approximately 500 words, single spaced) plus unlimited number of Match Commitment Letters – detailed description of the agency’s ability to provide in-kind and/or cash match to the proposed project through the agency’s internal resources and/or community resources.** The description must include source of the match and what the match will provide towards the project. Letters from collaborating agencies or letters from other funding sources should clearly specify their role in the Proposed project or contribution (financial or in-kind) that they will make and the timeframe the match will be available. To be clear, these letters should apply directly to the project being submitted in this RFP or directly related to the project. If the agency will be utilizing match from another contract and/or through services provided by another agency or internal project, written documentation stating 1) the eligible services/expenses being used as match, 2) the amount that may be used for match, and 3) the time frame the match will be available to be used for the project, if funded must be included. Any letter(s) or documentation of match commitment included in the proposal do not count towards the page limit for match.

**NOTE:** *This narrative should clearly show how the match amount listed on the RFP application was determined and therefore the totals should match. The narrative should clearly indicate which match is committed and non-committed (anticipated). For the non-committed match, the narrative should explain the probability of the non-committed match being available.*

**6. Organizational Capacity and Experience Narrative - not to exceed 3 pages (approximately 1500 words single spaced) - The applicant should:**

- a. demonstrate a history of assessing the needs of and providing services to low-income individuals/households who are homeless, formerly homeless or at risk of becoming homeless
- b. describe experience of operating at least similar projects, including performance outcome data from similar programs operated by the organization that shows the effects of the services provided
- c. describe the federal, state, and/or local government grant experience and the current capacity of the organization and each person responsible for grant administration including program regulations and requirements, financial processing and billing, and data accuracy and reporting.
- d. indicate what, if any, capacity increases would be necessary if funding is awarded
- e. describe the financial health of the organization.

**NOTE:** *Do not assume that the reviewer/scorer is familiar with your organization's history or capacity. This section will be scored based on the content included in your Organizational Capacity and Experience Narrative.*

**7. Agency Compliance Narrative – not to exceed 1 page (approximately 500 words, single spaced)**

- describe your organization's compliance history to include:
  - past compliance findings or concern for other funding sources, to include identifying the other funding sources,
  - compliance findings/concerns from other monitoring agencies
  - any Prior Audit Findings and Questioned Costs indicated in the agency's audited financial reports within the past 3 years or that are older but unresolved.
  - status of any of the compliance findings/concerns reported, such as resolved, unresolved.

**8. Cost Allocation Plan – not to exceed 1 page (approximately 500 words, single spaced) – Describe how your agency calculates costs shared between different projects within your organization, such as admin expenses, shared office space, etc. as applicable to the project being proposed. Remember, not all project funding will include admin expenses, however in most cases, admin expenses can be match for a project. An indirect rate for admin cannot be used.**

- 9. Evidence of Organization's operation of at least 2 years – Articles of Incorporation**
- 10. Evidence of 501 © 3 Status – IRS Determination or Affirmation Letter that your organization is a 501 © 3 status.**
- 11. Evidence of Good Standing with the State of Florida – Print out of the organization's most recent annual report filed with the Florida Department of State, Division of Corporations**
- 12. Organization's Excluded Parties List System (EPLS) Status - Print out a copy of the organization's status from the System for Award Management (SAM): [www.SAM.gov](http://www.SAM.gov) (SearchRecord – Entity Registration Summary). Documentation reflecting the organization's Unique Entity ID from Sam.gov (previously the DUNS #).**
- 13. Most Recently Submitted Federal Form 990**
- 14. Most Recent Financial Audit including Supplementary Information and Other Reports and The Management Letter**
- 15. Current List of Board of Directors**  
Include: Name, Organization, Gender, Race, Ethnicity, Lived Experience (y/n)
- 16. Current Organizational Chart**  
Include: Name, Organization, Gender, Race, Ethnicity, Lived Experience (y/n)
- 17. Most current Organizational Budget**

#### **Proposal Format – All Applicants Submitted Proposals**

- One (1) original proposal package submitted as a PDF. The submitted document should be a single PDF file that contains all required information. The PDF proposal package must include all required signed signature pages and attachments. All of the above must be received by the specified date and time indicated as the proposal submission due date in this RFP document to be considered for funding award.
- Each Project Proposal package PDF should be assembled in the order listed in Section IV (Eligibility Criteria to Apply and Proposal Requirements) of this RFP using paper size of 8.5" x 11". For any pages in landscape format, the orientation should be the top of the page on the secured side of the package. The package should clearly distinguish each section and/or include a table of contents. All required narratives should be typed, (see fatal flaw section), single spaced and does not exceed the stated maximum length.

- The RFP Application must be signed by an agency official designated to execute contracts. All Contact Information on the Application should be completed and legible.
- If the Proposal is handwritten, it will be rejected.
- A cover letter is not requested nor required.
- Do not include these instructions with your submission.
- Requested narratives should be concise yet detailed. Don't include information or attachments not related to the specific Project Proposal or that are not specifically requested in this RFP. Do not reference websites/webpages for reviewers to access additional information in support of your narrative.
- If your organization is submitting more than one Project Proposal, you must indicate at the top of the RFP Application and/or cover page, the priority number of the Project. For example: If your agency submits a RRH project and a PSH project, and the RRH project is your agency's "first priority", the RFP Application Form for the RRH Project Proposal should state "first priority" and the RFP Application Form for the PSH project should state "second priority".

#### **FATAL FLAWS – ALL APPLICATIONS/SUBMITTED PROPOSALS**

Proposals that commit the following will be considered as having a fatal flaw, and will not be given consideration for funding:

- Proposals received after stated due date.
- Proposals received from agency not eligible to apply.
- Non-profit agency is not a 501c3, has not been in operation for at least 2 years, and/or is not in good standing with the State of Florida, and/or is listed on the Excluded Parties List
- Developer/Investor – not a legally formed entity at time of application based on Florida Department of State, Division of Corporations and/or listed on the Excluded Parties List
- The RFP Application is not signed by an agency official designated to execute contracts
- Proposals that are completely and/or mostly handwritten. *Proposals that include minimum hand-written items, such as when completing the Housing First/Low Barrier Questionnaire, will be accepted*
- Proposals that are submitted in a manner that does not follow the order outlined in this RFP, as listed in the Eligibility Criteria to Apply and Proposals Requirements of this RFP for applicable project submission.
- Proposals that do not include all required documents as stated in the Eligibility Criteria to Apply and Proposals Requirements of this RFP for applicable project submission.



- Proposals that exceed stated page number maximums in any section as indicated in this RFP
- Failure to complete the Housing First/Low Barrier Questionnaire (non-profit agency) or Low Barrier Housing Access Questionnaire (Developer/Investor) including signature.

#### **Renewal Projects:**

HCH RFP process includes the opportunity for current CoC Program funded projects sub-recipients, to renew by submitting a Renewal Application in e-snap.

<https://www.hud.gov/sites/dfiles/CPD/documents/CoC/FY-2022-Renewal-Project-Application-Detailed-Instructions.pdf>

Based on the above, the CoC Renewal Projects are listed below:

<b>Estimated Annual Renewal Demand (ADR)</b>	<b>\$273,450</b>
HMIS Operation FY2021	\$3,627
PSH Renewal FY2021	\$145,358
HMIS Dedication FY2021	\$34,085
Bonus RH-RRH FY2021	\$90,3804

*Bonus RH-RRH; PSH – Permanent Supportive Housing; RRH – Rapid Rehousing; SSO – Supportive Services Only; CE- Coordinated Entry; HMIS – Homeless Management Information System.*

#### **ELIGIBLE PROJECT APPLICANTS**

All project applicants, including sub recipients, must ensure their agency meets applicant and program eligibility and threshold requirements as described in HUD's NOFO, Section V.

#### **ELIGIBLE COSTS**

All projects must adhere to the eligible costs established under the CoC Interim Rule (24 CFR 578.37 through 578.63) to identify the costs eligible for funding. Projects requesting funding for ineligible costs or to serve an ineligible population based on project type will be rejected by HUD.

#### **INDIRECT COST**

Normal indirect cost rules under 2 CFR part 200 apply. Project applicants that intend to charge indirect costs to the award must clearly state in the project application(s) the rate and distribution base the recipient intends to use, and if applicable, the rate and distribution base to be used by any sub-recipient(s). All projects will allocate 5% admin costs to the HCH. HCH's approved indirect rate is a max 10% of direct cost. All projects

that intend to utilize the indirect rate will want to ensure this is included in the project budget.

### **MATCH**

All eligible funding costs except leasing must be matched with *no less than 25 percent cash and/or in-kind resources* as described in 24 CFR 578.73. Leasing projects must be matched at 25 percent the amount of funding minus leasing costs. The CoC Interim Rule clarifies that the match must be provided for the entire grant amount funded, inclusive of administration costs. Applicants must demonstrate how they will meet this match requirement as part of the Project Application.

***HUD strongly encourages project applicants to review the FAQs posted at [www.hudexchange.info/coc/faqs](http://www.hudexchange.info/coc/faqs) by searching for the keyword "match."***

**\*\*\*\*IMPORTANT\*\*\*\***

Per HUD's Application instructions, project applications that include third-party In-Kind match must have an In-kind match MOU (that will be required to be attached to the e-snaps application).

- **Type of Commitment: Required.** Select Cash or In-kind (non-cash) to indicate the type of contribution that describes this match commitment. If applications include third-party In-Kind match, project applicants should attach MOU(s) documentation that confirms the in-kind match commitment.
- **Type of source: Required.** Select "Private" or "Government" to indicate the source of the contribution. Funds from HUD-VASH (VA Supportive Housing program) and other federal programs are eligible sources of match so long as they do not prohibit their funds to be used as match for another federal program and are considered Government sources.
- **Name the Source of the Commitment: Required.** Enter the name of the organization providing the contribution. Be specific and include the office or grant program as applicable.
- **Date of written commitment: Required.** Enter the date of the written contribution.
- **Value of written commitment: Required.** Enter the total dollar value of the contribution

The match information entered in e-snaps should be based on the current commitments at the time of project application, covering the requested grant operating period (i.e., grant term), and **NOT based on projections**. HUD expects the amount(s) listed on this screen to be accurate, with a commitment letter(s) in place

that includes at least the same amount(s) as those listed in this screen.

#### **CONSOLIDATED PLAN CERTIFICATION**

HCH WILL OBTAIN THE HUD-2991 Certification of Capacity with the Consolidated Plan for all projects HUD to be included in the Consolidated Application.

#### **INSTRUCTION AND REQUIREMENTS FOR PROJECT APPLICATION SUBMISSIONS**

For new projects that HCH is the grantee, HCH will complete the initial project applicant and applications steps necessary to access the full e-snaps applicable project application. HCH will complete this set-up process **after each applicant submits intent to apply.**

#### **NEW PROJECTS – APPLICATION SUBMISSION REQUIREMENTS TO THE COLLABORATIVE APPLICANT FOR SCORING AND RANKING**

*For eligible new projects created through reallocation, CoC Bonus or DV Bonus, as identified and selected through this RFP process, HCH will be the grantee for the HUD-CoC Program new project and the agency to operate the project shall be the sub-recipient.*

The new project's sub-recipient is required to complete the New Project application in e-snaps, in conjunction with HCH staff. HCH will complete all sections specific to HCH as the primary applicant. The selected sub-recipient will complete all project specific elements (narratives and budgets), as well as provide necessary documentation to demonstrate they meet HUD's eligibility requirements, including but not limited to:

- Documentation of non-profit status
- All required HUD certifications and forms
- Documentation of match commitment for 25 percent of the requested amount
- 

The project direct or sub-recipient applicant shall provide the new application submission to the HCH via email, **by 4:00 PM on Monday, August 28, 2022. Failure to submit the required items by the established deadline will result in a lower score as all items are related to a scoring element. No missing or corrected documents received after this date will be used for scoring and ranking.**

1. Complete, **but don't submit the applicable 2022 CoC Program New Project application (CoC Bonus, DV Bonus) in e-snaps** for the project. After completion, the applicant shall export a PDF copy of the application and include a hard copy of the application, along with all attachments as required by HUD.

Documents in the submission packet should be using a paper size of 8.5" x 11". For any pages in landscape format, the orientation should be the top of the page on the secured side of the package.

#### **RENEWAL PROJECTS –APPLICATION SUBMISSION REQUIREMENTS TO THE COLLABORATIVE APPLICANT FOR SCORING AND RANKING**

All renewal projects must submit to HCH the documents listed in this section by the deadline indicated below to be included in the Scoring and Ranking process for the FY 2022 HUD CoC Program Competition.

Where HCH is the grantee, the project's sub-recipient is responsible for completing these submission items.

For Consolidation projects, a project applicant must submit multiple project applications for each consolidation. Applicants need one application for each of the individual projects PLUS one additional application that combines the information from all the individual applications on every screen.

Submitting one project application for each individual project ensures that the individual projects are reviewed, and potentially awarded funds should HUD not approve the requested consolidation project application.

Renewal applications are to be completed in e-snaps for the Scoring and Ranking Process by the project grantee agency, unless HCH is the grantee. When HCH is the project's grantee, the responsibility of completing the renewal application process will fall to the sub-recipient agency.

The project direct or sub-recipient applicant shall provide the renewal application submission to the HCH via the established Application Process, **by 4:00 PM on Monday, August 29, 2022. Failure to submit the required items by the established deadline will result in a lower score as all items are related to a scoring element. No missing or corrected documents received after this date will be used for scoring and ranking.**

1. Complete and submit the FY 2022 CoC Program renewal application in e-snaps for the project. After submission, the applicant shall export a PDF copy of the submitted application and include a hard copy of the application, along with all attachments as required by HUD, in the submission packet.
2. Completed and Submitted Project Performance ScoreCard (using excel doc)
3. The Reports used to complete the Renewal Project Performance Scorecard:
  - CoC APR printed from HMIS for Renewal Project with Report dates of 10/1/20-9/30/21
  - Entry Exit Report - with Report dates of 10/1/20-9/30/21

- Housing First/Low Barrier Questionnaire – Completed and signed
  - A printout from the project's eLOCCS account of the General, Budget and Vouchers tab for the most recently ended grant term. (See Instructions for Finding Project's eLOCCS Information Guide).
  - Copies of the match documentation submitted to HUD for your most recently ended grant term.
4. Current List of Board of Directors  
Include: Name, Organization, Gender, Race, Ethnicity, Lived Experience (y/n)
  5. Current Organizational Chart  
Include: Name, Organization, Gender, Race, Ethnicity, Lived Experience (y/n)

#### **Application, Scoring and Ranking Documents – Submission DEADLINE and Format**

**All project applicants MUST submit to HCH, by 4:00 PM on Monday, August 29, 2022, all documents listed above as applicable to new (reallocated, CoC Bonus and DV Bonus) and renewal project types.**

**Failure to submit the required items by the established deadline will result in lower score as all items are related to a scoring element (renewals) and/or exclusion from the application (first time renewal/critical system). No missing or corrected documents received after this date will be used for scoring and ranking.**

#### **HUD'S PROJECT REVIEW AND SELECTION PROCESS**

**All applicants are expected to read the NOFO to understand how HUD will review and select projects.**

#### **HELPFUL TIPS TO KEEP IN MIND WHEN COMPLETING THE RENEWAL APPLICATION**

**Numbers entered must be consistent throughout the application (e.g. units, persons served, performance measures universe, HMIS and budgets)**

**Each project application must ensure that:**

- a. Proposed participants will be eligible for the project component type;
- b. Proposed activities are eligible under the CoC Program Interim rule;
- c. Project narrative is fully responsive to the question being asked and that it meets all of the criteria for that question included in the detailed instructions;

- d. Data provided in various parts of the project application are consistent; and
- e. All required attachments correspond to the attachments list in e-snaps, that they contain accurate and complete information, and that they contain a current date between August 1, 2022 and September 30, 2022.

#### **QUESTIONS FROM PROJECT APPLICANTS**

Questions may be submitted to the appropriate HCH staff up until the grant deadline and will be answered in the order received; however, applicants cannot depend on being able to get a question answered immediately and failure to get an answer to a question is not an acceptable reason for missing the grant deadline. Questions and their responses will be shared among all renewal applicants via email at least weekly.

Questions related to the HMIS data and reports specific to the New and Renewal Project Performance ScoreCard should be directed to your HCH staff. If necessary, your staff will consult with our HMIS Staff. Please note that HCH staff cannot directly update or correct any data; or provide specific client record instructions for data corrections that would/could impact the data being used in the FY 2022 HUD CoC Program Competition Renewal Project Performance Scoring.

#### **NOTICE OF INCLUSION / EXCLUSION**

HCH will formally notify all projects, in writing (via email) by 4:00 PM on Thursday, September 15<sup>th</sup>, 2022 of the project's inclusion in or exclusion from the FY 2022 CoC Consolidated Application.

#### **CONSOLIDATED APPLICATION POSTING**

HCH will post to the HCH website ([www.heartlandhomeless.com](http://www.heartlandhomeless.com)), the FY 2022 HUD-CoC Consolidated Application to include the CoC Application, Project Priority Listings, and all project applications on **Wednesday, August 28, 2022 by 8:00 PM.**

#### **CONTINUUM OF CARE PROJECT SCORING AND RANKING**

HUD requires and evaluates a CoC's ability to have a "coordinated, inclusive, and outcome-oriented community process for the solicitation, objective review, ranking, and selection of project applications, and a process by which renewal projects are reviewed for performance and compliance with 24 CFR part 578" (Section VII.B.2) and made publicly available as part of this CoC's NOFO Local Process instruction packet.

With this in mind, in considering the severity of needs and vulnerabilities of the community and the availability of resources, the HCH CoC considered projects for inclusion into the CoC's Consolidated Application based on organizations submittal of an renewal application, a new applicable project in response to this RFP, and/or would have an significant impact on the overall development and improvement of the CoC's performance as a coordinated system.

### **Project Level Objective Scoring Criteria and Past**

Renewals will continue to be scored and ranked according to performance data, utilizing a standard yearbased on HUD's most recent System Performance Measurements data range, which for FY 2022 is **October 1, 2020 to September 30, 2021**, and utilizing the CoC APR for most scoring elements. This is toalign project level data to its impact on System Performance Measurements.

The renewal scoring includes factors included on the Renewal Project Performance Scorecard and are related, but not limited, to:

- Length of Time Homeless (project entry to housing move in)
- Exits to Permanent Housing Destinations
- Increase in Earned and Total Income
- Percent that Exit to another Homeless Situation
- HMIS Data Completeness
- Racial Equity
- Inclusion of persons with lived experience
- Amount of awarded funds expended and timeliness of draw down
- Coordinated Entry Participation by grantee/sub-recipient of the project
- CoC Participation by grantee/sub-recipient of the project

The Renewal Project Performance ScoreCard has a total point available of 123 with 53% percent directly related to system-wide performance outcomes.

The detail of each scoring category can be found in the accompanying attachment – FY 2022 HUD CoC Competition – Threshold and Scoring Criteria (Coming Soon).

Project applicants, including direct grantees and sub-recipients of HCH that do not submit the proper reports for scoring and/or utilize an incorrect date range for the reports, will receive a score of "0" for each outcome measurement that utilizes the data from the incorrectly submitted report.

Because the HMIS and Coordinated Entry projects are critical to the overall functioning of the CoC, these projects will not be included in the scoring process.

### **Scoring consideration for Victim Service Providers**

Recognizing the unique data collected by Victim Service Providers and the high need to ensure confidentiality for the safety of the households these agencies served, our CoC processes strive to ensure that Victim Service Providers are able to compete for funding opportunities on an equal footing with all other provider types.

Our RFP process for all new projects were scored and selected through an application that required narratives and proposed project outcomes with no requirement of information that would contain personal identifiable information and maintain confidentiality of all clients served by any agency applying for funding.

Renewal CoC projects operated by a Victim Service Provider are scored using a CoC APR generated from their required HMIS comparable database as the CoC APR contains no indefinable client specific data.

The victim service provider will provide a narrative with supporting aggregate data from their HMIS Comparable database that demonstrates the degree to which the victim service provider has improved the safety of the population they serve for the same time period as all other project performance measurements (10/1/20-9/30/21).

### **New Projects – CoC Bonus and DV Bonus**

New projects selected for inclusion in the FY 2022 HUD CoC Program Application through this RFP process, will be reviewed and scored with a New Project Scoring Criteria that includes proposed project level performance outcomes, including those listed below, and past performance of the same or similar projects. The FY 2022 RFP specifically includes a FY 2022 HUD CoC Program Bonus and DV Bonus project

(s) In the list of expected funding opportunities for which the proposals received would be considered for selection.

Our 2022 RFP project proposal scoring criteria includes:

- Coordinated Entry Participation
- Equity & Inclusion
- Project Population
- Organizational Capacity
- CoC Participation
- HMIS Participation

### **Conflict of Interest**

A conscious effort is made to avoid conflict, or the perception thereof, when assigning applications for review. No member of the CoC Project Review



Committee shall score their own agency's project applications, however they may score other project applications if no other conflict has been identified. All reviewers are asked to identify any conflict that may exist with any application they are assigned to review. HCH along with the members of the CoC Ranking and Review Committee understand and fully acknowledge that there is an inherent conflict of interest in having persons scoring other proposals that are competing for funding. However, we also understand and acknowledge that there is a need for scorers/reviewers to be highly knowledgeable about the overall CoC needs, best and next practices, regulations, etc. to be able to fully understand if a project application is a good model/proposal that meets a community need. HCH staff conducts a review of all scoring/reviewer data to monitor for signs of a scorer/reviewer that may be scoring in a manner that directly influences the outcome of the final results.

**ADDITIONAL INFORMATION:**

- Page 2 – Fixed the weblink for the HUD Website for the FY 2022 NOFO.
- Page 2 – Added *Official HUD FY2022 NOFO*:  
[https://www.hud.gov/sites/dfiles/SPM/documents/Continuum of Care Competition and Noncompetitive YHDP.pdf](https://www.hud.gov/sites/dfiles/SPM/documents/Continuum%20of%20Care%20Competition%20and%20Noncompetitive%20YHDP.pdf)
- Page 4 – Entered the exact dates and times for the Ranking and Review Committee Meetings
- Page 11 – Added the explanation to section (e) Supportive services only coordinated entry (SSO-CE) project to develop or operate a centralized or coordinated assessment system. *"Only one SSO-CE project can be submitted per CoC (HCH); however, there is no limit on the number of Permanent housing-rapid rehousing (PH-RRH) and Joint TH/PH-RRH projects provided that each application is for at least \$50,000." For more information, please see the notice linked below:*  
[https://www.hud.gov/sites/dfiles/SPM/documents/Continuum of Care Competition and Noncompetitive YHDP.pdf](https://www.hud.gov/sites/dfiles/SPM/documents/Continuum%20of%20Care%20Competition%20and%20Noncompetitive%20YHDP.pdf)

# 2022 Heartland Coalition for the Homeless Special NOFO New Project Ranking Tool

## TO BE COMPLETED BY HCH STAFF

The proposal was submitted by the deadline:

The applicant is a local nonprofit or government organization with 501c3 status:

Application is signed by an agency official designed to execute contracts:

Agency has SAM Registration:

Eligible to Apply:

Reviewed By HCH Staff/Date of Threshold Reviewed:

## Project Scoring

*Please enter your score for each scoring criteria based on the project proposal.*

*While most scoring factors are related to specific questions, the reviewer may consider all elements of the proposal to determine the score for each item.*

*Please use only whole and half points.*

**Priority # 1 Housing First (Required for all Housing Projects (Required for all Projects):** Ensure the project adheres to low barrier and housing first practices, that center on providing people experiencing homelessness with housing as quickly as possible and provide services as needed. Engage landlords and property owners to identify an inventory of housing available  
**Max 25 points.**

**Priority # 2 Timeliness:** The organization has a clear schedule for project implementation, spending, and reporting, and will be able to carry out activities within the funding period. **Max 5 points.**

**Priority # 3 Organization's Capacity and Experience:** The organization has experience addressing the needs of and providing

services to low-income households who are homeless, formerly homeless, or at risk of becoming homeless. <b>Max 5 points.</b>	
<b>Priority # 4 Budget, Match, and Leverage:</b> The project has a reasonable budget, all anticipated costs are eligible under one of the available funding sources, and adequate match has been committed. The project also leverages funds to expand available housing and services. <b>Max 5 points.</b>	
<b>Priority # 5 Proposal Presentation:</b> The proposal is organized, and adheres to the RFP instructions. The Narrative is clear and concise, and the proposal presents new and original information to be considered for funding. <b>Max 20 points.</b>	
<b>Priority # 6 Project Outcomes (Performance Measures):</b> Ensure that the project has an estimated outcome that is within the COC and HUD standards and supports the goal of making homeless in the CoC rare, brief, and on-time. Addressing – the length of time a family/person remains homeless; returns to homelessness; extent to which the person retains or exits to permanent housing; increase non-cash and employment income. <b>Max 10 points.</b>	
<b>Priority # 7 Engagement of Persons with Lived Experience &amp; Equity:</b> Does the organization actively engage persons with lived experiences. Active engagement could include demonstration through membership on the organization's board, having persons with lived experience in paid staff positions, or through a regular, documented process for consulting persons with lived experience in program design. <b>Max 20 points.</b>	
<b>Priority # 8 Healthcare Coordination:</b> Does the project coordinate with physical and behavioral healthcare organizations, housing coordinators, and landlords to provide integrated services to program participants? Is there documentation provided i.e., commitment letters? <b>Max 10 points.</b>	
<b>TOTAL POINTS</b>	
<b>Total Available Points = 100</b>	

Threshold Requirements

1. Applicant has Active SAM registration with current information?
2. Applicant has a valid UEI (Unique Entity Identifier) Number?
3. CoC Program Eligibility – Project subrecipients meet the eligibility requirements of the CoC Program as described in the act and rule and provide evidence of eligibility required in the application (e.g. nonprofit documentation).
4. Financial and management Capacity – Project subrecipients demonstrate the financial and management capacity and experience to carry out the project as described in the project application and the capacity to administer federal funds.
5. Certification – Project applicant submit the required certification specified in the NOFO.
6. Population Served – The population to be served meets program eligibility requirements as described in the Act, the Rule, and the NOFO.
7. HMIS Participation – All applicants must garret to participate in the local HMIS system.
8. Applicant has no Outstanding Delinquent Federal Debts – It is HUD policy, consistent with the purposes and intent of 31 U.S. C. 3720B and 28 U.S.C. 3201(e), that applicants with outstanding delinquent federal debts will not be eligible to receive an award of unless,
  - A negotiated repayment schedule is established and the repayment schedule is not delinquent, or
  - Other arrangements satisfactory to HUD are made before the award of funds by HUD
9. Applicant has no Debarments and/or Suspensions – In accordance with 2CFR 2424, no award of federal funds may be made to debarred or suspended applicants, or those proposed to be debarred or suspended from doing business with the Federal government.
10. Pre-selection Review of Performance – If your organization has delinquent federal debt or is excluded from doing business with the Federal government, the organization may be ineligible for an award. In addition, before making a Federal award, HUD reviews information available through an OMB-designed repositories of government -wide eligibility qualification or financial integrity information, such as Federal Awardee Performance an integrity Information System (FAPIS), and the “Do Not Pay” website. HUD reserves the right to:
  - Deny funding, or with a renewal or continuing award, consider suspension or termination of an award immediately for cause;
  - Require the removal of any key individual from association with management or implementation of the award; and

- Make provision or revisions regarding the method of payment or financial reporting requirements.
11. **Sufficiency of Financial Management System** -HUD will not award or disburse funds to applicants that do not have a financial management system that meets Federal standards as described at 2 CFR 200.302. HUD may arrange for a survey of financial management systems for applicants selected for award who have not previously received Federal assistance, where HUD Program officials have reason to question whether a financial management system meets Federal standards, or for applications considered high risk based on past performance or financial management findings.
  12. **False Statements** – A false statement in an application is grounds for denial or termination of an award and may result in criminal, civil, and/or administrative sanctions, including fines, penalties and imprisonment. Recipient or applicant confirms all statements are truthful.
  13. **Mandatory Disclosure Requirements** – Recipients or applicants disclose in writing to the awarding program office at HUD, all violations of Federal criminal law involving fraud, bribery, or gratuity violations potentially affecting the Federal award within ten days after learning of the violation. Recipients that have received a Federal award including term and condition outlined in Appendix XII to 2 CFR part 200- Award Term and Condition for Recipient integrity and Performance Matters are required to report certain civil, criminal, or administrative proceedings to SAM. Failure to make required disclosures can result in any of the remedies described in S200.338 Remedies for noncompliance, include suspension or debarment. (See also 2 CFR part 180, 31 U.S.C. 3321, and S.C. 2313).
  14. **Prohibition Against Lobbying Activities**- Applicants are subject to the provisions of Section 319 of Public Law 101-121, 31 U.S.C. 1352 (the Byrd Amendment), and 24 CFR part 87, which prohibit recipient of federal awards from using appropriated funds for lobbying the executive or legislative branches of the Federal government in connection with a Federal award. All applicants submit with their application the signed Certification Regarding Lobbying included in the Application download from Grants.gov. In addition, applicants disclose, using Standard Form LLL (SFLLL), "Disclosure of Lobbying Activities", any funds, other than federal appropriated funds, that will never have been used to influence federal employees, members of Congress, or congressional staff regarding specific awards.
  15. **Equal Participation of Faith-Based Organization in HUD Programs and Activities** – Projects that meet the requirements under 24 CFR 5.109.
  16. **Resolution of Civil Rights Matters** – Outstanding civil rights matters be resolved before the application submission deadline. Project applicants, who after review are confirmed to have civil rights matters unresolved at the application submission deadline, will be deemed ineligible.

**Heartland Coalition for the Homeless 1535 State Road 64 West Avon  
Park Executive Airport P.O. Box 1023 Avon Park, FL 33826 Phone:  
863-453-8901 Fax: 863-453-8903**

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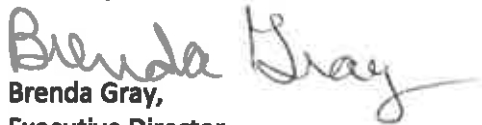


**Notification of Projects Rejected-Reduced Listing**

**Heartland Coalition for the Homeless CoC did not reject or reduce any applications submitted.**

**We received only one (1) Renewal Letter and that was from Southside Community Resource  
Center to Renew the Bonus Rh-RRH funding.**

**Sincerely,**

A handwritten signature in dark ink, appearing to read "Brenda Gray". The signature is fluid and cursive, with a long horizontal stroke extending to the right.

**Brenda Gray,  
Executive Director  
Heartland Coalition for the Homeless  
1535 State Road 64 West  
Avon Park, FL 33825**

**(863) 453-8901 (office)  
(863) 453-8903 (fax)**

## Heartland Coalition for the Homeless

752 U.S. Highway 27 North  
Avon Park, FL 33825  
Phone: 863-453-8901



<http://www.heartlandhomeless.com>

P.O. Box 1023  
Avon Park, FL 33826  
Fax: 863-453-8903

September 15, 2022

Southside Community Resource Center  
1013 South Delaney Avenue Suite 3  
Avon Park, FL 33825

Greetings Mrs. Tikia McRae Robertson,

Congratulations. The Ranking and Review Committee selected your Request for Proposal for the Bonus RRH-HM Renewal Project to be included in FL517 Heartland Coalition for the Homeless (CoC) FY2022 Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition.

Heartland Coalition for the Homeless will submit the NOFO by September 30, 2022, and you will be notified when/if your project was selected by HUD.

We, at Heartland Coalition for the Homeless, would like to thank you and your organization for all the dedicated hard work your organization provided to clients in our service area. We look forward to a continued partnership.

Do let me know if you have any questions or concerns.

Regards,

A handwritten signature in cursive script that reads "Brenda Gray".

Brenda Gray,  
Executive Director

**U.S. Department of Housing  
and Urban Development**

**Certification of Consistency Plan  
with the Consolidated Plan  
for the Continuum of Care  
Program Competition**

I certify the proposed activities included in the Continuum of Care (CoC) project application(s) is consistent with the jurisdiction's currently approved Consolidated Plan.

Applicant Name: Heartland Coalition for the Homeless

Project Name: NOFO 2024-2025 (see attached)

Location of the Project: Highlands, Hardee, Hendry, Desoto, Okeechobee, and Glades Counties

Name of  
Certifying Jurisdiction: \_\_\_\_\_

Certifying Official  
of the Jurisdiction Name: Shannon Potrowski

Title: Deputy Director

Signature: J. Potrowski

Date: 11-8-24

**Public reporting burden** for this collection of information is estimated to average 3.0 hours per response, including the time for reviewing instructions, completing the form, attaching a list of projects if submitting one form per jurisdiction, obtaining local jurisdiction's signature, and uploading to the electronic e-snaps CoC Consolidated Application. This agency may not conduct or sponsor, and a person is not required to respond to, a collection information unless that collection displays a valid OMB control number.

**Privacy Act Statement.** This form does not collect SSN information. The Department of Housing and Urban Development (HUD) is authorized to collect all the information required by this form under 24 CFR part 91, 24 CFR Part 578, and is authorized by the McKinney-Vento Act, as amended by S. 896 The Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act of 2009 (42 U.S.C. 11371 et seq.).

HUD considers the completion of this form, including the local jurisdiction(s) authorizing official's signature, as confirmation the project application(s) proposed activities submitted to HUD in the CoC Program Competition are consistent with the jurisdiction's Consolidated Plan and, if the project applicant is a state or unit of local government, that the jurisdiction is following its Consolidated Plan per the requirement of 24 CFR part 91. Failure to either submit one form per project or one form with a listing of project information for each field (i.e., name of applicant, name of project, location of project) will result in a technical deficiency notification that must be corrected within the number of days designated by HUD, and further failure to provide missing or incomplete information will result in project application removal from the review process and rejection in the competitive process.



Attachment to HUD Form 2991: Certification of Consistency with Consolidated Plan

Heartland Coalition for the Homeless, Inc.

Note: The applicant for the projects is the Heartland Coalition for the Homeless, Inc. All projects serve the six counties in the Heartland Continuum of Care: Highlands, Hendry, Hardee, DeSoto, Glades, and Okeechobee.

Project	Purpose	Amount
Permanent Supportive Housing (PSH) Renewal 2024	Continuation of funding for PSH rental assistance and supportive services for chronically homeless households with disabilities moving into rental housing.	\$149,893
Continuum of Care (CoC) Planning Grant 2024	Planning for the homeless assistance and housing system for the Heartland CoC.	\$30,871
Homeless Management Information System (HMIS) and Coordinated Entry System (CSE) Renewal 2024	Continuation of funding for the Heartland CoC HMIS and CES, including HMIS licenses and HMIS/CES personnel.	\$44,309
Homeless Management Information System Operation (HMIS) Renewal 2021	Funding for continuous operation service providing HMIS service for homeless clients within the service area.	\$4,709
Renewal Bonus RRH	Funding for RRH rental assistance and supportive service for clients in the service area.	\$139,893

# 2024 HDX Competition Report

## 2024 Competition Report - Summary

FL-517 - Hendry, Hardee, Highlands Counties CoC

### HDX Data Submission Participation Information

Government FY and HDX Module Abbreviation	Met Module Deadline*	Data From	Data Collection Period in HDX 2.0
2023 LSA	Yes	Government FY 2023 (10/1/22 - 9/30/23).	November 2023 to January of 2024
2023 SPM	Yes	Government FY 2023 (10/1/22 - 9/30/23). **	February 2024 to March 2024
2024 HIC	Yes	Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024.	March 2024 to May 2024
2024 PIT	Yes	Government FY 2024. Exact HIC and PIT dates will vary by CoC. For most CoCs, it will be last Wednesday in January of 2024.	March 2024 to May 2024

1) FY = Fiscal Year  
2) \*This considers all extensions where they were provided.  
2) \*\*"Met Deadline" in this context refers to FY23 SPM submissions. Resubmissions from FY 2022 (10/1/21 - 9/30/22) were also accepted during the data collection period, but these previous year's submissions are voluntarily and are not required.

2024 HDX Competition Report

2024 Competition Report - LSA Summary & Usability Status

FL-517 - Hendry, Hardee, Highlands Counties CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

LSA Usability Status 2023

Category	EST AO	EST AC	EST CO	RRH AO	RRH AC	RRH CO	PSH AO	PSH AC	PSH CO
Fully Usable	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>
Partially Usable									
Not Usable				<input checked="" type="checkbox"/>					

EST

Category	2021	2022	2023
Total Sheltered Count	34	0	0
AO	25	0	0
AC	8	0	0
CO	1	0	0

RRH

Category	2021	2022	2023
Total Sheltered Count	259	145	190
AO	67	39	50
AC	191	106	134
CO	1	0	0

# 2024 HDX Competition Report

## 2024 Competition Report - LSA Summary & Usability Status

FL-517 - Hendry, Hardee, Highlands Counties CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### PSH

Category	2021	2022	2023
Total Sheltered Count	32	2	46
AO	24	2	32
AC	8	0	14
CO	0	0	0

- 1) Glossary: EST = Emergency Shelter, Save Haven, & Transitional Housing; RRH = Rapid Re-housing; PSH = Permanent Supportive Housing; AO = Persons in Households without Children; AC = Persons in Households with at least one Adult and one Child; CO=Persons in Households with only Children
- 2) Because people have multiple stays in shelter over the course of a year and stay in different household configurations, a single person can be counted in more than one household type. Therefore, the sum of the number of people by household type may be greater than the unique count of people.
- 3) Total Sheltered count only includes those served in HMIS participating projects reported by your CoC.
- 4) For CoCs that experienced mergers during any of these reporting periods, historical data will include only the original CoCs.

2024 HDX Competition Report

2024 Competition Report - SPM Data

FL-517 - Hendry, Hardee, Highlands Counties CoC  
FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than the look back stop date or client's date of birth, whichever is later.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.

Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

Metric	Universe (Persons)	Average	Median
		LOT Homeless (bed nights)	LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, and SH	0	0.0	0.0
1.2 Persons in ES-EE, ES-NbN, SH, and TH	0	0.0	0.0

2024 HDX Competition Report

2024 Competition Report - SPM Data

FL-517 - Hendry, Hardee, Highlands Counties CoC  
FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

b. This measure is based on data element 3.917

This measure includes data from each client's Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client's entry date, effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

Metric	Universe (Persons)	Average	Median
		LOT Homeless (bed nights)	LOT Homeless (bed nights)
1.1 Persons in ES-EE, ES-NbN, SH, and PH (prior to "housing move in")	100	288.9	127.0
1.2 Persons in ES-EE, ES-NbN, SH, TH, and PH (prior to "housing move in")	100	288.9	127.0

# 2024 HDX Competition Report

## 2024 Competition Report - SPM Data

FL-517 - Hendry, Hardee, Highlands Counties CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

### Measure 2: Returns to Homelessness for Persons who Exit to Permanent Housing (PH) Destinations

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons Exited to a PH Destination (2 Yrs Prior)	Returns to Homelessness in Less than 6 Months (0 - 180 days)	Returns to Homelessness from 6 to 12 Months (181 - 365 days)	Returns to Homelessness from 13 to 24 Months (366 - 730 days)	Number of Returns in 2 Years				
Metric	Count	Count	% of Returns	Count	% of Returns4	Count	% of Returns6	Count	% of Returns8
Exit was from SO	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Exit was from ES	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Exit was from TH	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Exit was from SH	0	0	0.0%	0	0.0%	0	0.0%	0	0.0%
Exit was from PH	14	0	0.0%	0	0.0%	0	0.0%	0	0.0%
TOTAL Returns to Homelessness	14	0	0.0%	0	0.0%	0	0.0%	0	0.0%

2024 HDX Competition Report

2024 Competition Report - SPM Data

FL-517 - Hendry, Hardee, Highlands Counties CoC  
FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 3: Number of Homeless Persons

Metric 3.1 - Change in PIT Counts

Please refer to PIT section for relevant data.

Metric 3.2 - Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

Metric	Value
Universe: Unduplicated Total sheltered homeless persons	0
Emergency Shelter Total	0
Safe Haven Total	0
Transitional Housing Total	0



2024 HDX Competition Report

2024 Competition Report - SPM Data

FL-517 - Hendry, Hardee, Highlands Counties CoC  
FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

This measure is divided into six tables capturing employment and non-employment income changes for system leavers and stayers. The project types reported in these metrics are the same for each metric, but the type of income and universe of clients differs. In addition, the projects reported within these tables are limited to CoC-funded projects.

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	2
Number of adults with increased earned income	0
Percentage of adults who increased earned income	0.0%

2024 HDX Competition Report

2024 Competition Report - SPM Data

FL-517 - Hendry, Hardee, Highlands Counties CoC  
FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	2
Number of adults with increased non-employment cash income	0
Percentage of adults who increased non-employment cash income	0.0%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

Metric	Value
Universe: Number of adults (system stayers)	2
Number of adults with increased total income	0
Percentage of adults who increased total income	0.0%

Metric 4.4 – Change in earned income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	60
Number of adults who exited with increased earned income	11
Percentage of adults who increased earned income	18.3%

2024 HDX Competition Report

2024 Competition Report - SPM Data

FL-517 - Hendry, Hardee, Highlands Counties CoC  
FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Metric 4.5 – Change in non-employment cash income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	60
Number of adults who exited with increased non-employment cash income	4
Percentage of adults who increased non-employment cash income	6.7%

Metric 4.6 – Change in total income for adult system leavers

Metric	Value
Universe: Number of adults who exited (system leavers)	60
Number of adults who exited with increased total income	15
Percentage of adults who increased total income	25.0%

2024 HDX Competition Report

2024 Competition Report - SPM Data

FL-517 - Hendry, Hardee, Highlands Counties CoC  
FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Measure 5: Number of Persons who Become Homeless for the First Time

This measures the number of people entering the homeless system through ES, SH, or TH (Metric 5.1) or ES, SH, TH, or PH (Metric 5.2) and determines whether they have any prior enrollments in the HMIS over the past two years. Those with no prior enrollments are considered to be experiencing homelessness for the first time.

Metric 5.1 - Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

Metric	Value
Universe: Person with entries into ES-EE, ES-NbN, SH or TH during the reporting period.	0
Of persons above, count those who were in ES-EE, ES-NbN, SH, TH or any PH within 24 months prior to their entry during the reporting year.	0
Of persons above, count those who did not have entries in ES-EE, ES-NbN, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	0

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FL-517 - Hendry, Hardee, Highlands Counties CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Metric 5.2 - Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

Metric	Value
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	278
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	7
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	271

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Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

Measure 6 is not applicable to CoCs in this reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

This measures positive movement out of the homeless system and is divided into three tables: movement off the streets from Street Outreach (Metric 7a.1); movement into permanent housing situations from ES, SH, TH, and RRH (Metric 7b.1); and retention or exits to permanent housing situations from PH (other than PH-RRH).

Metric 7a.1 – Change in SO exits to temp. destinations, some institutional destinations, and permanent housing destinations

Metric	Value
Universe: Persons who exit Street Outreach	0
Of persons above, those who exited to temporary & some institutional destinations	0
Of the persons above, those who exited to permanent housing destinations	0
% Successful exits	0.0%

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FL-517 - Hendry, Hardee, Highlands Counties CoC  
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Metric 7b.1 – Change in ES, SH, TH, and PH-RRH exits to permanent housing destinations

Metric	Value
Universe: Persons in ES-EE, ES-NbN, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	157
Of the persons above, those who exited to permanent housing destinations	123
% Successful exits	78.3%

Metric 7b.2 – Change in PH exits to permanent housing destinations or retention of permanent housing

Metric	Value
Universe: Persons in all PH projects except PH-RRH who exited after moving into housing, or who moved into housing and remained in the PH project	41
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	37
% Successful exits/retention	90.2%

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System Performance Measures Data Quality

Data coverage and quality will allow HUD to better interpret your SPM submissions.

Metric	All ES, SH	All TH	All PSH, OPH	All RRH	All Street Outreach
Unduplicated Persons Served (HMS)	0	0	44	255	0
Total Leavers (HMS)	0	0	17	165	0
Destination of Don't Know, Refused, or Missing (HMS)	0	0	1	1	0
Destination Error Rate (Calculated)	0.0%	0.0%	5.9%	0.6%	0.0%



2024 HDX Competition Report

2024 Competition Report - SPM Notes

FL-517 - Hendry, Hardee, Highlands Counties CoC

FY 2023 Reporting Year: 10/1/2022 - 9/30/2023

Notes For Each SPM Measure

Note: Cells may need to be resized to accommodate notes with lots of text.

Measure	Notes
Measure 1	Currently, the CoC doesn't have a shelter or transitional housing utilizing the HMIS system.
Measure 2	With PSH and RRH active in the system, it's hard to determine returns to homelessness.
Measure 3	No notes.
Measure 4	No notes.
Measure 5	No notes.
Measure 6	No Notes. Measure 6 was not applicable to CoCs in this reporting period.
Measure 7	No notes.
Data Quality	No notes.

## Brenda Gray

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**From:** AHAR Region4 <AHAR\_Region4@abtglobal.com>  
**Sent:** Wednesday, August 28, 2024 4:49 PM  
**To:** Brenda Gray; brittany.coronado@informedbydatallc.com  
**Subject:** FL-517 - 2024 Competition Report - Region 4  
**Attachments:** FL-517\_2024 Competition Report.xlsx

Hello,

This email contains the 2024 HDX Competition Report as an Excel Workbook. The Competition Report includes summaries of data your CoC has submitted to the LSA, SPM, HIC, and PIT modules of HDX between November 2023 and March 2024. This Competition Report is not currently available in HDX 2.0 and is only being emailed directly to users this year.

The attached Competition Report is required to be uploaded as part of your CoCs submission to the "FY24 Continuum of Care Application". Section 2A-3 and 2B-2 of the NOFO requests that you populate your CoC's HIC and PIT submission date. If your CoC met the HIC and PIT deadlines (as indicated on the "Summary" tab of the Competition Report) and you do not know the precise date that you submitted, please enter in the HIC and PIT deadline date of 5/31/24.

You are receiving this message because you are currently recorded in HDX as having one of the following roles in your CoC:

1. CoC Primary – the administrative leader for the CoC responsible for assigning read/write/submission privileges for all other users affiliated with the CoC.
2. LSA Submitter
3. SPM Submitter
4. HIC Submitter
5. PIT Submitter
6. Other CoC contact as listed in the Hud Exchange

If you have questions, please do not reply to this email. Instead:

- If you experience technical issues with this Competition Report, or have questions about the format, please submit a question via the Ask A Question page (<https://www.hudexchange.info/program-support/my-question/>) on the Hud Exchange and (selecting "HDX" as the topic).
- If you have questions about the impact of this Competition Report on the CoC Competition, please reach out to [CoCNOFO@hud.gov](mailto:CoCNOFO@hud.gov).

Thank you for your participation in HDX submission this year!  
- HDX Administrative Team

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